PRAISE FOR CUTTING EDGE ADVERTISING III

“There are three books about advertising I’d recommend. And I won’t tell you what the other two are.”

BOB BARRIE, Fallon, Minneapolis

“More creative inspiration than a ten-foot stack of One Show and D&AD annuals.”

BRUCE BILDSTEN, Fallon, Minneapolis

“Jim has taken the moguls of advertising and got them captive for us, so we can take a journey into the deepest recesses of their incredible minds. The book is undoubtedly a bible for all copywriters at all levels. For a start, it will take them back to advertising.”

THE BRIEF, India

“It succeeds with gusto ... Aitchison avoids the dull, lifeless form of ‘How to’ tomes. Intelligently structured ... it is a rare book in its homage to great print ads and how they are made.”

BUSINESS REVIEW WEEKLY, Australia

“An absolutely excellent piece of work. Nowadays, young writers and art directors get precious little training once they’ve joined an agency, and books such as this do all of us in the industry a favour.”

ADRIAN HOLMES, Chief Creative Officer, Lowe & Partners Worldwide

“It’s the best I’ve ever read ... Unlike most books on advertising that are the thoughts of one person, these are the collective thoughts of so many great people. This is, in truth, the knowledge ... No writer, art director, account man, planner or client should be without it.”

LIONEL HUNT, Lowe Hunt & Partners, Australia

“The multi-talented Aitchison, an Australian, is himself a former distinguished practitioner ... The author enjoys the advantage of not thinking that all the most creative ideas come out of London and New York.”

PHILIP KLEINMAN, Market Leader, UK

“All you ever wanted to know, but never knew who to ask – a great read for anyone wanting more from their print advertising.”

ANDREW THOMAS, International Herald Tribune
Aitchison has managed to create the rare advertising text that simultaneously entertains, educates and most importantly, inspires. Aitchison is clever in intertwining his theory with practical examples – the real secret in maintaining any advertising professional’s rapt attention.

ADOI magazine, Malaysia

Jim Aitchison has done it again. With his trademark style of letting the greats do all the talking, he takes us on yet another journey, this time surpassing himself with an impressive list of 106 heavyweights in Cutting Edge Radio. Aitchison liberally sprinkles his book with comment after comment from great radio people. You can almost imagine yourself conversing with such talents as Lionel Hunt, Tony Hertz and Neil French as you read it. In every section, you can find about half a dozen scripts, many of them award-winning ones, as illustrations to Aitchison’s tips. Every step of the process is given due thought – including how to sell your radio ideas ... If you’re a writer who wants to come up with a great radio campaign, you’d better read it.

ADVOICE magazine, Singapore

This is the first definitive step-by-step guide to creating cutting edge radio commercials, exploring everything from how radio communicates, what kind of commercials work best, how to get great radio ideas and develop them into scripts, how to cast the best talent, and how to record and mix the final track. Learn the trade secrets of radio recording in the world’s top studios in page after page of practical and inspiring advice.
“I wish this book had been written years ago. It’s long overdue. It’s a must for anyone who has an interest in radio advertising and is probably the most valuable investment any young writer could make.”

BOB DENNIS, Vice President Creative Services, MediaCorp Radio Singapore

“Jim’s new book is much needed and deserves a place on the bookshelf of every ambitious creative team in the region.”

DAVID GUERRERO, Chairman & Chief Executive Officer, BBDO/Guerrero Ortega Manila

“... A powerful piece of work! It makes me feel great about belonging to a group of people that shares my passion ... Radio is often a lonely road to travel within the ad business, and although I have always known there are people who feel the way I do, to see them say the same things I say in print makes me feel good about what I do and the way I do it. (My) admiration and gratitude for what you’ve done, not only for the incredible amount of work and talent you’ve put in, but also – maybe even mostly – because you so obviously get it. You’ve taken in our passion and made it yours. It should be required reading in all creative departments.”

TONY HERTZ, HERTZ:RADIO London

“This book really pissed me off. It pissed me off that it was so incredibly detailed and comprehensive, so practical, so inspiring and so useful. It pissed me off that it took so long for someone to actually write this book. It pissed me off that I didn’t write it. But most of all, it pissed me off that I didn’t have it when I was first starting out.”

