



# Intercloud

# Solving Interoperability and Communication in a Cloud of Clouds

Jazib Frahim, CCIE<sup>®</sup> No. 5459 Venkata Josyula, CCIE<sup>®</sup> No. 13518 Monique J. Morrow Ken Owens

Ju

in

ciscopress.com

## FREE SAMPLE CHAPTER SHARE WITH OTHERS

8+

9

f.

# Intercloud: Solving Interoperability and Communication in a Cloud of Clouds

Jazib Frahim, CCIE No. 5459 Venkata Josyula, CCIE No. 13518 Monique J. Morrow Kenneth Owens



800 East 96th Street Indianapolis, Indiana 46240 USA

# Intercloud: Solving Interoperability and Communication in a Cloud of Clouds

Jazid Frahim Venkata Josyula Monique J. Morrow Ken Owens

Copyright© 2016 Cisco Systems, Inc.

Published by: Cisco Press 800 East 96th Street Indianapolis, IN 46240 USA

All rights reserved. No part of this book may be reproduced or transmitted in any form or by any means, electronic or mechanical, including photocopying, recording, or by any information storage and retrieval system, without written permission from the publisher, except for the inclusion of brief quotations in a review.

Printed in the United States of America

First Printing June 2016

Library of Congress Control Number: 2016905366

ISBN-13: 978-1-58714-445-5

ISBN-10: 1-58714-445-X

#### Warning and Disclaimer

This book provides an overview of Intercloud technologies. Every effort has been made to make this book as complete and as accurate as possible, but no warranty or fitness is implied.

The information is provided on an "as is" basis. The authors, Cisco Press, and Cisco Systems, Inc. shall have neither liability nor responsibility to any person or entity with respect to any loss or damages arising from the information contained in this book or from the use of the discs or programs that may accompany it.

The opinions expressed in this book belong to the author and are not necessarily those of Cisco Systems, Inc.

#### **Trademark Acknowledgments**

All terms mentioned in this book that are known to be trademarks or service marks have been appropriately capitalized. Cisco Press or Cisco Systems, Inc., cannot attest to the accuracy of this information. Use of a term in this book should not be regarded as affecting the validity of any trademark or service mark.

#### **Special Sales**

For information about buying this title in bulk quantities, or for special sales opportunities (which may include electronic versions; custom cover designs; and content particular to your business, training goals, marketing focus, or branding interests), please contact our corporate sales department at corpsales@pearsoned.com or (800) 382-3419.

For government sales inquiries, please contact governmentsales@pearsoned.com.

For questions about sales outside the U.S., please contact intlcs@pearson.com.

#### **Feedback Information**

At Cisco Press, our goal is to create in-depth technical books of the highest quality and value. Each book is crafted with care and precision, undergoing rigorous development that involves the unique expertise of members from the professional technical community.

Readers' feedback is a natural continuation of this process. If you have any comments regarding how we could improve the quality of this book, or otherwise alter it to better suit your needs, you can contact us through email at feedback@ciscopress.com. Please make sure to include the book title and ISBN in your message.

We greatly appreciate your assistance.

Publisher: Mark Taub	Copy Editor: Barbara Wood
Portfolio Manager: Brett Bartow	Technical Editor: Linda Strick
Business Operation Manager, Cisco Press: Jan Cornelssen	Editorial Assistant: Vanessa Evans
	Cover Designer: Chuti Prasertsith
Executive Editor: Mary Beth Ray	Composition: codeMantra
Managing Editor: Sandra Schroeder	Indexer: Cheryl Lenser
Development Editor Communications: Box Twelve	Proofreader: Chuck Hutchinson
Senior Project Editor: Tracey Croom	



Americas Headquarters Cisco Systems, Inc. San Jose, CA

Asia Pacific Headquarters Cisco Systems (USA) Pte. Ltd. Singapore Europe Headquarters Cisco Systems International BV Amsterdam, The Netherlands

Cisco has more than 200 offices worldwide. Addresses, phone numbers, and fax numbers are listed on the Cisco Website at www.cisco.com/go/offices.

CCDE, CCENT, Cisco Eos, Cisco HealthPresence, the Cisco logo, Cisco Lumin, Cisco Nexus, Cisco Stadium/Vision, Cisco TelePresence, Cisco WebEx, DCE, and Welcome to the Human Network are trademarks. Changing the Way We Work, Live, Play, and Learn and Cisco Store are service marks, and Access Registrark Arionet, Asynco/B, Brinnigh the Meeting To You, Catalyst, CCDR, CCDR,

All other trademarks mentioned in this document or website are the property of their respective owners. The use of the word partner does not imply a partnership relationship between Cisco and any other company. (0812R)

# About the Author(s)

Jazib Frahim, CCIE No. 5459, is a Principal Engineer in Cisco Security Solutions. He has been with Cisco for about 17 years, with a focus on cyber security and emerging security technologies. Jazib is also responsible for guiding customers in the design and implementation of security solutions and technologies in their networks. He leads a team of solutions architects to manage the lifecycle of solutions development. Jazib has also been engaged in the development of a number of customer-focused services, such as advanced threat analytics, hosted identity services, bring your own device (BYOD), and many others.

Jazib holds a bachelor's degree in computer engineering from Illinois Institute of Technology and an MBA from North Carolina State University. In addition to CISSP and CISM, Jazib also holds two CCIEs, one in routing and switching and the other in security. He has presented at many industry events, such as Cisco Live, Interop, and ISSA, on multiple occasions. He has also authored and coauthored numerous technical documents, whitepapers, and books, including the following Cisco Press titles: *Cisco ASA: All-in-One Firewall, IPS, Anti-X, and VPN Adaptive Security Appliance* (First, Second, and Third Editions), *Cisco Network Admission Control, Volume II: NAC Framework Deployment and Troublesbooting*, and *SSL Remote Access VPNs*.

Venkata (Josh) Josyula, CCIE No. 13518, attended the University of Miami, Florida, where he completed MS and PhD degrees in engineering. His undergraduate education is from Andhra University, Waltair, India. He has about 30 years of IT and telecommunications experience working at Cisco as Distinguished Engineer and AT&T/ Lucent–Bell Laboratories as Distinguished Member of Technical Staff.

Josh led and built the first Cisco cloud solution, known as Virtualized Management Data Center (VMDC), and holds a patent on cloud containers that is widely used in deploying clouds. In addition, Josh has published over 60 technical papers, articles, and books on network management, OSS/BSS, and cloud. He is coauthor of the Cisco Press book *Cloud Computing: Automating the Virtualized Data Center*.

Josh recently retired from Cisco and is doing consulting work on cloud solutions for enterprises and service providers. He lives near Princeton, NJ, with his wife.

**Monique Morrow** is the Chief Technology Officer (CTO), New Frontiers Engineering, at Cisco. Monique has a track record of co-innovating with customers across the globe from North America to Europe and Asia. Her specialties are in networking technology; grid, cloud computing, Intercloud federation, Internet of Things; M2M security and e-health; semantic web; and business development. Under Cisco's Office of the CTO, both as an individual contributor and manager, Monique built a strong leadership team in Asia-Pacific. Her specific geo-area targets were China and India. Monique's role in these important regions drove Cisco's globalization and country strategies and met all of her targeted goals.

Monique is a staunch advocate for women in technology and was selected as one of the top 50 inspiring women in technology for Europe 2016, and a finalist for Digital Woman of the Year for Europe 2015. She is spearheading the "Internet of Women" global collaborative movement with a goal to develop a new social science for women in technology to sustainably transform this industry.

Monique has also been published in IEEE and other journals and speaks frequently at conferences, and she has coauthored three books, including *MPLS and Next-Generation Networks: Foundations for NGN and Enterprise Virtualization* by Cisco Press.

**Ken Owens** is Chief Technology Officer (CTO), Cloud Platforms Engineering, at Cisco Systems. Ken is responsible for creating and communicating technical/scientific vision and strategy for Cloud Infrastructure Services (CIS) business. He brings a compelling view of technology trends in enterprise IT (infrastructure, computing, SaaS, virtualization, and cloud) and evangelizes the technology roadmap for the business.

Ken started MANTL.io, a fully integrated and automated microservices infrastructure, and Cisco Shipped, an automated development SDLC. He is responsible for Cisco's cloud-native development engineering and Technical Committee representative to the Cloud Native Computing Foundation (CNCF).

Before joining Cisco in 2014, Ken spent over seven years at Savvis as the Chief Scientist, CTO, and VP Security and Virtualization Technologies. Prior assignments include five years as a network security architect at A. G. Edwards & Sons, Inc., and Edward Jones brokerage firms in St. Louis, MO, and 10 years in the design and architecture of communications systems and components for Erlang Technology, Tellabs, and Williams Telecommunications (WilTel).

Ken holds bachelor's and master's degrees in electrical engineering from Missouri University of Science and Technology.

#### About the Technical Reviewers

Linda Strick has been with the Fraunhofer Institute FOKUS in Berlin, Germany, since 1987. She works in the application domain of innovation and technology transfer. Her main areas of work are cloud computing, distributed systems, telecommunications, service-oriented architectures, security and privacy, cloud certification and pre-commercial procurement of cloud services, and e-government. She has been working with national and international projects in standardization organizations and has published several papers.

# **Dedications**

#### Jazib Frahim:

I would like to dedicate this book to my lovely wife, Sadaf, and my two lovely and adorable children, Zayan and Zeenia, who have patiently put up with me during the writing process.

I would also like to dedicate this book to my parents, Frahim and Perveen, who have always supported and encouraged me in all my endeavors.

Finally, I would like to thank my siblings, including my brother Shazib and sisters Erum and Sana, sister-in-law Asiya, brothers-in-law Faraz and Nabil, my handsome nephew Shayan, and my adorable nieces Shiza and Alisha. Thank you for your patience and understanding during the development of this book.

#### Venkata (Josh) Josyula:

I would like to dedicate this book to my mother, Saraswathi Josyula, who passed away on February 23, 2013; to my wife, Dr. Leela Sai, daughter Deepa, and son Vikram, who work very hard every day and are an inspiration to me. I would also like to thank many friends at Cisco whom I look up to every day.

#### Monique J. Morrow:

This book is dedicated to my mother, Odette G. Morrow, who passed away on September 17, 2013; to my father, Samuel A. Morrow Sr.; Veronique Thevenaz; Andre C. Morrow; Samuel A. Morrow Jr.; and Michelle M. Kline. You have all been my shining lights! Thank you for your love and encouragement.

#### Ken Owens:

I would like to dedicate this book to my wife, Dr. Christine Owens, sons Kenny and Nathan, and daughters Carolyn and Abbey, who inspire me every day to be the father and man that I was created to be. I would also like to thank my coauthors and many friends at Cisco who have encouraged me.

### Acknowledgments

Jazib Frahim: I would like to thank the technical editors for their time and technical expertise. I would also like to thank the Cisco Press team, especially Brett Bartow, Mary Beth Ray, Christopher Cleveland, and most of all Jeff Riley, who challenged his authors to create an impactful product in this book. Thank you!

Many thanks to our Cisco management team, including Bryan Palma, James Mobley, and Russell Smoak, for their continuous support. They enthusiastically encouraged us throughout this project.

**Venkata (Josh) Josyula:** I would like to thank my coauthors for their friendship, dedication, and willingness to complete this book. Also, I want to thank Sunil Kripalani, VP, Cisco Services, for reviewing earlier versions of my work on this book. Also I thank the technical reviewers and Cisco Press staff for editing this book.

Monique J. Morrow: I would like to thank my coauthors, Josh, Jazib, and Ken, for their valuable insights in developing this book and for never giving up! When I think about the vision of this book, I must call out Mike Geller and Guy Daley, who worked with me to develop key concepts. My gratitude goes to David Ward, SVP and Chief Architect at Cisco, for his commitment to my personal success and for instilling in me a self-confidence to be better. Finally, a special thank-you to the Cisco Press team and to our technical reviewers for shaping this book.

**Ken Owens:** I would like to thank the technical editors and the Cisco Press team. Their support, encouragement, and comments made this process seamless. I would also like to thank Faiyaz Shahpurwala, SVP Cisco Intercloud, and Biri Singh, CTO and Platforms, for their encouragement.

# **Contents at a Glance**

Foreword xx

Introduction xxi

- Chapter 1 Cloud as We Know It Today 1
- Chapter 2 Intercloud Architecture and Technologies 23
- Chapter 3 Intercloud IT Management Strategy 53
- Chapter 4 Intercloud Architecture(s) and Provisioning 83
- Chapter 5 Intercloud Service Assurance 127
- Chapter 6 Intercloud Accounting and Billing 141
- Chapter 7 Intercloud Security 171
- Chapter 8 Cloud Operating Systems 199
- Chapter 9 Use Cases for Building Intercloud Hybrid Clouds 213
- Appendix A Intercloud Standards Organizations and Industry Bodies 235
- Appendix B Acronyms and Abbreviations 239

Index 255

## **Reader Services**

**Register your copy** at www.ciscopress.com/title/9781587144455 for convenient access to downloads, updates, and corrections as they become available. To start the registration process, go to www.ciscopress.com/register and log in or create an account<sup>\*</sup>. Enter the product ISBN 9781587144455 and click Submit. Once the process is complete, you will find any available bonus content under Registered Products.

\*Be sure to check the box that you would like to hear from us to receive exclusive discounts on future editions of this product.

# Contents

	Foreword xx Introduction xxi
Chapter 1	Introduction xxi Cloud as We Know It Today 1 The Evolution of Compute 2 The Development of Computing 2 The Role of the Internet 3 A Brief History of Cloud Computing 5 IT Service Architectures and Models 7 Service-Oriented Architecture (SOA) 8 An Overview of Network and Server Virtualization 11 An Introduction to Network and Server Virtualization 12 Storage Virtualization and Storage Area Network (SAN) 14 Transitioning from Server Virtualization to Network Virtualization 16 The Evolution of Cloud Computing to the Intercloud 17 The Five Characteristics of Cloud Computing 17 The Network as the Platform in Cloud Computing 18 Public, Private, and Hybrid Clouds 19 Summary 20 Key Messages 20 References 21
Chapter 2	Intercloud Architecture and Technologies 23 Cisco Intercloud Architecture 24 IaaS LEGO Masters 25 LEGO Kits 26 Development Methodology Transformation 26 The Intercloud Defined 27 Cisco Intercloud Architecture Overview 29 The Cisco OpenStack Platform and Underlying Infrastructure 30 Cisco Cloud Services (CCS) and Products 31 Intercloud Network Products 32 Intercloud Security 33 Intercloud Network Functions Virtualization (NFV) 33 Intercloud Cloud Services 35

Database as a Service Use Case 35 Intercloud Application Policy 37 Cisco Application Enablement Platform as a Service 40 Integrated Platform as a Service (iPaaS) 42 Application Platform as a Service (aPaaS) 43 Use Cases for PaaS 44 Cloud Operational Support Systems (OSS) 45 Ceilometer 45 Monasca 46 Intercloud Monitoring 47 Intercloud Metering 47 Cloud Back-Office Support Systems (BSS) 48 Intercloud BSS Hardware Requirements 49 Intercloud BSS Software Requirements 49 The Intercloud Marketplace 49 Summary 50 Key Messages 51 References 51 **Chapter 3** Intercloud IT Management Strategy 53 IT Service Management Guiding Principles 54 Technology Business Management (TBM) 56 Business Transformation 57 IT Transformation 58 Technology Transformation 59 Aligning IT and Business 62 Aligning Software Management to ITIL Processes 63 Cisco Lifecycle for IT Services and Management 64 Plan (Service Strategy and Service Design Phases) 64 Build (Service Transition Phase) 65 Manage (Service Operation and Continual Service Improvement Phases) 65 Best Practices in Software Management Services in the Cisco Lifecycle 65 Cisco Lifecycle Services for Cloud 66 Is ITIL Still Relevant When Delivering Services via Cloud? 67 Fundamental Services Building Blocks for Cloud 68 Typical Cloud Services 69

Chapter 4

Architecture Considerations for IT Services in Cloud 70 Web-scale IT 70 **OpenStack** 71 Cisco and OpenStack 71 Agility and Flexibility 71 Software-Defined Networks and Network Simplification 71 Automated Operations, Orchestration, and Management 72 Data Management 72 Challenges in IT Services 74 The Cloud Adoption Journey 74 IT Services Catalog 75 Use Case for Intercloud Management Strategy—Shadow IT 76 The Shadow IT Problem 76 Shadow IT Common Usage Software 77 Shadow IT Issues 77 Shadow IT: Is This a Necessary Evil? 78 Creating a Shadow IT Solution 79 Shadow IT Solution Architecture: Traffic Data Collection, Analysis, and Consumption Analytics 79 Customer Benefits of Cisco Data Center Assessment for Cloud Consumption Service 80 Summary 81 Key Messages 81 References 82 Intercloud Architecture(s) and Provisioning 83 Cisco Intercloud Strategy 84 An Overview of Cisco Intercloud Fabric 86 Enterprise-Managed Hybrid Cloud (Use Case) 88 Intercloud Hybrid Cloud—Enterprise Benefits 89 Service-Provider-Managed Hybrid Cloud (Use Case) 90 Intercloud Hybrid Cloud—Service Provider Benefits 91 Standards-Based Cloud Architectures 91 National Institute of Standards and Technology (NIST) 92 International Telecommunication Union—Telecom Sector (ITU-T) 93 An ITU-T Use Case: CSU Obtaining Services from Multiple Cloud Providers via the Intercloud 97

Institute of Electrical and Electronics Engineers (IEEE)-Intercloud Architecture 99 The IEEE Vision of the Intercloud 99 Intercloud Root 100 Intercloud Exchanges 101 Intercloud Gateways 101 The Cisco Vision of the Intercloud 102 Cisco Customer Solution Architecture (CSA) 102 The CSA Layered Approach 103 *Physical Infrastructure Layer* 105 Virtual Infrastructure Layer 105 Services Layer 105 Service Management and Automation Layer 106 Applications/Portal Layer 106 The APIs Used in CSA 107 The CSU Obtaining Services from Multiple CSPs via the Intercloud (Use Case 1) 107 The CSA: Enabling and Delivering Cloud-Based Security Services—Managed Threat Defense (Use Case 2) 109 Cisco IaaS Provisioning Using OpenStack 110 OpenStack Conceptual Architecture 110 An Example of OpenStack Provisioning Flow 115 Steps for Provisioning a Hypervisor 115 Customers' Interest in OpenStack 116 Cisco Interest in OpenStack 117 The Cisco Involvement in OpenStack 117 Recommendations and Best Practices for OpenStack 118 Cisco Intercloud Architecture with OpenStack Services 118 Cisco OpenStack Solutions 119 Cisco Metacloud 119 OpenStack Automation for Cisco UCS 120 OpenStack Automation of ACI with Red Hat 122 Summary 123 Key Messages 123 References 124

Chapter 5	Intercloud Service Assurance 127 Intercloud Service Assurance Strategy 128		
	Capacity Management 129		
	Service Management and Automation 130		
	Intercloud Service Assurance Architecture 131		
	Services Catalog 131		
	Fulfillment 133		
		Orchestration 133	
	Onboarding 135		
	Intercloud Brokering 136		
	Service Assurance Architecture 138		
	Summary 140		
	Key Messages 140		
Chapter 6	Intercloud Accounting and Billing 141		
	Accounting and Billing 142		
	Accounting and Billing Taxonomy in the Intercloud 143		
	Accounting and Billing in the Intercloud 144		
	Intercloud Services Model 145		
	Intercloud Billing Considerations 146		
	Revenue-Sharing Considerations 150		
	Intercloud Accounting and Billing Architecture 153		
	Intercloud Federation for Services 154		
	Intercloud Federation: Use Case 1 154		
	Intercloud Federation with OpenStack/Open Source: Use Case 2 155		
	Intracloud and Intercloud Communication 156		
	Billing Functional Architecture 158		
	Realizing the Billing in the Intercloud 163		
	Billing User Experience Analytics 165		
	Key Performance Indicators (KPIs) and Business Intelligence (BI) 166		
	Summary 168		
	Key Messages 169		
	References 169		

#### Chapter 7 Intercloud Security 171

Customer Adoption Challenges for Cloud Computing 172 Customer Adoption Challenges for the Intercloud 173 Understanding the Security Landscape 173 Attacker Goals 174 Resource-Based Attacks 175 Attacks on Devices and Hosts 175 Hypervisor Security 175 Cloud Storage Security 176 Attack Vectors 177 Building a Cloud-Focused Security Program 178 Trust Between the Intercloud Participants 178 Components of Building Trust 179 Security, Privacy, and Compliance Risks 180 Secure Cloud Architecture 182 Secure Physical Infrastructure Layer 182 Secure Resource Abstraction and Control Layer 183 Secure Cloud Services Model 183 Secure Management and Automation 184 Secure Portal and User Experience 184 Security Framework 184 Asset Visibility 185 Security Controls 186 **Operational Security** 187 Security Intelligence 187 Network Locations 188 Intercloud Security Architecture 188 Security Zones 189 Security Monitoring 191 Intercloud Identity Architecture 192 Identity Challenges in Multitiered Cloud Models 192 Intercloud User Identity Management 195 Summary 197 Key Messages 197 References 198

#### Chapter 8 Cloud Operating Systems 199 A Brief History of Computing Operating Systems 200 Components of an Operating System 200 Cloud as an Operating System 202 Cloud OS System Architecture 204 Components 204 Cloud OS Abstraction Layer Model 206 Infrastructure 207 Northbound 207 Cloud OS Interface Model 208 Summary 212 Key Messages 212 Reference 212 Chapter 9 Use Cases for Building Intercloud Hybrid Clouds 213 Private Clouds 214 Why Private Cloud? 215 Moving from Legacy IT to Private Cloud 215 Key Questions to Ask Cloud Vendors 216 Cisco Solutions for Private Cloud 216 Enterprise Private Cloud 217 Cisco Metapod 217 Cisco Metapod Architecture 218 The Cisco Metapod Difference 219 Capacity Planning 222 Hybrid Clouds 222 Why Hybrid Cloud? 222 Choosing a Hybrid Cloud Partner 223 Hybrid Adoption Strategy 223 Cisco Solutions for Hybrid Clouds 224 Cisco Intercloud Fabric 224 Use Case: An e-Commerce Application for Hybrid Cloud 226

Architecture Details 226

Design Requirements 227

Hybrid Cloud Network Design 228

Deploying the Application Tier Across the Hybrid Cloud 229

Creating a Virtual Machine Template in the Cloud 230

Migrating the Virtual Machine to the Cloud 230 Managing the Application Servers 231 Use Case: A Customer Using a Hybrid Cloud for Big Data Analytics 231 The Business Challenge 231 The Hybrid Solution 231 The Business Results 232 Summary 232 Key Messages 232 References 233

#### Appendix A Intercloud Standards Organizations and Industry Bodies 235

International Standards Organizations 235 Global Industry 236 North American Standards and Industry 236 Open-Source Industry 236 European Standards and Industry 237 Asia/Pacific Region Industry 237

Appendix B Acronyms and Abbreviations 239

Index 255

#### **Icons Used in This Book** Layer 2 Switch Layer 3 Switch Modular Laver 3 Frame-Relv/ATM Router Switch WAN Switch Layer 2 WAN/SP SAN Switch MPLS Router Router with Firewall Aggregation **IP** Tunnel Switch Server Host with Load Balancer Fabric Switch Workstation Virtual Machines VM Virtual Machine Ethernet Link Cloud-Routed or Remote or **Regional Site** Switched Domain

# **Command Syntax Conventions**

The conventions used to present command syntax in this book are the same conventions used in the IOS Command Reference. The Command Reference describes these conventions as follows:

 Boldface indicates commands and keywords that are entered literally as shown. In actual configuration examples and output (not general command syntax), boldface indicates commands that are manually input by the user (such as a show command).

- *Italic* indicates arguments for which you supply actual values.
- Vertical bars () separate alternative, mutually exclusive elements.
- Square brackets ([]) indicate an optional element.
- Braces ({ }) indicate a required choice.
- Braces within brackets ([{ }]) indicate a required choice within an optional element.

# Foreword

The information technology (IT) industry is again on the cusp of a major transformation. Business digitization is a trend that is impacting companies across industry verticals, from healthcare to manufacturing to retail and more. Digitization, defined as the leverage of IT to improve the experiences of a workforce and customer base while streamlining operational processes, is bringing the opportunity for organizations to fundamentally transform themselves and create new lines of business and revenue.

To realize the promise of this new era of IT in which we live, companies will need to embrace new ways of thinking about their networks and overall IT strategy: machine learning, harvesting the data that will come from the billions of new devices to be securely connected via the "Internet of Things," and last, the megatrend that has arguably made the most significant impact on the IT industry since its inception: cloud.

Throughout my career, at both startups and Fortune 500 companies, I have experienced firsthand the positive business impact of moving to a cloud-first model. Cloud computing has forever changed how businesses think about building, consuming, and deploying their products. This book establishes a foundation for understanding the next transformation in cloud computing called Intercloud. Intercloud enables enterprises to interconnect and network between public clouds and private clouds to take the benefits of the cloud computing paradigm to a new level.

This book provides an in-depth description of the components of Intercloud for the business and IT professional and addresses the security concerns of businesses that leverage this new platform.

Zorawar Biri Singh Cisco Systems April 2016

#### Introduction

"Cloud computing" is a term applied to various computational and IT services provided on a "utility" basis, typically hosted in large geographically distributed data centers. The services provisioned within these data centers are highly automated and take seconds to deliver upon a subscriber's request. Additionally, these data centers typically leverage virtualization technologies, such as hypervisor-based virtual machines, as an abstraction technique to deliver cloud services. Within cloud computing there are service layers such as infrastructure as a service (IaaS), platform as a service (PaaS), and software as a service (SaaS) that can be used in a private, public, or hybrid deployment model.

Because of hardware commoditization and growing competition among cloud providers, enterprises are looking for cost-efficient providers to host their applications. In some cases, certain applications reside in one cloud provider while others might reside in a different cloud provider. This trend is leading the market to define an emerging "Intercloud" approach. The concept of a cloud operated by one service provider or enterprise interoperating with a cloud (or clouds) operated by another is a powerful idea. In recent years cloud interoperability has been limited to use cases where code running on one cloud explicitly references a service on another cloud. There is no implicit and transparent interoperability.

Furthermore, the external interfaces, failure domains, scalability limits, orchestration, assurance, and billing/remediation services used by cloud service providers are disparate and by design not interoperable or compatible in any way. While standards bodies are discussing some aspects of this domain, most of the gaps are not defined in these areas and are not being addressed at all. This is a concern for enterprises that are trying to provide agility and flexibility to their businesses.