AUSTIN HOWE, Radioland Inc. Portland

“What a great book and learning tool. It should be required reading for anyone in advertising. It takes the reader through the process, explains and gives examples and excerpts by those who know. Brilliant.”

THOMAS HRIPKO, The Radio Spot Dallas
“Radio is tricky. What’s the answer? If you want to to know the good answers, talk to the best people. Lucky for you – Jim Aitchison already has.”

ANDREW INGRAM, Radio Advertising Bureau UK

“By far the most interesting and instructive book on radio advertising I have ever read ... it removes some of the mystery and fear of the medium.”

JOHN KYRIAKOU, Creative Director
Young & Rubicam Toronto

“Cutting Edge Radio is a burster. Congratulations on another definitive piece on our mad, mad industry. It’s one helluva contribution.”

STREET REMLEY, Street Noise Adelaide
This is a comprehensive guide to creating cutting edge television commercials, exploring everything from how television communicates, how commercials are structured, how to sell concepts, to how they should be executed. Step behind the famous campaigns at leading agencies around the world, and share the personal experiences of Tim Delaney, Neil French, Chuck McBride, Jim Riswold and over 60 other creative leaders.

PRAISE FOR CUTTING EDGE COMMERCIALS

“Cutting Edge Commercials is brilliant and on my desk.”

MICHAEL CONRAD, Former Chief Creative Officer, Leo Burnett Worldwide

“The beauty, and indeed the talent, of Jim Aitchison is his ability to not only let his subjects be heard clearly and sharply, but also to place their opinions in an overall context that guides the reader through the maze of television creativity, and tell a terrific story at the same time.”

ROWAN DEAN, Rowan Dean Films and former Chairman, Australian Writers and Art Directors Association

“Cutting Edge Commercials is a positive book of TV advertising experiences written with patience, diversity of perspectives and practical insights. Jim weaves his ‘resource’ for all advertising lovers and practitioners around interviews with creative masters around the world. Jim’s book is of real experiences, insights, joys. Each TV advertising insight blows another bubble of hope for advertising everywhere.”

ROBERT GIBRALTER in Ad Age Global

“An unusually impressive piece of work, and I shall recommend it widely.”

PROFESSOR JOHN PHILIP JONES, Syracuse University NY, USA
“Probably one of the best books ever written, not just about television advertising, but the business in general. I gobbled up each and every word. As it draws you inside the brilliant minds of its sources, it comes across more like a great chat over a couple of beers on the topics of what we do every day. You feel like you’re in there with them all discussing opinions. Jim Aitchison has left no stone unturned when it comes to searching out the truth.”

CHRIS KYME, AdAsia magazine

“So precise, so real and insightful, the best survival guide ever written for ad men. The only shame is that everyone else can get it, too.”

CARY RUEDA, Creative Director;
Dentsu Young & Rubicam Malaysia

“Brilliant!”

SUTHISAK SUCHARITTANONTA,
Executive Creative Director, BBDO Bangkok
WHAT'S CUTTING EDGE ADVERTISING

HOW TO CREATE THE WORLD'S BEST PRINT FOR BRANDS IN THE 21ST CENTURY

Jim Aitchison

PEARSON
Prentice Hall

Singapore  New York  London  Toronto  Sydney  Mexico City
# Contents

**THE CAST** — x  
**FOREWORD** — xiii  
**CHAPTER 1**  
Unconventional Wisdom — 1  
**CHAPTER 2**  
How To Find Your Voice — 22  
**CHAPTER 3**  
The Eight Greatest Lies You’ll Ever Be Told — 48  
**CHAPTER 4**  
The Creative Work Before The Creative Work — 95  
**CHAPTER 5**  
How To Get An Idea — 125  
**CHAPTER 6**  
The Five Critical Choices — 197  
**CHAPTER 7**  
How To Craft Visuals — 256  
**CHAPTER 8**  
How To Craft Copy — 322  
**CHAPTER 9**  
The Global View — 369  
**CHAPTER 10**  
The Cutting Edge Agenda — 393  
**WORLD PRESS AWARDS** — 415  
**BIBLIOGRAPHY** — 439  
**INDEX** — 441
Foreword

“You will, Oscar; you will.”
I wish I’d said that.

I’m a sucker for quotation anthologies, aren’t you? I’ve got dozens of them, and most are exactly the same.

But still I browse for an original thought, usually while on the bog, and the sense of achievement in finding exactly the phrase you’re looking for is a pleasure that transcends the most spectacular of dumps.

Sorry, I was away there, for a moment. Happy days, happy days. Where were we? Right. Book review.

You know, when you consider how many excellent writers have spent at least a little time in ad agencies, it’s rather odd that there are so few good books on the subject.

The first I read, when I was still grovelling for unpaid rents, in Birmingham’s red-light district, was Vance Packard’s Hidden Persuaders. It sounded like being a sort of spy, and I fancied the idea mightily, at the time. (It would sure beat being thumped by pimps on a daily basis, anyway.)

Then, too late, after I joined up, and my job consisted of scrabbling about in a damp cellar, looking for printing blocks, came Those Wonderful People Who Gave You Pearl Harbour by Jerry Della Femina.

OK, then! We weren’t James Bonds. We were jolly, rollicking, devil-may-care iconoclasts, with a witty rejoinder for the dullest client. Even if we had names like a brand of sanitary napkins. Much better.
(I wonder if Jerry ever had to kill a rat with a printing block, to stop it making a nest in the media files. Just a thought.)

It was only much later, after I’d graduated to waisted suits with Jason Queen cuffs, that I read David Ogilvy’s brilliantly disguised, direct-selling piece for his agency, *Confessions of an Advertising Man*. Even the *title* was a con. You *had* to love the old bugger, for his sheer audacity.

But that’s about the lot. There have been others, too many others, but they’ve all been close relatives of these three. Or deadly dull, and utterly misleading, “How To” tomes that must have been the cause of umpteen failed careers.

But Aitchison has cracked it, I reckon.

Look how thick this book is; Jim actually wrote about a quarter of it, at most. Money for jam!

His annoyingly simple idea was to allow other people to write the damn thing for him.

(Note, children, how the writer is finally bringing the piece round to the point where it has some vague relevance to the otherwise baffling “headline”. You’ll find this tip on ... whatever page it’s on. Can’t be bothered to look it up. I’m doing this for free, you know.)

Hang on. I’ve lost the thread again.

OK. Got it. The snag about David Ogilvy’s books are that they’re the firmly-held opinions of a single mind. However brilliant, that’s limiting, by its own definition.

Aitchison has persuaded anyone who’s anyone in this racket to turn over the tricks of their trade to him. In fact, if you look at the list of ‘contributors’ and find any glaring absenteees, Jim probably asked them stuff, and they didn’t bother to respond. Their loss, I tend to think.

This is destined to be essential reading for anyone in the business or thinking of getting into it. The book would be inestimably useful to any client who wondered how his money was spent, and wanted to get more bang for his buck. (Mind you, in the latter case, he’d have to concede that he didn’t already know all there was to know, so perhaps not, after all.)
Finally, the *fun* thing about reading this is that Jim has quoted each contributor verbatim. As he put it to me, “letting the individual vocabularies and rhythms of the actual voices delineate the speakers”. (Sorry, what’s that in English, James?)

But it works. Only Indra Sinha bumbles and booms *quite* like Indra, and you can hear him in these pages. Only Hegarty has *quite* such an icy mastery of clipped syntax, and the studied pause and throwaway; listen while you read.

And apparently only *I* sound like a rambling, babbling, incoherent twat.

Thanks a bundle, Jim.

I hope yer book rots on the remainder shelves.

Neil French
Founder
World Press Awards
This page intentionally left blank
With Special Thanks

To Neil French, for the bloodstained cover concept; to Andrew Clarke for designing the dagger icon; to Jenny Wee, who typed everything between them; to Michael Larsen, literary agent and author, for invaluable advice; to Shutter Bug Photography Services and ProColor, Singapore, for all their professional help; to Kim Shaw, Campaign Brief Asia, for his support; and to everyone who generously contributed their time and talent in my quest for information.