Many cloud providers have built data centers all over the world. So why do we need Intercloud? As providers have built their cloud instances, it became apparent to them that no single provider can have the flexibility and capacity to provide everything consumers need. This has led to the idea of sharing resources among providers. This concept is not new, and it is similar to the cooperative relationships (peering) used by mobile providers. The fundamental idea behind the Intercloud deployment model is that resources in multiple cloud domains can be cooperatively engaged in a seamless and transparent way. The most important benefits of Intercloud are application portability, IT flexibility, reduced cost, and faster response to market and business needs. The Intercloud challenges faced at each of the service layers (IaaS, PaaS, SaaS) are different, but they can be addressed with consistent themes such as API standardization, workload definition and mobility, and network security. Solutions to these problems are actively being developed, and a nascent Intercloud ecosystem is coming into existence.

Today, cloud services are deployed via technology and business architectures at various "places in the network" by service/cloud providers and consumed by all type of customers, from large enterprises to small consumers. These "places in the network" include the customer premises, the virtualized network edge, and the data center/cloud.

Consumers demand a dynamic mashup of such services from different providers. In order to make such cloud-based services a reality, where different cloud providers provide different sets of services, user-to-network service contracts (UNCs)—similar to user-to-network interfaces (UNIs)—network-to-network user contracts (NNCs)—similar to network-to-network interfaces (NNIs)—security (which includes policy and identity), and management profiles for these early Intercloud services must be defined.

An alternative way to think of Intercloud is to picture a world where each cloud/service provider hosts an "exchange" where services are delivered from their respective clouds. A network is needed to connect these "exchanges." The NNC then defines the information and structure of the "peering" relationship between the two services and/or cloud providers. The UNC would then define how the set of services are presented to the customers who eventually consume them. The entire network of cloud providers becomes the next-generation e-commerce platform where services are bought, sold, and otherwise transacted.

This book provides a business and architectural advantage to cloud-based service providers and consumers in the Intercloud framework. Readers will obtain an understanding of the microservices architecture and overlay required for applications to be ported across the Intercloud.

In discussing Intercloud, there are certainly adjacent and/or contributing technologies such as grid computing, distributed computing, service-oriented architecture, and virtualization. The question for the reader becomes: How do these technologies fit together into overall cloud computing? Further, if we could imagine an open "Internet of clouds," what technologies, business models, and standards are required to enable such a paradigm? This book addresses these concepts, touching on the role of cloud's adjacent and contributing technologies, and focuses on the new technologies and business challenges creating the Intercloud.

At a high level, the plan takes the three primary cloud service layers (IaaS, PaaS, and SaaS) and adds to them a new dimension paralleling the evolution of today's networks (and network topology/connectivity paradigms). Intercloud exchange/marketplace, service fulfillment, service assurance, billing, identity, security, visibility, control, optimization, application peering, and federations are just a few of the many technology and business components to be analyzed in this book. Early use cases for the new utility include delivery of applications and services via a "public cloud." Also, "private clouds" are illustrated, where an enterprise extends its own data center dynamically in house. Hybrid clouds are explained, in which private clouds are extended through the services of a provider, eliminating the need to inefficiently build out new capacity for each application and thus leading to a peak utilization strategy.

The technical and business perspective on Intercloud is valuable, but it is somewhat incomplete without placing the Intercloud in the context of specific use cases. These use cases are based on the evolution of service delivery and consumption in today's multiprovider IT services market. We cover in detail the data models and business case for the cloud network-to-network interface (peering and cloud/service provider dynamics enabling connectivity between clouds at the various layers) and for the cloud user-tonetwork interface (service delivery models and dynamics describing the elements used to deliver services in a modular fashion to those who consume them).

## Who Should Read This Book?

The primary audience for this book includes CTOs, IT managers, network managers, security architects, service provider product managers, application owners, and service architects who are responsible for assessing technology and architecture as a basis of secure service and solutions deployment. Industry analysts, focusing on telecommunications, hosting, and cloud computing, constitute a secondary audience for the book.

This is an intermediate-level book, albeit with an unusually broad technology scope. Readers should have a basic knowledge of internetworking principles and are assumed to know how basic TCP/IP and routing protocols function. Likewise, readers should be familiar with the basic building blocks of computing and storage, as well as fundamental security practices. Regardless of technical knowledge, a layperson will benefit from the background, technology overview, and business impact discussions that are provided in the book.

This book provides the reader with a complete overview of the nascent Intercloud, discussing both existing and developing enabling technologies as well as giving the reader an overview of adjacent technologies that support and lead to Intercloud. The reader will learn how to build Intercloud and provide services, linking a variety of cloud computing technologies and business model examples. The book provides many use cases, case studies, and a helpful description of emerging standards.

# How This Book Is Organized

#### PART I: Introduction to the Current Cloud Landscape

You have to know where you've been to know where you're going. Part I delivers a brief synopsis of where we've been and how what is current is the initial step forward to the Intercloud.

#### Chapter 1: Cloud as We Know It Today

This chapter provides a brief review of current technology and business methods that are the foundation of the Intercloud. A cursory examination of the current cloud landscape provides a brief review of the material for the reader. This chapter may also act as a brief technical introduction, encouraging cloud service providers to deploy the foundational elements required to be active on the Intercloud, the next platform for business over the Internet. This chapter covers

- Cloud computing concepts
- Cloud taxonomy
- Evolution of compute
- Evolution of cloud computing to Intercloud

- Definition of Intercloud
- Definition of federation
- Definition of exchange
- Definition of broker

#### **Chapter 2: Intercloud Architecture and Technologies**

For the last couple of years, cloud providers have set up data centers at many locations to service their customers. For example, Amazon, Google, Microsoft, Salesforce.com, and others have established data centers for hosting cloud application services such as social networking, gaming portals, and business applications. In many of these social networks, the service components run in separate virtual machines that may be hosted in data centers owned by different cloud computing providers. In order to link the services provided by different providers at different locations around the world and to provide quality service to a consumer, it is necessary to build an Intercloud to bring the services together. This chapter details

- Intercloud architecture model
- Intercloud use cases
- Intercloud deployment model

#### Chapter 3: Intercloud IT Management Strategy

Businesses that thrive are the businesses that understand customer needs and deliver those needs seamlessly, meeting the QoS and SLAs. Services are the building blocks for IT service management, but how do you determine which services are the "right" services to develop and deliver to customers?

In this chapter, we discuss areas that are essential to deliver services and meet most customer needs in an Intercloud environment:

- Guiding principles
- Technology Business Management (TBM)
- Cisco lifecycle for IT services and management
- Fundamental service building blocks for cloud
- Intercloud services use case(s)

#### PART II: Evolution of Intercloud Management and Security

Evolution means that IT needs to manage workload portability while maintaining service levels, security, and governance in more complex and important cloud environments.

Part II of this book discusses details of the Intercloud exchange/marketplace, service provisioning, service assurance, billing, security, and platform APIs.

#### **Chapter 4: Intercloud Architecture(s) and Provisioning**

This chapter discusses intercloud architectures and provisioning using OpenStack:

- Cisco Intercloud strategy
- Standards-based cloud architecture(s)
- IEEE Intercloud architecture
- The Cisco vision of Intercloud
- Cisco Intercloud IaaS provisioning using OpenStack

#### **Chapter 5: Intercloud Service Assurance**

The previous chapter discussed how to provision a subscriber on Intercloud. Now, we have to maintain customer satisfaction by ensuring that the services promised are delivered using appropriate service assurance strategy and architecture and maintaining customer SLAs. This chapter discusses all of the service assurance aspects of Intercloud:

- Intercloud assurance strategy
- Intercloud assurance architecture
- Intercloud end-to-end monitoring flow

#### Chapter 6: Intercloud Accounting and Billing

The users connect to cloud from their end devices (smartphone, iPad, laptop, or other device) and enjoy video on demand, movies, voicemail, and other content. These services are not necessarily provided by the cloud providers and may be provided by the content providers. The Intercloud pricing, charging, and billing present challenges in terms of how the customer bill will be divided among the providers. The cloud provider most likely handles authentication, authorization, and accounting services and provides a single bill to the users. The Intercloud billing model will be handled by a collection of middleware that collects and processes the accounting data. This chapter provides details related to Intercloud services billing:

- Accounting and billing in the Intercloud
- Intercloud accounting and billing architecture
- Key performance indicators (KPIs)
- Business intelligence (BI)

#### **Chapter 7: Intercloud Security**

This chapter discusses best practices in security for cloud and Intercloud and their various implementations. In the context of the Intercloud, identity and security elements are discussed in detail. We examine the application of key industry groups like the Cloud Security Alliance and how the security models apply to today's public clouds, private clouds, and hybrid clouds that set the foundation for the Intercloud. We present a security framework that leverages two important security principles: asset/ data visibility and security controls. We also discuss how the security framework can be used to build a comprehensive security program to address cloud adoption challenges. We take a deep dive into the security architecture of Intercloud and discuss the identity architecture of a federated Intercloud partner ecosystem.

#### **Chapter 8: Cloud Operating Systems**

This chapter discusses the function of a cloud operating system that can be browser based and includes a service abstraction capability. The chapter also addresses cloud APIs and their role in the cloud operating system:

- Cloud API landscape
- Standards bodies—their goals and current work efforts
- The "network up" view and APIs
- The "application down" view and APIs
- The Intercloud and application-level peering: introduction to the data model and API structure

#### Part III: Intercloud Case Studies

In Part III of the book we bring together concepts laid out in Part I and the evolution of Intercloud management details discussed in Part II to build Intercloud use cases. Also, we discuss challenges, standards, and data models.

#### **Chapter 9: Use Cases for Building Intercloud Hybrid Clouds**

This chapter introduces a case study based on cloud services; identifying the business model; and value proposition and challenges as the service evolves toward models delivering a dynamic service demanded by today's consumers and business people. Specifically, private clouds and hybrid cloud using OpenStack are discussed.

#### Appendix A: Intercloud Standards Organizations and Industry Bodies

#### Appendix B: Acronyms and Abbreviations

# Chapter 2

# Intercloud Architecture and Technologies

This chapter covers the following topics:

- Cisco Intercloud Architecture: This section describes the underlying architecture for the Cisco Intercloud solution. Each layer and component will be described and interfaces between components composed. In addition, this section provides two use cases to show how both enterprises and service providers can benefit from the Intercloud.
- The Cisco OpenStack Platform and Underlying Infrastructure: This section gives an overview of the OpenStack platform and the underlying infrastructure consisting of physical, virtual, and automation components.
- Cisco Cloud Services (CCS) and Products: This section gives an overview of the layer above the OpenStack platform and describes services and capabilities that are added by the Intercloud to enable advanced services around networking, security, network functions virtualization (NFV), data, database, load balancing, and application policy.
- Cisco Application Enablement Platform as a Service: This section provides an overview of the Intercloud's primary use case around enabling application portability and interoperability across a world of clouds.
- Cloud Operational Support Systems (OSS): This section provides an overview of the OSS functions and how they relate to the Intercloud's architecture.
- Cloud Back-Office Support Systems (BSS): This section provides an overview of the BSS functions essential for accounting, billing, and service fulfillment.
- The Intercloud Marketplace: This section introduces the curated set of products and services from Cisco and its Intercloud partners that enable enterprise customers to consume products and services in their enterprise catalog and across the global Intercloud product catalog from a simple, easy-to-use marketplace.

The Intercloud is a connection of global "standalone clouds," similar to the Internet which is a connection of "networks." The Intercloud is based on scenarios where a single cloud has no infinite physical resources or ubiquitous geographic footprint. If a cloud saturates the compute and storage resources of its infrastructure, or is requested to use resources in a geography where it has no footprint, it would still be able to satisfy such requests for service allocations sent from its clients. The Intercloud scenarios would address such situations where each cloud would use the infrastructures of other clouds. This is analogous to the way the Internet and telephony work, in that a service provider, to which an endpoint is attached, accesses or delivers traffic from/to a source/destination address outside of its service area with other service providers with whom it has a prearranged exchange or peering relationship.

Organizations are being asked to adapt to an increasingly competitive business environment to quickly create differentiation for the business. To capture the opportunity enabled by the IoE, companies need to consider how this impacts their current business model for customer reach and ease of deployment. Failing to adapt can have significant consequences; some forecast that 40% of Fortune 500 companies won't exist in 10 years. At each turn, organizations are asked to deliver faster innovation, drive revenue growth, and transform the business into a digital company. Every country, city, industry, and business is becoming digital to leverage the unprecedented opportunities brought about by the IoE. Becoming a digital business requires rethinking core business processes. It means implementing a fast IT and open-source technology foundation that supports both traditional enterprise and cloud-scale workloads. It means embracing new security, cloud, mobility, social, and analytics technologies to empower developers and the business to quickly and securely launch and evolve new services. This is the goal of the Intercloud.

The Intercloud is architected to enable standalone clouds to work as one; it involves not just connecting clouds but also accelerating development for cloud and unifying workload management across clouds. It ensures that network and security policies follow the workload, harnessing an expanded ecosystem of best-of-breed partners and service offerings. It takes advantage of global data while meeting local and regional requirements. Cisco has led a global market change just like this before. Just as Cisco did for the Internet by connecting and integrating isolated PC LAN networks, Cisco is doing the same for cloud.

To help lead organizations through this digital transition and IT transformation, Cisco and its partners are building the Intercloud, a globally connected network of clouds capable of delivering secure cloud applications and infrastructure everywhere in the world. The Intercloud will deliver choice with compliance and control to empower customers to innovate and transform their businesses. It is made possible through Cisco and its partners' leadership in cloud infrastructure, applications, security, open source and open standards, and consulting services and is built with Cisco Intercloud enabling technologies.