Dagger artwork: Paul Clarke

Acknowledgements

Extract from The Confessions of Saint Augustine by E. M. Blaiklock, Copyright © 1983 by E. M. Blaiklock, reproduced by permission of Hodder and Stoughton Limited and William Neill-Hall Ltd.

Extracts from Why Don’t People Listen?, republished as The Good Listener, by Hugh Mackay, Copyright © Mackay Research Pty Limited 1994, published by Pan Macmillan Publishers Australia, permission granted by the copyright owner care of Curtis Brown (Aust) Pty Ltd.

Extracts from The Art & Craft of Novel Writing by Oakley Hall, Copyright © 1989 by Oakley Hall, used by permission of Story Press, an imprint of F&W Publications, Inc.


Extract from A Tale of Two Cities by Charles Dickens, published by Penguin Books USA Inc., by courtesy of Penguin Putnam Inc.

Extracts from Under Milk Wood by Dylan Thomas, Copyright © 1952 by Dylan Thomas, published by J. M. Dent & Sons Ltd., reprinted by permission of the Trustees for the Copyrights of Dylan Thomas and New Directions Publishing Corporation.


Extract from Strasberg at The Actors Studio by Lee Strasberg, edited by Robert H. Hethmon, Copyright © 1965 by Lee Strasberg and Robert H. Hethmon, reprinted by permission of Theatre Communications Group, Inc.
This page intentionally left blank
This edition is dedicated to the memory of Norman Alcuri (1953–2002)
This page intentionally left blank
The written word is the deepest dagger you can drive into a man’s soul.”

British writer Indra Sinha should know. His print campaigns for Amnesty International punctured public apathy and raised a fighting fund against oppression.

Ironically, in recent years, print advertising itself has become a victim, burdened with more irrelevant, outdated rules and creative conventions than any other medium. The evidence of intellectual oppression is alarming. Hall of Fame art director Roy Grace calls it “a high level of mediocrity”. Others are less kind.

But while print is the oldest advertising medium, it is also the most resilient. In the post-war era, it witnessed the transition from one type of advertising to another. It has again become the front line in the battle between the prevailing wisdom of one century, and the unconventional wisdom of the next.

Print exercises an irresistible charisma. It is the permanence of the page, the romance of paper and ink, the presses thundering at midnight.

No television channel would dare call itself a Tribune or a Chronicle or a Guardian, nor claim to speak for the Times in which we live. Only the economy of print can Telegraph a message. Only the power of print can Post an image in the mind’s eye. Only the pages of Time, Newsweek, Fortune and The Economist can report
world events while shaping them at the same time. There could never be a *Viewer's Digest*, only a *Reader's Digest*. If television reduces us, print enlarges us.

“It’s interesting that nothing has killed off the printed word,” muses Lionel Hunt of Australia’s Lowe Hunt & Partners. “Not radio, not cinema, not television, not even the Internet, which is still largely a print medium anyway. Whenever there’s a new medium invented, there are always these dire predictions about the demise of the earlier ones, but it just doesn’t happen. OK, so silent movies aren’t that big at the moment, but Marcel Marceau still makes a living.”

“It’s not a crime to love print more than any other medium. I do,” affirms Graham Warsop, chairman and executive creative director of South Africa’s The Jupiter Drawing Room, ranked among the five most creative agencies in the world by *Advertising Age Creativity*. “Paper is the home of the written word. It has an impeccable pedigree. Equally, images on paper are like images on canvas. They have a formidable legacy of persuasion.”

Print creativity is not the result of mystical inspiration. It is an art and, like every art, is the result of conscious effort and preparation. Developing a conscious understanding of the medium and its possibilities is the first step; individual ability and fickle inspiration will remain unconscious factors in this equation. At least for the time being.

**Dimension**

A cynic once called television a medium because it is neither rare nor well done. Yet, in comparison, print is often regarded as a passive, one-dimensional medium.

“It’s a cretinous thing to say,” asserts Sinha. “How much depth is there in one page of the *King James Bible*? How much depth is there in the opening line of *Lolita*?” Sinha believes the printed word has a greater capacity to free the imagination than television does. “Television imposes a visual on the viewer. It doesn’t allow him the choice of imagining the world to be the way he wants it to be. Print can actually liberate the mind and create far more intense
illusions, far deeper experiences, than any television or film ever will.”

Australia’s foremost social researcher, Hugh Mackay, agrees. “The words are asking me to make up the pictures, so they’re my pictures. There’s a creative act within the reader. On television, the work’s all done. I only receive; I don’t construct and create the way I do with print.”

Britain’s David Abbott of Abbott Mead Vickers BBDO London regards print’s effect as an all-encompassing stimulus. “It’s because of what words do. They engage the whole mind, and you don’t think or feel in one dimension. Generally in advertising, I think it’s the words you remember.”

At Leagas Delaney, London, Tim Delaney argues that print’s strength lies in its involvement with the reader. “Print is different from television and radio in that it’s slower, more rational, in a number of areas. If you’re trying to create a personality, or sustain a personality, print takes longer because of its rationality, because you need to engage the reader in more than just an assertive, image-based discussion. You’ve got to give them something which makes them stop, look, and respond. The whole process seems to be slightly tougher on the recipient. Because it’s tougher, it’s also deeper. If you do care to stop, if you do want to read, if you do get into an ad, even if you just look at an image and there are no words on it, just a logo, it’s somehow deeper and more rewarding than something that lasts a few seconds on television or radio.”

Perhaps the silence of print reinforces its depth. The reader’s mind can concentrate on what is written, and on what is written between the lines. Print permits more subtlety, more verbal and visual nuances – what Britain’s most highly awarded art director Neil Godfrey describes as “an elbow touching you”.

“A print ad is a journey,” says Mary Stow, head of planning at the original Howell Henry Chaldecott Lury & Partners London. “You can read through it, flow with the logic. In print, things are written down in black and white. It means that people are much harder on print. You’ve got the evidence in front of you. With television advertising, people quite willingly accept what’s being done to them. They collude with it. But if you’re sitting reading a newspaper, the context all around the ad is pretty hard. Real life
stories, facts. Therefore, the advertising has to acknowledge people are in that state of mind. They’re not reading in the same way they watch TV.”

“Print ads have incredible power of advocacy and persuasion,” believes Mark Tutssel, chief creative officer of Leo Burnett Worldwide. Tutssel’s awards include a Cannes Grand Prix, a Clio Grand Prix, and four D&AD Silver Pencils. “The written word is alive and thriving. Magazine sales boom, as does text messaging, while the Internet is really one piece of copy. A great print ad makes the reader look at something in a whole new light or touches the reader in some fundamental way that alters their understanding.”

Passive or Active? Public or Private?

Print is the only medium we can hold and touch. Communication is one-to-one. The only barriers are those erected by advertisers, art directors and writers.

The physical reading experience, admits Neil French, former ‘Worldwide Creative Godfather’ to all the companies in the WPP Group, has coloured the way he creates for the medium. “Reading is governed by the length of your arms. Old blokes like me have either got their nose pressed up against the print, or they’re holding their heads back and their arms out straight like they’re driving a racing car.” As a result, French believes these intimate, individualistic traits make print a very private medium. “The relationship between your eye and the page is a personal one. That’s why people get stroppy when you read over their shoulders. It destroys the privacy of the moment.”

Gerard Stamp, former creative director and chairman, Leo Burnett London, says print can be more intimate. “It isn’t addressing an audience. It’s speaking to an individual.”

Describing print as a private, exclusive channel, Mackay cites research on the levels of involvement with advertising. “With the Internet, and with print, the message is very close to you. You’re only about twelve inches away from the page or the screen. Both are very active communication experiences. You’re reading what is on the screen, manipulating the mouse or the keyboard, or you’re
turning the pages, a very active relationship with the medium. Whereas with television, most of the time you’re just sitting there, you’re not even sitting forward, and the audio-visual waterfall just flows over you. Sometimes you’re alert, sometimes you’re quite soporific.”