## **Cisco Intercloud Architecture**

Although cloud computing has achieved broad acceptance for the promises it makes, enterprises are still having a difficult time adapting to it. There are several reasons for this, but the top concerns are security, increased complexity, inconsistent methodologies, and traditional mindsets. Existing cloud offerings have failed to deliver solutions that meet customers' expectations and business objectives and achieve the agility and flexibility the enterprise requires. There are primarily two meta-issues with the current cloud deployment models. The first issue is that cloud does not equal IaaS, which has led to the increased complexity and mismatched expectations with the business. The second issue is that development methodologies are in the midst of a transformation.

Many cloud solutions on the market today are nothing more than Managed Hosting 2.0 with limited automation of traditional systems and processes. This situation causes the greatest concern with the adoption of cloud because it's very complex and requires cloud consumers to understand the following factors:

- The underlying compute capabilities with CPU/memory combinations/constraints and memory management/ballooning concerns.
- The underlying network capabilities with vNIC (virtual network interface card) configurations, limited server load balancing, very basic single-network private space, and public space tied to providers' IP address blocks.
- The underlying security capabilities—access lists, security groups—must be configured, and these are tightly coupled to a single deployment space and not easily replicated across sites or regions.
- The underlying storage capabilities must be managed and maintained separately, typically with different domain spaces; in other words, the object store is separate from disk (local, file, block).
- Consumers of the service must be able to adapt their IaaS architecture to adopting a proprietary code that will transform the code to a workload that operates a script. In its sum, the process can be labeled as a "blueprint."
- Consumers must adopt the user management (identity management) and security controls of their provider.
- Customers must accept the OSS aspects of their provider—ticketing, metering, monitoring.
- Customers must accept the billing and SLAs of their provider.
- Customers must accept the operational practices of their provider.

#### **laaS LEGO Masters**

When considering the current state of IaaS service providers, one cannot help but think about boxes of LEGO blocks. There are so many different shapes, sizes, and colors, and kids get so excited building different creations. But their creations rarely look like what they tried to build. The other issue is that when they try to build the same thing again, they are not able to replicate the exact design. As kids grow older, they get better because they have experience; however, they still have trouble replicating the exact designs. Think of LEGOs as pieces of your business infrastructure; do you really want to run your business on infrastructure that you have to piece together, that is hard to replicate, requires specialized resources with very specific domain knowledge, and requires detailed knowledge of each interconnecting system?

This is how many existing IaaS solutions function today. You have to be a master builder of the detailed complexities of cloud IaaS components, services, and blueprints available. You must understand how to decompose your services into consumable services while ensuring that the constraints and underlying infrastructure architecture are accounted for. In this current model, any issues are hard to identify because there are so many different components and interdependencies to keep track of, each with its own methodologies and lifecycles of support. The existing systems, processes, and polices do not translate to the provider systems and require you to create custom processes and accept additional risk. In addition, if you're not in lock-in to a single provider and you want to add providers, the ability to add IaaS solutions exponentially increases the complexity and risk.

The flaws in the design of the existing cloud solutions are a mismatch of expectations. Cloud providers offer IaaS building blocks and blueprints, whereas enterprises expect business objectives and business outcomes achieved with agility and flexibility of their services. Cloud is not the same as IaaS. IaaS is a platform for building cloud but not cloud itself. The platform must be based on scale and abstracting all cloud components (compute, network, storage, and security), services, OSS, and BSS components.

#### **LEGO Kits**

Continuing the LEGO theme, most application development methodology is written like LEGO kits in that there is a standard and repeatable process (SDLC, software development lifecycle) with repeatable capabilities and services, the ability to create application blueprints consisting of the application components, services, and objectives on a platform designed for scale and agility. With the correct abstraction of the platform, these applications can be deployed over and over again on various platforms, and the result is always consistent. If the result is not, the issue is easy to identify because the processes of application developers are consistent and the issue can be isolated to an application issue or platform issue. With the LEGO kit, the blocks still need to be assembled; however, the design and blocks were created with the desired outcome in mind to ensure that the completed product looks like the picture on the box. The great thing about the kit is that it makes building with LEGOs even more fun because the result is predictable and each step leads to the desired outcome.

#### **Development Methodology Transformation**

Most existing (legacy) enterprise applications are not written with an agile cloudnative methodology. Although many enterprise developers have already transitioned or are transitioning toward agile, most are still in a waterfall-agile combination type of development. Thus there is a major disconnect between the tools and processes available within the enterprise and various deployment tools and processes in cloud. The greatest impact has been in the methodologies that have not evolved to take into consideration the change in deployment to cloud solutions. If you think about the typical methodology, developers develop on their local laptops that have been secured and locked down by the corporate IT department. The code then gets saved to a code repository, where unit testing is performed, and then pushed to quality assurance (QA). This QA environment is within the enterprise lab or data center environment. QA environments are always a scaled-down version of production, so the validation that happened in QA is not 100% guaranteed to translate to production. Once QA is complete, a change window is created and the code is deployed to production. Production is always within the corporate firewall and falls into the IT security policy domain.

Cloud computing completely disrupts this process. Development does not have to happen on corporate laptops any longer, although much still does. The tools and process have changed for easier development, but the security and governance process and policy aspects have not. QA is typically performed in an outside cloud environment; however, the tools and processes for that environment do not follow the same requirements as the QA environments had to follow before. Likewise, production deployments are typically outside the firewall today and do not allow connectivity back through the firewall. And if they do, holes are opened in the security perimeter that put the enterprise at risk.

This change in development and deployment has occurred while transitioning to agile. The industry is commonly in a transition state, so it should not be a surprise that development methodology is continually evolving. What is important to understand here is that the shift needs to be supported in a flexible and hybrid model to support legacy—waterfall, agile, and most importantly the move to continuous integration/continuous delivery (CI/CD)—as part of the cloud migration requirement.

#### The Intercloud Defined

The Intercloud is a new approach to business and cloud transformation. It is about the continuous delivery of reliable, available, and consistent services over the lifecycle of the application. It is about the business objectives being supported over the lifecycle of the transformation from legacy applications to agile development projects in cloud, to the evolution of applications to CI/CD and beyond. Several key tenets of the Intercloud exist to accomplish this:

- The software-defined infrastructure is fluid and ever evolving to support the ever-changing and growing demands of the business.
- Software-defined services support all aspects of the business application needs:
  - Application: parameters and configuration details of the application including integration, performance optimizations metrics, and service-level objectives (SLOs)
  - Integrated application platform: any underlying dependent or loosely coupled services the application requires (message queue, Doman Name System [DNS], memcache)

- Network and security: network and security policies and the enforcement of those policy objectives
- Data: being able to abstract data aspects of the application and provide analytics and business outcome learnings
- BSS: being able to abstract the BSS aspects to enable complete abstraction to any existing BSS systems in the enterprise or Cisco Powered partner clouds
- OSS: being able to abstract the OSS aspects to enable complete abstraction to any existing OSS systems in the enterprise or Cisco Powered partner clouds
- SaaS frameworks for Cisco applications and the broad range of partner independent software vendor (ISV) applications comprise broad sets of tools for multiple cloud solutions.
- Public cloud providers are important to support for existing use cases and use cases that make sense.
- Private cloud solutions will be in place for many reasons—compliance, performance, control, and so on. The key here is to support the enterprise in whatever private cloud deployment model it chooses.
- Enterprise is a special case of private cloud where the deployment model is the enterprise data center. Additionally, the enterprise model may want to burst to other deployment models, so managing the policies and processes of the enterprise becomes critical.

The Cisco Intercloud consists of connecting the following:

- Cisco OpenStack clouds to deliver a marketplace for Cisco SaaS, partner, and ISV applications, and IoE applications
- Cisco Powered cloud providers to deliver a platform for IaaS and a marketplace for Cisco SaaS, partner, and ISV applications, and IoE applications
- Public clouds
- Enterprise clouds connecting to the Cisco OpenStack, Cisco Powered providers, and public clouds with policy and control

Figure 2-1 shows how private enterprise clouds, service provider public clouds, partner clouds, and Cisco services and applications are connected to form the Intercloud. Cisco Intercloud not only provides additional capacity and other features required by enterprises, but it also helps service providers to aggregate, integrate, and customize the delivery of their cloud services to meet specific enterprise business needs.

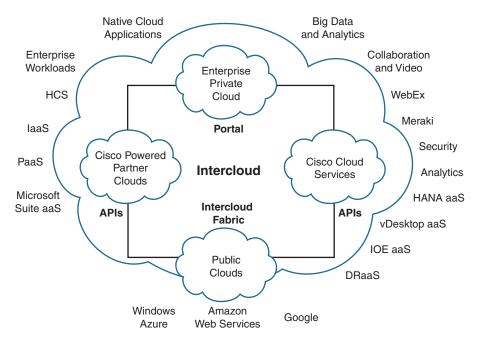


 Figure 2-1
 Cisco Intercloud High-Level Architecture

#### **Cisco Intercloud Architecture Overview**

This section provides a high-level overview of Cisco Intercloud architecture, shown in Figure 2-2.

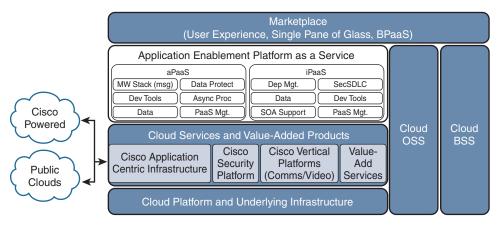


Figure 2-2 Cisco Intercloud Architecture

The Cisco Intercloud architecture consists of the following layers, which will be described in more detail in the sections that follow:

- Cloud platform and underlying infrastructure
- Cloud services and value-added products
- Application enablement platform as a service
- Cloud OSS
- Cloud BSS
- Marketplace

Each layer has dependencies and services available to the layer below and above it. This chapter will explore these layers and describe the Intercloud abstraction and interfaces.

# The Cisco OpenStack Platform and Underlying Infrastructure

The OpenStack platform and underlying infrastructure consist of physical, virtual, and automation components. The beginning point for any service is the physical data center, controls, and hardware. Whatever services or virtualization you build on top of this infrastructure will only be as good as the underlying physical design and the security controls you integrate. The Cisco Data Center design<sup>1</sup> is a great reference architecture for what is required to achieve the correct level of resiliency and redundancy, including power and cooling for the underlying data center design. In addition, the data sovereignty and compliance regulations vary by geographic region and industry security concerns or last impact of loss (real or perceived). One of the core requirements of the Intercloud architecture is to address customer concerns about cloud adoption.<sup>2</sup>

The Intercloud adds another dimension to this physical design as the location of the data center matters for data sovereignty and security governance. In order to connect data centers from different locations securely, the network and physical connectivity between sites and locations is critical. This requires interdomain standards and cross-provider federation of control and network orchestration protocols.

The underlying platform is critical to consider as it is the foundation of the services that are built and delivered with high quality and reliability. The platform consists of physical servers to provide the underlying compute, memory, and local disk needed to support the infrastructure needs of cloud. The Intercloud node consists of high-performance CPU and memory with large quantities to support all compute needs, from small containers to large nodes to support big data analytics.

The network is another critical aspect that consists of virtual, data center, and WAN components. The virtual network exists within the compute domain. The domain can consist of a single node or group of nodes called a compute cluster. This network creates virtual interfaces that are specific to an organization and scoped to a project level.

The data center network connects all the local compute nodes, keeps all transit traffic within a single data center, and serves as the gateway to all external destinations (Internet, other data center networks).

The WAN connects the data centers together and accesses the Internet. This is the security boundary to the data center and also the intranetwork to connect all sites and other Internet locations. The Intercloud creates a control and management plane that integrates all networking from the local virtual interface of a compute node to the WAN connection across the Internet to another data center or service provider. The Intercloud provides the logical network constructs along with security groups and routing abstraction to enable the end user to create a global mesh of end-to-end connections.

Another important aspect is storage. Storage consists of a variety of different speeds and sizes of Serial Advanced Technology Attachment (SATA), Serial Attached SCSI (SAS), and solid-state (SSD) disks. These disks can be local to the compute node or pooled together in a SAN as a group of storage capacity. This capacity can be tied to different key performance indicators (KPIs) that govern the input/output operations per second (IOPS) or throughput that the SAN can handle.

In developing applications for the platform, the primary considerations are the open interfaces and how to enable these interfaces to remain up-to-date and consistent over time. By leveraging open APIs and interface abstractions, the platform presents an abstraction layer to the underlying infrastructure. This will allow the infrastructure to mature and innovate over time without requiring a rewrite of the application.

**Best Practice** While developing applications, it is a good business strategy to look at OpenStack as an OS for abstraction and standard open-source integration strategy. This is because OpenStack was written as a cloud operating system and not for an enterprise virtualization layer. This simply means that OpenStack is designed to run as a service, scale to multiple locations and geographies, and support legacy applications as well as cloud-native ones.

Another important strategy to consider is your open-source strategy. Open-source technologies play an important role in innovation and the development of solutions to meet the needs of the ever-changing and expanding marketplace. Open-source technologies can also be a risk to the business if your strategy is not well defined and thought out. The areas of specific concern are security, intellectual property, and support. It is important to have a strategy for open source and to review that strategy often.

# **Cisco Cloud Services (CCS) and Products**

In the layer above the OpenStack platform, services and capabilities are added by the Intercloud to enable advanced services around networking, security, NFV, data, database, load balancing, and application policy. As you move up the stack, it is critical to focus on the API interfaces and capabilities. This layer is also where the Intercloud Fabric (iCF) product resides to enable point-to-point secure Intercloud connectivity.