The intimacy of the relationship between the reader and the page does not exist between the viewer and the television screen. According to Mackay, another reason why readers love reading is their control of the process. “It’s all on their terms. They’re utterly in control. If I don’t like you, I’ll just turn the page and you’re gone.”

**Control**

If the reader has control, so too do creatives. Each time a page is turned, a curtain rises to reveal a fresh scene. Print is a stage, a personal stage, where creativity can be stamped with individuality and soul. Creatives are alone and naked on that stage. Pretentious creativity is exposed. Superficiency becomes transparent. The inept cannot escape their fate.

“There you are, you alone, your idea, a blank page and the readers,” Marcello Serpa reminds us. Serpa is executive creative director of AlmapBBDO Brazil, the world’s most awarded agency in the 2004 and 2005 Gunn Reports. Serpa was the first Brazilian to win the Grand Prix at the Cannes International Advertising Festival and a Gold Pencil at the One Show. Unlike television, Serpa says, in print “a half-developed idea cannot be hidden behind a famous director, the music of the Beatles or lines spoken by Anthony Hopkins.”

There is nowhere to hide in a print ad, stresses Hunt, who is deeply suspicious of creative teams that only want to do television. “When I am interviewing writers or art directors, particularly art directors, I always ask to see their print work first. When you see a good TV spot, it’s difficult to be sure who’s responsible. It can be the writer, the art director, or both, or the director, or the talent. It doesn’t matter for the end result, but it does matter if you’re thinking of hiring someone on the strength of it.”

“Although I like TV, I’m always drawn back to print,” confesses Godfrey. “I think it’s the control one has. Inevitably, a
TV commercial is never quite like what you’d imagined. In print, I’m in control. It’s my baby. All the decisions are mine.”

In print, creative shortcomings cannot be ascribed to the director, the casting department, or even the catering company. “If there are flaws in your concept,” cautions Sinha, “they’re your flaws, your faults. If you take the client out of the equation, there’s no one to blame but yourself. Everything is under your control and therefore can be changed and adjusted if you wish it to be so.”

Being armed with absolute control over infinite possibilities is a tantalising prospect. Words can be words, words can be visuals. But the toy shop is not all it appears. If print creativity offers such freedom and depth, how does that explain the plethora of mediocrity and incest?

The next stage of conscious preparation should be to draw some parameters; to identify what constitutes great, cutting edge print.

**Great Print: What Is It?**

Bartle Bogle Hegarty’s John Hegarty is convinced that print has to do more, to work harder, to get noticed. “You could argue that it has to be more provocative. So if being more provocative means being more creative, then you have to be more creative in print.”

Delaney looks for stopping power in either the headline or visual. “Not something gratuitously wacky, but something strong and relevant. And it isn’t always that the strength of a line or image solves a problem. Life is more complex than that. Sometimes it’s about the sixth ad in a series that stops you and clicks in.”

For Abbott, the greatest print ideas are those which contain a human insight; an insight into human behaviour, for example, with which a reader can relate. “A spark of recognition is there at the root of most good communication,” Abbott explains. “It’s true of a painting or a novel. It’s true of great advertising too.”

Nick Cohen of New York’s Mad Dogs & Englishmen defines a great print ad as one that connects with people. “It’s not about one that’s simple, or one that’s got a clever twist in it. It’s one that
people look at, that starts a relationship.” In fact, Cohen sees connecting people with brands as the essence of all great advertising. “People have more choice than they ever did, but in the end, they vote with their dollar. They pick brands that they relate to, and that relate to them.”

Insightful, impactful, provocative, connective: deceptively simple words, and any number of workmanlike ads could be rationalised to comply with them. But such debates are becoming increasingly academic. Print creativity is redefining itself.

A new generation of advertisers, the emergence of radical new marketing paradigms, the advent of planning, and a new wave of cutting edge agencies and creatives are challenging and changing the old, established order of things.