#### **Intercloud Network Products**

The Cisco long-term vision of the Intercloud is a global network of cloud data centers, hosted by an alliance of service provider partners, that allows the collective customer base to run workloads or access valuable enterprise services anywhere across the globe. In order to achieve rapid adoption and increase customer loyalty, Cisco will enable its customers to reach these workloads and services in a secure, highly reliable manner. The users' experience will appear to be a borderless extension of their corporate networks. Additionally, Cisco will equip its network service provider (NSP) partners with methods to easily and securely connect to these services. This approach will allow them to build and offer compelling service bundles to their customers and is called PrivateLink.

PrivateLink is a collection of secure network connection capabilities that provide customers with this dedicated, private, secure connectivity into Intercloud regions without the need to configure or manage any VPN technology in their on-premises networks. This makes it a perfect solution for customers with a large number of enterprise devices or users needing access to their cloud environment. It also gives cloud consumers a way to provide highly available, high-quality connections to their services running in Intercloud regions around the globe.

PrivateLink will play a major role within our broader connectivity strategy of private peering between Alliance Partner networks and creating a seamless mesh of Intercloud regions across the globe. Figure 2-3 shows this capability: a future customer attaches into an Alliance Partner network with PrivateLink and can reach private workload space in any region across the Intercloud.

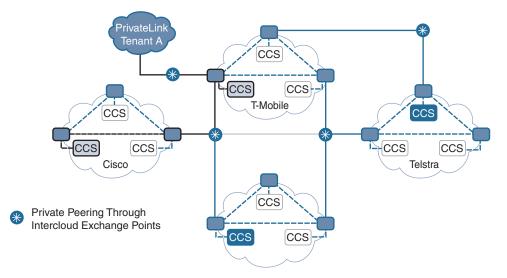


Figure 2-3 Cisco Intercloud Alliance Partners Connected via PrivateLink

#### Intercloud Security

Securing the Intercloud is critically important as security is still the top concern for adoption of cloud services. Additionally, when one considers the global nature and interoperability of the Intercloud, the risk and threat profile warrant extra focus. Intercloud security consists of three layers: foundational security, security services, and security as a service.

Foundational security consists of controls at the infrastructure level to protect the provider and each tenant with a default level of security, segmentation, and access controls. The typical controls in this area consist of identity and access controls as well as network security groups and segmentation. This level is based on industry standards for security and segmentation.

Security services are products that are offered on top of the foundational baseline that enable customers to provide security controls for their deployment. These services typically consist of firewall, intrusion detection, encryption, and other security capabilities that customers need to protect their deployments and applications.

Security as a service consists of security capabilities that are provided in consumption and pay-for-use models as a service. These services are managed by the provider of the service and usually are called "managed services" since the provider manages and provides the security services at an additional cost to its customers through a subscription model.

#### Intercloud Network Functions Virtualization (NFV)

Networking and the importance of networking are diminishing as the industry considers the x-as-a-service model. This is primarily because of the complexity that network configuration can seem to inflict when the x-as-a-service model extends to public clouds. This has been by far the most-overlooked aspect required for the cloud computing model and is more important than ever before. The network is more critical to application performance and more importantly the customer experience than most any other aspect of cloud. To say the network does not matter is like saying that application behavior and customer experience do not matter. These aspects are intrinsically tied together. The network aspects of the application being delivered need not be overly complex or be explicitly defined at runtime. Application owners or developers do not have to know anything about the network, but they need to be able to define policies and business objectives about the performance, governance, compliance, and data classification.

Recently, SDN and NFV have been receiving attention to address the application performance and customer experience concerns posed by flat network and disconnected network approaches.

Another area that has been evolving over the last couple of years is NFVs. These can vary from network appliances to routers, to firewalls, to content delivery network (CDN) caches. The primary idea is to enable data to be processed in a virtualized manner that is similar to the physical network functions that used to be leveraged in the data center and service provider. These services can be leveraged in the Intercloud in several ways. The Intercloud Marketplace will provide a way for enterprises to purchase their NFV solution from a marketplace of Cisco partners and industry-leading solutions.

Enterprises that have their own NFV solution of choice and licenses can upload their NFV solution into the catalog and either enable the NFV solution as part of their project or make it available for certain projects to leverage. Last, the Intercloud will enable NFVs as a service within the Intercloud itself. In this model, Cisco will manage, operate, and support the NFV use cases.

**Best Practice** The networks that meet the business objectives and policies should be well understood by the infrastructure team and virtually or logically defined well in advance of the application development process. This is the optimal use case for SDN. Once the infrastructure team defines the networks and extends them to cloud, the application will be able to run on that SDN and have its business objectives met.

Network services like server load balancing (SLB) with the ability to support elastic scaling of the application services based on application policies are a critical part of the Intercloud's ability to enable better networking and performance for enterprises leveraging the Intercloud.

In many cases, to meet security and compliance requirements, firewall, IPSec (VPN), or advanced services like an intrusion detection/prevention system (IDS/IPS) or web application firewall (WAF) are required. This is a good example of NFV services that the application can leverage over the allocated network by definition of the business policies. Some tuning may be required to take full advantage of these NFV services; however, the general business rules can be deployed as the baseline policy.

Setting up initial and additional access to cloud is a major issue for all cloud deployments. Being able to connect to the "public" network and have your same policies, networks, and access controls in place can take weeks to months. To address this issue, the Intercloud creates an initial direct connection to the "public" network. In addition, the ability to create multiple network segments and leverage your existing private (RFC 1918) space as well as your existing public IP space is supported by default. Extending your internal enterprise network to cloud is as easy as setting up your internal network segment on the Intercloud and connecting it to your internal network through a software-defined gateway and overlay network.

With the Intercloud, Cisco has created a new demilitarized zone (DMZ) for enterprises that lets them securely interconnect from their internal network ("behind the corporate firewall") to the external networks ("public"). This new DMZ is called the cloud edge gateway and provides a secure interconnection between the enterprise data center and the Intercloud.

#### Intercloud Cloud Services

Intercloud business models are primarily based on three uses cases:

- Infrastructure that is ubiquitous
- Basic network, compute, and security services
- Value-added services that allow the admin or developer to enable applications seamlessly across the Intercloud

Services can be numerous, and dependencies are important to monitor. Many applications require external services, software components, or enhancements to enable their ecosystem to grow and adapt to changes in market conditions.

Enhancements can be in the form of ecosystem partners or industry-leading services (resell or as-a-service models), or developed as part of the service offering. This section will describe the primary use cases that are offered as a service today and how to evaluate their effectiveness and usefulness.

Data services are often an overlooked area due to the complexity of the requirements to manage them. This is a major focus of the Intercloud as it is the core platform that enterprises require to manage their application content and perform analytics to enable business decisions. The Intercloud model provides a ubiquitous infrastructure that consists of the basic compute, network, and storage services that infrastructure as code requires. In addition, the ability to add value-added services and to interconnect across various partner and public clouds to allow flexibility of the services to be consumed where they make the best business sense is preserved.

Database as a service is one such service that makes a great use case for value-added services.

#### Database as a Service Use Case

Databases are critical to all enterprise services, and today the need to scale out data with NoSQL databases is important for enterprises. The Intercloud supports several deployment scenarios when it comes to databases, the primary one being deploying into the project with the application. This keeps the application and database dependencies related to each other in the same project. The other scenario is to deploy in a hybrid manner where the database is in the enterprise behind the firewall and the application is in cloud. In this model, it is important to consider the networking as well as data latency requirements between the database and application(s).

#### Trove

Trove is an OpenStack project that provides a user interface (UI) and a command-line interface for periodic maintenance of the database, such as scheduling backups, restoring data from backups, automatically upgrading minor versions of the database software, setting up replication, and so on. The UI is a common front end for managing different databases in the back end. It should also provide customers the ability to monitor and

send notifications when a certain database threshold is exceeded, such as maximum number of connections, storage filling up, and long-running queries, to name a few.

Trove provides a scalable and reliable cloud database-as-a-service provisioning functionality for both RDBMS (relational database management system) and nonrelational engines on top of OpenStack. Figure 2-4 shows a reference architecture of Trove.

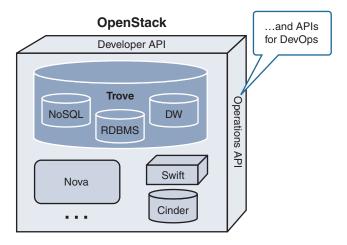


Figure 2-4 Trove Reference Architecture

Trove interacts with various OpenStack components for provisioning a VM to set up databases; see Figure 2-5 to better understand how it interacts with OpenStack components.

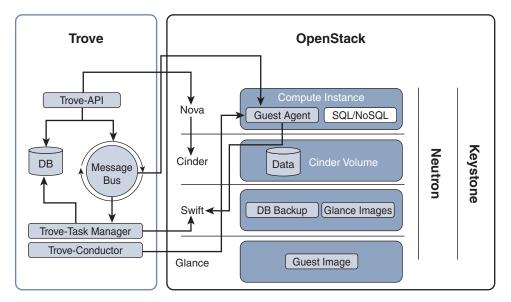


Figure 2-5 Trove and OpenStack Interaction

Trove itself is based on a share-nothing messaging system, like Nova. Its components communicate over a message bus and can be run on different servers. It behaves very similarly to Nova in that you send a message over HTTP, that message is translated and sent over the message bus, and actions happen asynchronously. It is currently composed of the following major components:

- API server
- Message bus
- Task manager
- Guest agent
- Conductor
- Scheduler

Figure 2-6 gives a pictorial view of the components and an explanation of each of the components.

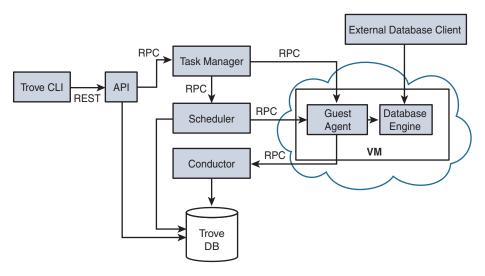


Figure 2-6 Interactions Among Various Trove Components

#### Intercloud Application Policy

A critical architectural component of the Intercloud is the ability to manage applications across a global connected world leveraging business policies. The Intercloud's application policies enable enterprises to have a complete cloud strategy, allowing application visibility and control across private and hybrid clouds for both legacy and new applications. These applications can then be deployed securely and compliantly across hybrid clouds with application awareness, dynamic lifecycle management, and real-time automation. Through policy-driven management that is independent from infrastructure or systems management, the application-driven policy platform puts the application or business owner back in control.

This platform was developed to bring telco-grade reliability and trust to the data center. It enables IT to deliver the intent of the application anywhere via application-driven policies that are dictated by business needs of providing an abstraction layer between business objectives definition and the enforcement of policies within the application-centric infrastructure, as well as to introduce increased resiliency, providing a clear handoff between developers and operations.

Figure 2-7 presents the intent model as a set of configuration, fault/performance, security/governance, and accounting SLAs.

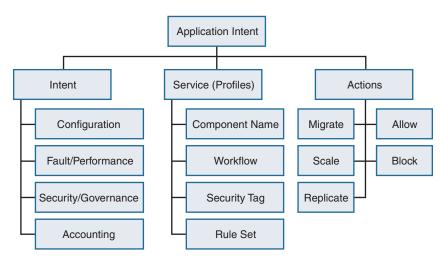


Figure 2-7 Application Policy Intent Model

To break down the application intent, it is best to separate the Intercloud innovation around application intentions from the existing policy models (TOSCA, OpenStack Congress, Group-Based Policy, and so forth). In the definition here, we introduce the business goal of sensitivity. Sensitivity is defined as the degree to which the performance and response time of the application influence the end users' perception of the application's performance. It is best to consider it a scale of no sensitivity to high sensitivity that can be adjusted in real time by the perceptions of the performance being measured by the system and end users.

The application intent sensitivities are defined as follows:

- Compute
  - CPU sensitivity
  - Memory sensitivity

- Storage
  - Latency sensitivity
  - Volume sensitivity
- I/O
  - Latency sensitivity
  - Throughput sensitivity
  - Thresholds (optional numerical value—for example, 80 connections/sec)
- Fault/performance
  - Recovery sensitivity
  - Availability sensitivity
  - Scale sensitivity
- Accounting
  - Cost sensitivity

Given these sensitivities, the Intercloud policy system can create an SLA for the business objectives defined here. In addition to these sensitivities, there are attributes that the policy system needs to be aware of. The first one has to do with dependencies:

- Services
  - Service affinity
  - Service anti-affinity
  - Security policies (data classification)
- Placement policies
  - Host affinity
  - Host anti-affinity
  - Availability zones
  - Regions
  - Geography
  - Constraints—noncoexistence

The second has to do with limits and understanding the constraints on the policy:

- Metering limits
  - I/O
  - CPU

- Memory
- Connections per second
- Security governance
  - Organizational constraints (IT, human resources, legal, engineering)
  - Data type constraints (public, sensitive, confidential, top secret)
- Operational constraints
  - Encryption
  - Auditing
  - Log retention

Given the sensitivities, dependencies, and limits, the developer can set the initial application intent, measure the performance of this initial intent, and make changes based on the actual performance. This is one aspect of the Intercloud that is important to understand, as deploying to any environment based on performance, compliance, data sovereignty, and internal enterprise security policy concerns is a first-order problem that the Intercloud addresses.