“Unlike television, print is a written contract with the consumer. It has an inherent integrity; it is not a good liar,” maintains Steffan Postaer, chief creative officer at Leo Burnett’s LBWorks. Postaer won the Kelly award for his Altoids print campaign. “Good print is not a storage space for logos and products and phone numbers and URL addresses; those ads look like an eight-year-old’s closet. Print is not a political tool meant to appease some brand manager and his boss. Print is a sales tool that needs to invite and seduce a person into buying or doing something. That tool needs to be sharp and simple, not fettered by a myriad of things.” Nor is print static television, says Postaer. “Some agencies literally pull frames from their TV commercials and call it a print ad. I call it a travesty. I always tell my guys to do the print first. Print is its own thing because it endures. It does not go away like television, like a thief in the night.”

Godfrey, whose career spanned over forty years at the cutting edge of British advertising, provides a craft perspective: “When I started, we were turning a corner from one type of advertising, mainly slogans and illustrations, to another. We needed to move away from the 1950s’ dry brush illustrated feel where everything was a slogan that was shouted, to something much more modern. When I worked at Doyle Dane Bernbach (DDB), we did the very first full page ad. Until then, the biggest ads people had bought were half pages; mostly the ads were things like twelve-inch double columns, tiny ads. I remember doing the first double page spread in
Avis is only No.2 in rent a cars. So why go with us?

We try harder.
(When you're not the biggest, you have to.)

We just can't afford dirty ashtrays. Or half-empty gas tanks. Or worn wipers. Or unwashed cars. Or low tires. Or anything less than seat-adjusters that adjust. Heaters that heat. Defrosters that defrost.

Obviously, the thing we try hardest for is just to be nice. To start you out right with a new car, like a lively, super-torque Ford, and a pleasant smile. To know, say, where you get a good pastrami sandwich in Duluth. Why?
Because we can't afford to take you for granted.
Go with us next time.
The line at our counter is shorter.

Avis can't afford dirty ashtrays.

Or to start you out without a full gas tank, a new car like a lively, super-torque Ford, a smile.
Why?
When you're not the biggest in rent a cars, you have to try harder.
We do.
We're only No.2.
When you’re only No. 2, you try harder. Or else.

Little fish have to keep moving all of the time. The big ones never stop picking on them.
Avis knows all about the problems of little fish.
We’re only No. 2 in rent-a-cars. We’d be swallowed up if we didn’t try harder.
There’s no rest for us.
We’re always emptying ashtrays. Making sure gas tanks are full before we rent our cars. Seeing that the batteries are full of life. Checking our windshield wipers.
And the cars we rent out can’t be anything less than lively new super-torque Fords.
And since we’re not the big fish, you won’t feel like a sardine when you come to our counter.
We’re not jammed with customers.

No. 2ism. The Avis Manifesto.

We are in the rent-a-car business, playing second fiddle to a giant.
Above all, we’ve had to learn how to stay alive.
In the struggle, we’ve also learned the basic difference between the No. 1’s and No. 2’s of the world.
The No. 1 attitude is: “Don’t do the wrong thing. Don’t make mistakes and you’ll be O.K.”
The No. 2 attitude is: “Do the right thing. Look for new ways. Try harder.”
No. 2ism is the Avis doctrine. And it works.
The Avis customer rents a clean, new Opel Rekord, with wipers wiping, ashtrays empty, gas tank full, from an Avis girl with smile firmly in place.
And Avis itself has come out of the red into the black. Avis didn’t invent No. 2ism. Anyone is free to use it. No. 2’s of the world, arise!

Doyle Dane Bernbach’s print advertising changed advertising forever. The agency’s We try harder campaign for Avis is still an industry icon.
a newspaper, in colour, for Lufthansa. As the dimension of the ads grew bigger, we had to design a more angular, impactful way of doing them, no longer based on prissiness but said in a really strong way. We came into a period where we had something to say, not just showing the product.”

Many of Godfrey’s campaigns have become icons for the industry, slavishly imitated to this day. Yet Godfrey himself admits that if he were doing them now, they would probably look different. “I’d have to think in a completely different way, according to the style and mentality of life today. It’s really quite different. There’s a much broader, younger market. Things are sold directly to teenagers and younger children which, in the old days, were aimed at mothers and fathers.”