#### **Cisco Application Enablement Platform as a Service**

Every company is becoming a software company. The Intercloud's primary use case is to enable application portability and interoperability across a world of clouds. By virtue of its broad definition, one can throw in various solutions under the PaaS umbrella. For our purposes we will define what PaaS encompasses by looking at what customer problems need to be solved and working backward from there. Our target audience in terms of usage of the PaaS solution on the Intercloud is the enterprise developers and enterprise IT engineering teams on the customer side; the set of decision makers for adoption of a particular PaaS offering will have a mix of technical and business roles. Figure 2-8 shows the traditional differences between infrastructure and PaaS.

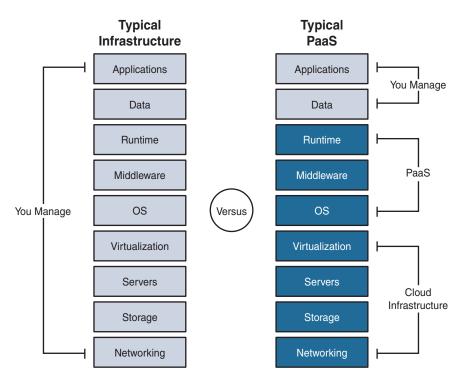


Figure 2-8 IaaS and PaaS Differences

We will start by looking at what problems the first group faces and then move on to selecting the PaaS components that will solve those problems. The following three phases clearly distinguish between PaaS and IaaS and how Cisco Intercloud overcomes many of the issues:

Phase 1 is the development phase, which is when the developers and testers develop, build, deploy, and test the application in their local environment or a preproduction version of the cloud environment they plan to use. One friction point here is that they need to be able to consume the various cloud components from their application code, but doing so involves repeatedly writing code that should ideally be abstracted away in a utility layer. Another pain point at this stage is that the developers need to have confidence that their application that worked correctly in the test environment will continue to do so when deployed to the production environment. The Intercloud addresses these problems by packaging OpenStack APIs (the framework under which the Intercloud is standardized) that let an application request, consume, and release Intercloud resources in software development kits (SDKs) built specifically for the common languages used by customers (for example, Java or Python). The second problem of ensuring consistency through the various deployment stages is best solved by providing a facility for customers to containerize their application so that it deals with the underlying infrastructure only through interfaces previously agreed on between the container and the infrastructure (in this case OpenStack).

- Phase 2 (deployment phase) is the deployment of the built and tested application through various stages, culminating in the production cloud environment. This is similar to the previous phase where developers require consistency in the behavior of their application but in addition are interested in having a deployment experience that is not cumbersome, error prone, and manual in nature. An ideal solution here will provision the required cloud resources, wire them up as needed, deploy the right containers, and provide the customer a report that lists the deployment status, the resources being used, and the endpoints to the applications. All of these would be driven via preconfigured settings to ensure a high level of automation.
- Phase 3 (support phase) starts after the deployment is completed and the application is supporting production traffic (or workloads for an offline application). During this phase it is important to ensure that cloud resources are scaling in an elastic manner, key health parameters are monitored and alarmed upon, and the engineering team is able to quickly fix issues by deploying patches or new versions with minimal downtime. The scalability aspect can be handled by leveraging the autoscaling functionality in OpenStack and ensuring that it works with the container format under which the customer has chosen to deploy. When it comes to monitoring and triggering alarms, the customer should be able to define metrics around system resources (such as CPU usage) and application-specific measurements (such as average latency when communicating with another node). This requirement means there must be a monitoring service that customers can easily integrate into their application and can be viewed in multiple ways (for example, a dashboard for a high-level view, logs for deep diving). Last, the chosen container format should be able to deploy updated containers to a production environment with zero downtime to the service. This monitoring is key to application intent enforcement and improved performance of the application.

#### Integrated Platform as a Service (iPaaS)

Integrated platform as a service (iPaaS) is defined as components of cloud services enabling development, execution, and governance of integration flows connecting any combination of on-premises and cloud-based processes, services, applications, and data within individual or across multiple organizations.

The primary use case here is to integrate the enterprise PaaS, public PaaS, and application deployments into the development lifecycle. The Intercloud will enable integration between select partner offerings Cisco wants to expose to its customers as "first-class" PaaS offerings and will deeply integrate them into the Cisco ecosystem, including giving them a presence in the Horizon dashboard. An example of this would be running the Red Hat PaaS product OpenShift service in a hosted model that doesn't require customers to have a dedicated OpenShift controller and will let them choose from a list of "cartridges" that Cisco maintains in its library.

In this same scenario, if customers prefer a single-tenant PaaS controller, they will always have the option to buy OpenShift from the Cisco Intercloud Marketplace for their exclusive use. Another example would be Cisco maintaining its own "hub" and container repositories for the Docker container format for customers to build and manage their applications. By pursuing this option, Cisco also has the ability to integrate the PaaS solutions to provide a seamless experience for its customers (for example, the Cisco hosted OpenShift can easily fetch containers that a customer owns). When Cisco sees an opportunity to differentiate (such as a unified dashboard for all "first-class" PaaS offerings), it is able to build that and market it exclusively to its customers. It is also worth noting that if a partner's solution is not exposed as a deeply integrated solution on Cisco Cloud Services, the partner is still able to reach the Cisco customers by onboarding on the Cisco Marketplace; this provides Cisco customers with options that suit their workload and interoperability needs.

The availability of competing PaaS solutions in the Cisco Marketplace will also help Cisco maintain its leverage with the vendors it has chosen to supply its "first-class" PaaS offerings. The downside of this option is that it requires Cisco to get buy-in, at a preferred price point, from the partners it wishes to integrate. This can also lead to Cisco having to build and operate parts of the PaaS when it simply cannot find a good external offering.

#### Application Platform as a Service (aPaaS)

Application platform as a service (aPaaS) is defined as a category of cloud computing services that provides a platform allowing customers to develop, run, and manage applications without the complexity of building and maintaining the infrastructure typically associated with developing and launching an application.

The primary use case here is derived by understanding that the Intercloud is trying to become the cloud-of-clouds platform and the IoE platform. To enable this platform, a curated experience with all the PaaS capabilities will need to be created. Cisco will create a container format that works on all OpenStack environments in a consistent manner and will provide developers a set of SDKs to build against and package toward this container. Cisco will then augment the capabilities of OpenStack's orchestrator, Heat, to deploy these containers to cloud. Next, Cisco will build and operate a service that works in conjunction with Nova (OpenStack's compute module) to ensure autoscaling of the underlying resources. Finally, Cisco will have a homegrown monitoring service that will look for deviation from preconfigured steady states in addition to executing automated healing steps. This is similar to what Amazon Web Services (AWS) has in the form of Elastic Beanstalk, EC2 Auto Scaling, CloudFormation, and CloudWatch.

The benefits of this option are that Cisco can fully control the customer experience, iterate fast on bug fixes and new features, and work with otherwise incompatible systems (for instance, integrate with Cisco NFV modules). Furthermore, by virtue of offering innovative features specifically for its enterprise customers, this option also enables Cisco to differentiate from other cloud offerings more prominently. The downside here is that this will take a larger monetary and time investment to bring to market. Furthermore, this will make it harder for Cisco customers to realize the Intercloud benefits by making it difficult to deploy their applications to other clouds, both private and partner, unless Cisco makes a concerted effort to ensure that its PaaS is available in those clouds.

#### Use Cases for PaaS

The following use cases for PaaS are covered by the Intercloud:

- Cloud native: Most developers are looking at the role of cloud-native development in the next generation of enterprise applications and mobile devices. This model does not mean that all of your development is done in public clouds; it is more about how a developer approaches code development, deployment, and runtime. Containers are becoming very critical to cloud-native developers because of the abstraction layer they provide, and the individual services greatly simplify development. This use case is more likely to use an aPaaS framework as it is more aligned with developers writing to application platforms rather than the underlying infrastructure.
- Cloud valid: Several enterprises are on a journey to cloud by enabling many web application and public-facing services. This use case has more to do with the legacy applications in the enterprise and determining which applications should be exposed in clouds and which ones cannot, at least not yet. The primary reasons for not having those applications in clouds mostly have to do with the internal OSS/BSS dependencies, database dependencies, or data security concerns. The Intercloud enables this use case by iPaaS, which enables enterprise customers to leverage the infrastructure APIs in the enterprise and in cloud to create applications that can be deployed behind the firewall or in clouds (public or private), thereby creating a hybrid cloud use case where "hybrid" is defined as application components deployed in the enterprise data center and cloud connected securely.
- Hybrid DevOps: Hybrid DevOps is the Intercloud IoE platform for enterprises to start developing today for internal and external deployment patterns that over time will move more and more toward cloud native or the next-generation development pattern (fourth generation of PaaS). DevOps is an enterprise software development phrase meaning a type of agile relationship between development and IT operations. The capabilities of the Intercloud for the hybrid DevOps use case are displayed in Figure 2-9.

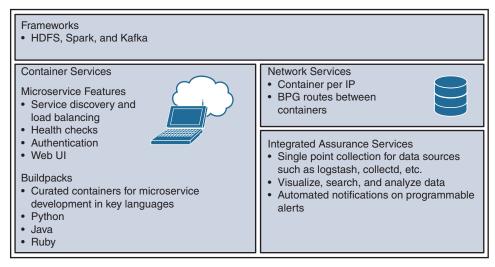


Figure 2-9 Intercloud Hybrid DevOps Capabilities

## **Cloud Operational Support Systems (OSS)**

The OSS consist of the following management aspects:

- Change management means managing break/fix and new features to the system following the change process and change windows.
- Configuration management means managing the configuration.
- Capacity management means managing the capacity needs of the physical infrastructure.
- Performance management means managing the expected performance of the systems involved in delivering the service.
- SLA management means managing the SLA thresholds set by configuration and performance management.
- Incident management means managing incidents as they occur, documenting results, and creating tickets.
- Problem management means managing incidents that happen frequently or cause major downtime.
- Service desk is the name for the support staff available to provide assistance.
- Log and event management means managing all the logs and events from the data sources.
- Reporting and analytics means analyzing the events, logs, and data generated by the services to look for incidents or problems and to enhance the performance of the system.
- Service delivery means working alongside the business to deliver the service required.
- Image/lifecycle management means managing software images and patching these images.
- Asset and license management means managing the assets and licenses of the underlying hardware and software.

In the Intercloud, Cisco provides all these elements of OSS as a service. For partners and enterprises that already have OSS capabilities in place, Cisco provides an API into the Intercloud OSS for consumption by the partner/enterprise OSS systems.

#### Ceilometer

OpenStack has a project for monitoring called Ceilometer. Ceilometer has for several cycles failed to accomplish the performance and scaling that several OpenStack projects require. Ceilometer value can be divided into two major components:

- 1. OpenStack data collection through notifications (events) and polling
- 2. Metering API

#### Monasca

Monasca is the de facto OpenStack project for monitoring. It is not an OpenStack project yet but is targeted to become one at the Liberty release of OpenStack. Monasca strengths are quite complementary to Ceilometer since it has a very solid and scalable storage architecture as well as inline alarming, and it will soon be integrated with Heat, providing a superior solution to Ceilometer for autoscaling. Monasca, though, does not have a full suite of agents and currently does not integrate with events from OpenStack (there is a plan to leverage StackTach V3).

The Intercloud requires a new standard for OSS called Ceilosca, which is a combination of Monasca and Ceilometer. Monasca is really seen as a storage driver for Ceilometer, and its value is in its scalability. Ideally Monasca should be considered a "black-box" component of Ceilometer. Ceilometer will push meters and lately events to the Monasca API. Monasca will store them and provide them back through the same API. Ceilometer will consume meters and samples from the Monasca API and convert them back in the Ceilometer format to be served through the Ceilometer API as shown in Figure 2-10.

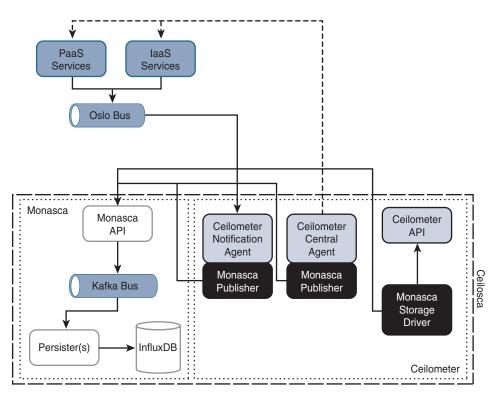


Figure 2-10 Cisco Intercloud Monasca API with OpenStack

The system now presents two APIs that can be used to POST or GET data, and they can be interchangeably used to store and retrieve monitoring and metering data. This not only

allows Cisco to store all the data in a single scalable data storage unit but allows other parties to communicate leveraging standard and open APIs.

#### **Intercloud Monitoring**

Tenant resources that are in the Cisco and/or partners' Intercloud need to be monitored across clouds, regions, and data centers. The monitoring agents in the partner clouds can POST the relevant subset of the monitoring data to Cisco clouds for the tenants that have instances running on those clouds as well as POST metrics to their internal monitoring system. Similarly, they can consume monitoring data from Cisco clouds if needed for their monitoring solution. Figure 2-11 displays the relationships for Intercloud monitoring.

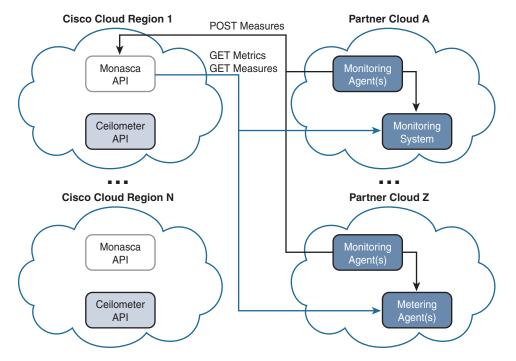


Figure 2-11 Intercloud Monitoring

#### Intercloud Metering

Similarly to the monitoring solution, Intercloud partners can POST samples to the Ceilometer API (and potentially the Monasca API) and collect the metering data and samples. Partners can use data collected from Cisco clouds to provide an overall view of resource usage to tenants belonging to partner clouds as well as perform show-back/ charge-back operations, as can be seen in Figure 2-12.

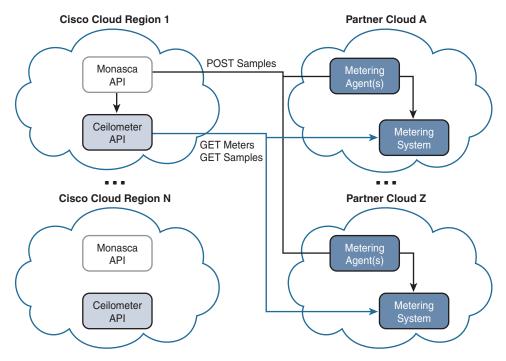


Figure 2-12 Intercloud Metering

## **Cloud Back-Office Support Systems (BSS)**

The Intercloud provides the following to BSS for several management functions:

- Accounting provides data for managing the user accounts and departments.
- Contracts and Agreements manages the contracts and support agreements.
- Service Offering Catalog selects what offerings are allowed in the catalog.
- Pricing sets the price for the service.
- Provisioning provisions the services and sets the BSS parameters.
- Orchestration supports the dependencies and order of provisioning services.
- Subscriptions manages the service subscriptions.
- Metering provides usage data.
- Entitlements sets user access levels.
- Order manages the quote to the order fulfillment process.
- Billing creates a single bill and shows the detailed breakdown of the service chargeable components.

- Rating allows the cloud provider to discount the service.
- Clearing and Settlement provides all billing remediation and settlement services.

For partners and enterprises that already have these components in place, Cisco provides an API for easy consumption of these services.

#### Intercloud BSS Hardware Requirements

The BSS services require the following components, which are intended to run on standard hardware. Recommended hardware configurations for a minimum production deployment are as follows for cloud controller nodes and compute nodes for compute and the image service, and object, account, container, and proxy servers for object storage.

- The Cloud Controller Node (runs network, volume API, scheduler, and image services) requires a 64-bit x86 processor with a minimum of 12 GB RAM and 30 GB disk.
- Compute nodes (running virtual instances) require a 64-bit x86 processor, 32 GB RAM, and 30 GB disk.

#### Intercloud BSS Software Requirements

The BSS software requires infrastructure, integration, and existing business support enhancements. The Intercloud addresses BSS requirements from the infrastructure and integration of services provided by Intercloud Services, Intercloud Partner Services, and the Marketplace application. The API interface is provided for any enhancements required on the existing BSS systems that support the business.

#### The Intercloud Marketplace

The Marketplace is the curated set of products and services from Cisco and its Intercloud partners that enables enterprise customers to consume products and services in the enterprise catalog and across the global Intercloud product catalog from a simple, easy-to-use marketplace.

The Marketplace performs the following operations:

- Manage online user ID setup and user directory
- Manage identity authentication and secure site sign-in
- Manage an online directory of applications
- Manage or facilitate the purchase/consumption process
- Meter usage of applications
- Send and receive payments
- Manage the customer feedback system

In performing these operations, the Marketplace may need to use the following:

- The Cisco Infrastructure Services to set up VMs with a machine image provided by the application publisher and communicate via API with application publishers
- Marketplace Platform (Exchange) to facilitate financial transactions
- Service Exchange Delivery Platform (SDP) or Parallels Automation to facilitate OSS/BSS
- Identity Provider (IdP) to provide single sign-on and other services to host a marketplace
- Content delivery network which has 3,000 applications that can be added to the Intercloud Marketplace
- Keystone for authorization; OpenLDAP for identity management
- Application delivery platform to enable cloud-native development on the Intercloud Marketplace
- Metering software

#### Summary

In the first chapter of this book we took an in-depth look at where we've been and what the current marketplace has to offer in terms of services from cloud. We explored the evolution of compute, IT service architectures and models, network and server virtualization, and the evolution of cloud computing to the Intercloud. In this chapter we looked in detail at the architecture of the Intercloud and the components that make up the Intercloud. The next chapter takes a deeper look into the Intercloud IT management strategy.

This chapter provided an overview of the architecture and technologies that are integral to the Intercloud. The Intercloud architecture is composed of the cloud platform and underlying infrastructure, cloud services and value-added products, application enablement platform as a service, cloud OSS/BSS, and Marketplace. The architecture is defined holistically in this chapter, and the chapters that follow will further develop the components and business requirements of the various layers of the Intercloud.

#### **Key Messages**

- The Intercloud architecture is composed of the cloud platform and underlying infrastructure, cloud services and value-added products, application enablement platform as a service, cloud OSS/BSS, and Marketplace.
- The Intercloud connects Cisco Powered cloud providers, enterprise clouds, public clouds, and Cisco Intercloud Services to deliver a robust service across all use cases.
- The Intercloud enables complete application portability while ensuring governance, compliance, operational management, and billing support requirements.

#### References

- 1. www.cisco.com/c/en/us/solutions/enterprise/design-zone-data-centers/index.html.
- 2. www.cisco.com/c/dam/en/us/solutions/collateral/trends/cloud/cloud-security.pdf.

This page intentionally left blank

# Index

## A

ABC (Atanasoff-Berry Computer), 3 abstraction in cloud computing, 8–9 in cloud OS model, 206-207 ACCA (Asia Cloud Computing Association), 237 accounting, 143 accounting and billing process architecture, 153 billing considerations, 146-147 cloud federation, 142 delivery model, 145-146 IaaS billing resources, 147-148 Intercloud federation model, 154-156 intracloud and Intercloud communication, 156-157 billing functional architecture, 158 - 163billing realization, 163-165 KPIs, 166-168 PaaS billing resources, 149-150 requirements, 144-145 revenue-sharing considerations, 150-153 SaaS billing resources, 150 taxonomy, 143-144 user experience analytics, 165 - 166

ACI automation, 122 American National Standards Institute, Telecom (ANSI T1M1), 236 Analytical Engine, 2 aPaaS (application platform as a service), 43 APIs in Cisco CSA, 107 application deployment, e-commerce application use case, 229-230 application platform as a service (aPaaS), 43 application policies, 37-40 application server management, e-commerce application use case, 231 applications/portal layer (CSA), 106-107, 184 architecture for accounting and billing, 153, 158-163 Cisco CSA. See Cisco Customer Solution Architecture (CSA) of Cisco Intercloud, 28-30 application policies, 37 - 40BSS. 48-49 cloud services and products, 31-40 identity architecture, 192-197 Marketplace, 49–50 network products, 32 NFV, 33-34 **OpenStack** physical infrastructure, 30 - 31OSS, 45-48, 127-128 PaaS, 40-44 security, 33

security architecture, 188-191 Cisco Intercloud Fabric, 224-225 Cisco Metapod, 218-219 cloud OS system architecture, 204-206 e-commerce application use case, 226-227 IT service management, 70 agility in, 71 data management, 72-73 OpenStack, 71 orchestration, 72 SDNs, 71-72 Web-scale IT versus enterprise IT, 70 OpenStack, 110-114 for service assurance, 131, 138-139 brokering, 136-138 fulfillment, 133 onboarding, 135-136 orchestration, 133-134 services catalogs, 131 - 133standards-based architectures benefits of, 91-92 IEEE, 99-102 ITU-T. 93-99 NIST, 92-93 **ARPANET, 4** Asia Cloud Computing Association (ACCA), 237 assets classification, 185-186 monitoring, 186 policy enforcement, 186-187

resiliency, 186 visibility, 185 Atanasoff, John Vincent, 3 Atanasoff-Berry Computer (ABC), 3 attacks goals of, 174 resource-based attacks, 175–176 vectors, 177 authentication in identity architecture, 192–197 in trust model, 178–179

## B

Babbage, Charles, 2 back-office support systems (BSS), 48-49, 210 Berry, Cliff, 3 BI (business intelligence). See business intelligence (BI) big data analytics use case, 231-232 billing, 144. See also accounting and billing process customer and provider responsibilities, 146-147 functional architecture, 158-163 IaaS billing resources, 147-148 PaaS billing resources, 149-150 physical versus virtual models, 160 realization of, 163-165 SaaS billing resources, 150 user experience analytics, 165 - 166brokering, 136-138 BSS (back-office support systems), 48-49, 210 Build stage (Cisco Services), 65 business alignment with IT, 62-63 transformation of, 57-58

business intelligence (BI) billing user experience, 165–166 KPIs, 165–166

## С

capacity management, 129-130 capacity planning for private clouds, 222 **CCIF** (Cloud Computing Interoperability Forum), 236 Ceilometer, 45, 114 Chambers, John, 58 charging, 143 Cinder, 113 **Cisco Customer Solution** Architecture (CSA), 102-103 APIs in, 107 applications/portal layer, 106 - 107layers in, 103-105 OpenStack with, 118 physical infrastructure layer, 105 security, 182-184 service management and automation layer, 106, 130-131 services layer, 105 use cases Managed Threat Defense (MTD), 109-110 services from multiple cloud providers, 107-108 virtual infrastructure layer, 105 Cisco Data Center Assessment for Cloud Consumption, 80 Cisco Intercloud architecture, 28-30 application policies, 37 - 40BSS, 48-49

cloud services and products, 31-40 Marketplace, 49-50 network products, 32 NFV, 33-34 **OpenStack** physical infrastructure, 30 - 31OSS, 45-48, 127-128 PaaS, 40-44 security, 33 components, 28 security identity architecture, 192-197 security architecture, 188-191 **Cisco Intercloud Fabric** architecture, 224-225 benefits of, 224 components, 86-88 use cases enterprise-managed *bybrid cloud*, 88-89 service-providermanaged hybrid cloud, 90-91 Cisco Metacloud, 119-120 Cisco Metapod, 217-220 advantages of, 219-220 architecture, 218-219 Cisco Services lifecycle best practices, 65-66 stages in, 64-65 tasks in, 66 classification of assets, 185-186 clearing, 144 client/server computing, 6 cloud adoption journey, 74 - 75cloud agents, 136-137 cloud brokers, 136-137 cloud computing. See also Intercloud characteristics, 17-18 cloud adoption journey, 74-75 current limitations, 24-25

development methodology, 26 - 27LEGO comparison example, 25-26 customer adoption challenges, 172-173 definition. 68 history of, 5-7 hybrid clouds. See hybrid clouds industry bodies, 235-237 IT services. See IT service management network as platform, 18-19 phases, 213-214 private clouds. See private clouds service models, 19-20, 69 standards organizations, 235-237 standards-based architectures benefits of, 91-92 IEEE, 99-102 ITU-T, 93-99 NIST, 92-93 traditional pricing model. 150 - 151use cases enterprise-managed *bybrid cloud*, 88-89 IT outsourcing, 7 service-providermanaged bybrid cloud, 90-91 services from multiple cloud providers, 97\_99 shadow IT, 76-80 **Cloud Computing** Interoperability Forum (CCIF), 236 cloud enablers, 136-137 cloud federation accounting and billing, 142 cloud management frameworks (CMFs), 141-142 definition, 2 identity management, 195-197

Intercloud use cases, 154-156 pricing in, 151-153 cloud management frameworks (CMFs), 141-142 cloud operating system (OS), 199 abstraction layer model, 206-207 components, 202-204 interface model, 207-212 system architecture, 204-206 **Cloud Security Alliance** (CSA), 236 **Cloud Standards** Coordination (CSC), 237 cloud-focused security, 178 in Cisco CSA, 182-184 risk assessment, 180-182 security framework, 184-188 asset classification, 185-186 asset monitoring, 186 asset policy enforcement, 186-187 asset resiliency, 186 asset visibility, 185 network locations. 188 operational security, 187 threat intelligence, 187 trust model, 178-180 CMFs (cloud management frameworks), 141-142 Colossus computer, 3 communication, intracloud and Intercloud, 156-157 billing functional architecture, 158-163 billing realization, 163-165 compartmentalization in cloud computing, 8 compliance, risk assessment, 182 computing, history of cloud computing, 5-7

early history, 2-3 Internet, 3-5 consolidation in cloud adoption journey, 75 constraints in application policies, 39-40 **Continual Service** Improvement phase (ITIL), 65 CSA (Cisco Customer Solution Architecture). See **Cisco Customer Solution** Architecture (CSA) CSA (Cloud Security Alliance), 236 CSC (Cloud Standards Coordination), 237 curated catalogs, 132

## D

DARPA, 3 Darwin, Charles, 57 data center, physical infrastructure in Intercloud architecture, 30 - 31data management standards for, 99 for Web-scale IT, 72-73 database as a service use case, 35-37 delivery horizons for services, 11-12 delivery model, services in, 145-146 dependencies in application policies, 39 design requirements, e-commerce application use case, 227-228 development methodology, transformation of, 26-27 devices attacks on, 175 risk assessment, 181 Difference Engine, 2 distributed computing, 7 **Distributed Management** Task Force (DMTF), 236

## E

Eckert, J. Presper, 3 **Eckert-Mauchly Computer** Corporation (EMCC), 3 e-commerce application use case, 226-231 **Electronic Controls** Company, 3 encryption, 179 ENIAC, 3 enrollment, 180 enterprise IT versus Web-scale IT, 70 enterprise-managed hybrid cloud use case, 88-89 enterprise private clouds, 217 **European Technical Standards** Institute (ETSI), 237 exchanges (Intercloud), 101

## F

federation. *See* cloud federation Flowers, Tommy, 3 fulfillment, 133

## G

gateways (Intercloud), 101–102 Glance, 113

## Η

hardware abstraction, 207 hardware requirements, BSS, 49 Heat, 114 history of computing *cloud computing*, 5–7 *early history*, 2–3 *Internet*, 3–5 of OSs (operating systems), 200 Horizon, 111 horizons for service delivery, 11–12 hosts, attacks on, 175 hybrid clouds, 19-20, 222 adoption strategy, 223-224 benefits of, 222-223 Cisco's role in, 224-225 in cloud adoption journey, 75 enterprise-managed hybrid cloud use case, 88-89 selecting cloud vendor, 223 service-provider-managed hybrid cloud use case, 90-91 use cases big data analytics, 231-232 e-commerce application, 226-231 hypervisors attacks on, 175-176 provisioning with

OpenStack, 115-116

IaaS (infrastructure as a service). See infrastructure as a service (IaaS) identity architecture, 192-197, 210-211 **IEEE** (Institute of Electrical and Electronics Engineers), 99-102 **IEEE-SA (IEEE Standards** Association), 235 **IETF** (Internet Engineering Task Force), 235 industry bodies, 235-237 infrastructure abstraction, 207 infrastructure as a service (IaaS), 20, 69 billing resources, 147-148 current limitations, 24-25 development methodology, 26-27 LEGO comparison example, 25-26 PaaS versus, 41-42 provisioning with OpenStack, 110 best practices, 118 Cisco's role in, 117-118

conceptual architecture, 110-114 customer benefits, 116 - 119*bypervisor* provisioning, 115-116 integrated platform as a service (iPaaS), 42-43 Intel 4004, 4 Intercloud. See also cloud computing accounting and billing architecture, 153 billing considerations, 146-147 billing functional architecture. 158-163 billing realization, 163-165 delivery model, 145-146 federation model. 154-156 IaaS billing resources, 147-148 intracloud and Intercloud communication. 156 - 157KPIs, 166-168 PaaS billing resources, 149-150 requirements, 144-145 revenue-sharing considerations. 150 - 153SaaS billing resources, 150 taxonomy, 143-144 user experience analytics, 165-166 application policies, 37-40 Cisco's role in. 24, 84-86. See also Cisco Customer Solution Architecture (CSA) in cloud adoption journey, 75 cloud OS. See cloud operating system (OS) components, 204-206 definition, 2, 24, 27-28, 84

goals, 24 IEEE network topology, 99-102 metering, 47-48 monitoring, 47, 191 NFV, 33-34 PrivateLink, 32 security, 33 attack vectors, 177 attacker goals, 174 cloud-focused programs, 178–188 customer adoption challenges, 173 resource-based attacks, 175-176 service assurance architecture, 131, 138-139 brokering, 136–138 fulfillment, 133 onboarding, 135-136 orchestration, 133-134 services catalogs, 131-133 service assurance strategy, 128 capacity management, 129-130 service level, 128-129 service management and automation, 130-131 use cases, 35 database as a service, 35-37 PaaS, 44 Intercloud hybrid clouds. See hybrid clouds interface model in cloud OS, 207-212 International Telecommunication Union-Telecom Sector (ITU-T), 93-99, 236 Internet Engineering Task Force (IETF), 235 Internet in history of computing, 3-5 intracloud and Intercloud communication, 156-157

billing functional architecture, 158-163 billing realization, 163–165 invoicing. See billing iPaaS (integrated platform as a service), 42-43 ISO/IEC JTC1/SC38, 235 IT foundation, 69 IT outsourcing, 7 IT service management architecture, 70 agility in, 71 data management, 72-73 OpenStack, 71 orchestration, 72 SDNs, 71-72 Web-scale IT versus enterprise IT, 70 challenges, 74 IT and business alignment, 62 - 63ITIL and software management alignment, 63 benefits of ITIL, 67-68 best practices, 65-66 Cisco Services lifecycle, 64-65 Cisco Services tasks, 66 principles of, 54-56 services catalogs, 75-76 TBM framework, 56-57 business transformation, 57-58 IT transformation, 58 - 59technology transformation, 59-62 use cases, shadow IT, 76-80 IT transformation, 58-59 ITIL (Information Technology Infrastructure Library), alignment with software management, 63 benefits of ITIL, 67-68 best practices, 65-66 Cisco Services lifecycle, 64-65 Cisco Services tasks, 66

ITU-T (International Telecommunication Union-Telecom Sector), 93–99, 236

## Κ

key management, 180 key performance indicators (KPIs), 165–166 Keystone, 113

#### L

legacy systems, moving to private clouds, 215 LEGO comparison example, 25–26 Licklider, J.C.R., 3

## Μ

maintenance abstraction, 207 Manage stage (Cisco Services), 65 managed private clouds, 214 Managed Threat Defense (MTD) use case, 109-110 Marketplace, 49-50 Mauchly, John, 3 mediation, 143 message integrity and authentication, 180 metadata, 9-10 metering, 47-48, 143 microprocessors in history of computing, 4 microservices in history of cloud computing, 6 Monasca, 46-47 monitoring assets, 186 in Intercloud, 47, 191 moving legacy systems to private clouds, 215 MTD (Managed Threat Defense) use case, 109-110 multicloud management, 211-212

## Ν

National Institute of Standards and Technology (NIST), 92-93, 236 network design, e-commerce application use case, 228-229 network functions virtualization (NFV), 33-34 network locations, security, 188 network virtualization, 16-17 networks as cloud computing platform, 18-19 PrivateLink, 32 Neutron, 112 NFV (network functions virtualization), 33-34 NIST (National Institute of Standards and Technology), 92-93, 236 northbound interface, 207-212 Nova, 112

## 0

OASIS (Organization for the Advancement of Structured Information Standards), 237 onboarding, 135-136 **Open Cloud Consortium** (OCC), 236 **Open Cloud Manifesto** (OCM), 236 **Open Computing Alliance** (OCA), 237 **Open Data Center Alliance** (ODCA), 237 Open Grid Forum (OGF), 237 The Open Group (TOG), 237 OpenStack, 30-31, 71, 237 Ceilometer, 45 Cisco commitment to, 71 with Cisco CSA, 118 Cisco Metapod, 217-220

for enterprise private clouds, 217 IaaS provisioning, 110 best practices, 118 Cisco's role in, 117-118 conceptual architecture, 110-114 customer benefits, 116-119 *bypervisor* provisioning, 115-116 Intercloud federation use case, 155-156 Monasca, 46-47 software upgrades, 221-222 use cases automation for Cisco UCS, 120-121 automation of ACI, 122 Cisco Metacloud, 119-120 operating system (OS) cloud OS. See cloud operating system (OS) components, 200-202 definition, 199 history of, 200 operational security, 187 operational support for private clouds, 220-221 operational support systems (OSS) Ceilometer, 45 elements of, 45, 127-128 Intercloud metering, 47-48 Intercloud monitoring, 47 interfaces, 209-210 Monasca, 46-47 orchestration in cloud computing, 9-10 in service assurance, 133-134 in service management and automation, 130-131 for Web-scale IT, 72 Organization for the Advancement of Structured Information Standards (OASIS), 237

OS (operating system). See operating system (OS) OSS (operational support systems). See operational support systems (OSS)

#### Ρ

PaaS (platform as a service). See platform as a service (PaaS) peer authentication in identity architecture, 192 - 197in trust model, 178-179 peer-to-peer computing, 6 physical billing model, virtual billing model versus, 160 physical infrastructure in Cisco CSA, 105 in Intercloud architecture. 30 - 31interfaces, 208-209 security, 182-183 Plan stage (Cisco Services), 64 platform as a service (PaaS), 20, 40-44, 69 aPaaS, 43 billing resources, 149-150 IaaS versus, 41–42 iPaaS. 42-43 use cases, 44 policy enforcement for assets, 186-187 pricing, 143, 150-153 privacy, risk assessment, 181 private clouds, 19-20, 214 benefits of, 215 Cisco's role in, 216 capacity planning, 222 *Cisco Metapod*, 217-220 enterprise private clouds, 217 operational support, 220-221 software upgrades, 221-222 in cloud adoption journey, 75

moving legacy systems to, 215 selecting cloud vendor, 216 PrivateLink, 32 public clouds, 19–20, 75 public switched telephone network, cloud computing comparison, 18–19

## R

Red Hat Enterprise Linux (RHEL) OpenStack Platform ACI automation, 122 Cisco UCS automation, 120-121 resiliency of assets, 186 resource abstraction and control, 183 resource-based attacks, 175-176 revenue-sharing considerations, 150-153 revocation, 180 risk assessment, 180-182 Roberts, Dan, 58 Roberts, Lawrence G., 3 root (Intercloud), 100

## S

SaaS (software as a service), 20, 69, 150 SAN (storage area network), 14 - 15SDN (software-defined network), 17, 71-72 security, 33 attack vectors, 177 attacker goals, 174 Cisco Intercloud identity architecture, 192-197 security architecture, 188 - 191cloud-focused programs, 178 in Cisco CSA, 182-184

risk assessment. 180-182 security framework, 184-188 trust model, 178-180 customer adoption challenges cloud computing, 172 - 173Intercloud, 173 interfaces, 210-211 Managed Threat Defense (MTD) use case, 109 - 110resource-based attacks, 175 - 176security zones, 189-191 segregation, 183-184 selecting cloud vendors for hybrid clouds, 223 for private clouds, 216 sensitivities in application intent, 38-39 server virtualization, 12–14 service assurance architecture, 131, 138-139 brokering, 136-138 fulfillment, 133 onboarding, 135-136 orchestration. 133-134 services catalogs, 131-133 strategy, 128 capacity management, 129-130 service level, 128–129 service management and automation, 130-131 Service Design phase (ITIL), 64 service level, 128-129 service management and automation layer (CSA), 106, 130-131, 184 service models for cloud computing, 19-20, 69 Service Operation phase (ITIL), 65 Service Optimization phase (ITIL), 65

Service Strategy phase (ITIL), 64 Service Transition phase (ITIL), 65 service-oriented architecture (SOA), 8-11 compartmentalization, 8 definition, 8 orchestration, 9-10 services, 9 SPI model, 10 web services, 10 service-provider-managed hybrid cloud use case, 90-91 services in cloud computing, 9 delivery horizons, 11-12 Intercloud delivery model, 145-146 managing. See IT service management segregation, 183-184 web services, 10 services catalogs, 75-76, 131-133 services layer (CSA), 105 shadow IT use case, 76-80 SNIA (Storage Networking Industry Association), 236 SOA. See service-oriented architecture (SOA) software as a service (SaaS), 20, 69, 150 software management, alignment with ITIL, 63 benefits of ITIL, 67-68 best practices, 65-66 Cisco Services lifecycle, 64-65 Cisco Services tasks, 66 software requirements, BSS, 49 software upgrades for private clouds, 221-222 software-defined network (SDN), 17, 71-72 SPI model (software over platform over infrastructure as a service), 10

standards organizations, 235 - 237standards-based architectures benefits of, 91-92 IEEE, 99-102 ITU-T, 93-99 NIST, 92-93 storage area network (SAN), 14 - 15Storage Networking Industry Association (SNIA), 236 storage security, 176 storage virtualization, 14-15 support model for private clouds capacity planning, 222 operational support, 220-221 software upgrades, 221-222 Sutherland, Ivan, 3 Swift, 112 system architecture, cloud OS, 204-206

## T

Taylor, Bob, 3 technology business management (TBM), 56-57 business transformation, 57 - 58IT transformation, 58-59 technology transformation, 59-62 TeleManagement Forum (TMF), 236 telephone network, cloud computing comparison, 18-19 threat intelligence, 187 TMF (TeleManagement Forum), 236 TOG (The Open Group), 237 Trove, 35-37, 114 trust model

cloud-focused security, 178–180 identity challenges, 192–195 identity management, 195–197 security zones, 189–191

## U

UCS automation, 120-121 UNIVAC, 3 use cases in Cisco CSA Managed Threat Defense (MTD), 109-110 services from multiple cloud providers, 107-108 for cloud computing enterprise-managed hybrid cloud, 88-89 IT outsourcing, 7 service-providermanaged bybrid cloud, 90-91 services from multiple cloud providers, 97-99 shadow IT, 76-80 hybrid clouds big data analytics, 231-232 e-commerce application, 226-231 Intercloud business models, 35 database as a service, 35-37 federation model, 154-156 in OpenStack automation for Cisco UCS, 120-121 automation of ACI, 122

Cisco Metacloud, 119–120 PaaS, 44 user experience analytics, 165–166

## V

vendors, selecting for hybrid clouds, 223 for private clouds, 216 virtual billing model versus physical billing model, 160 virtual infrastructure layer (CSA), 105 virtual machine (VM) migrating to cloud, 230 templates, 230 virtualization in cloud adoption journey, 75 network virtualization, 16 - 17server virtualization, 12-14 storage virtualization, 14-15 visibility of assets, 185

#### W

web services, 10 Web-scale IT versus enterprise IT, 70 workstations, 4

## Χ

Xerox Alto, 4

#### Ζ

Z1 computer, 3 Zuse, Konrad, 3