John Salmon, creative director at London’s Collett Dickenson Pearce, presided over that agency’s golden years of creativity. His department was the legendary domain of Britain’s reigning creative elite. “The advertising business is subject to fashion, there’s no question about it, and a lot of the products that advertising sells have to do with fashion,” he observes. “However, there are certain sorts of agencies who inch products into this arena of fashion, regardless. Cars, for example, are now sold on their visual appearance alone. The performance characteristics of the car, the price of the car, what the car will do for you, these things have been subordinated to the salesman.” The implication is that advertising creativity in many categories will be led by external forces like the fashion industry. In certain categories, though, Salmon foresees no change. “If you’re selling plates with rabbits on them, and selling them off the page, there’ll be a lot of copy and the ads will look pretty much the same now as they looked ten years ago, and ten years on I’m sure they’ll still look very much the same.”

“I think print advertising changes superficially,” reflects Abbott. “We go through fashions: borders, typography, coloured type, or whatever. Techniques change, but I don’t think that the enduring principles of good communication will change that much. I haven’t noticed them change that much in all the years I’ve been doing it. I don’t see why they should change because it’s all about human behaviour and reaction.”
If Abbott is right, and human behaviour is immutable, will the fundamentals of great print creativity remain the same?

Delaney sheds further light: “It’s not that there’s one way of doing something that’s right, and another one that’s wrong. It’s what’s appropriate at the time. There are some learnings, and some things that people say. You still like Volkswagen ads because they’re intelligent, and they show how simple a thought can be, and yet how compelling it can be. It isn’t a rule, but it’s certainly something you want to try and emulate. The writing on Avis was fresh and interesting, intelligent and accessible, and all kinds of other things that most ads still aren’t today. They stand as campaigns that mean something to people because they’ve done what everyone else has done, but they’ve done it in a simple way.”

Appropriate at the time. If Volkswagen and Avis were appropriate in Bill Bernbach’s time, what is appropriate now?

New Rules?

There are no rules. Sooner or later, everything must become institutionalised and formulaic. At that point, creativity must move on. Fundamentals do not change; the way we address them does. Therein lies the problem.

Advertising has existed for centuries. As Sinha reminds us: “Advertising is the second oldest profession and it arose directly out of the needs of the oldest.”

Hegarty traces print advertising’s lineage in order to identify the accumulation of conventions: “One can argue that the first poster was a food ad. It was a cave painting of a bison. Since that time, print has gathered around it a series of rules and attitudes that can be quite limiting to its development. As much as some people deplore the Apple Mac, it broke down the conventional layout that we’d all been paying homage to, the great Volkswagen layout done by Helmut Krone, the big picture, the small headline, the three columns of copy and the logo in the bottom right-hand corner. The versatility of the Mac broke that down. Things could be done in a different way.”

Hegarty includes books and pamphlets in print’s lineage. “Print is burdened by writing in a very profound way. There’s a
methodology about it which doesn’t necessarily relate to the way the modern consumer approaches and touches advertising.”

Hegarty argues that the art of advertising is about reduction: the ability to write less and say more.

“As an industry, we occupy the margins, the bits in between the editorial content, the bits in between the programmes. Therefore, our creativity is a kind of guerilla creativity. It comes in, makes a hit, and goes out again. It strikes me as odd that so often we make our work longer, rather than make it shorter. The French philosopher Pascal once wrote: ‘My apologies for this letter being so long; had I more time, it would have been shorter’. The fact is, it’s harder to write less than it is to write more. Yet in our industry there’s an idea that, somehow, length has a value. What we should be doing is reducing, because when you do that, you create an idea that is actually more powerful.”

Hegarty’s logic is that the only space he is trying to buy is inside the consumer’s head. “The access point to it might be a print ad. If you take an idea down to its essentials, it has a chance of going in faster. The faster I can get my idea to go in there, the more likely it is to open out in there, like a seed. That’s the place I want an idea to open out, not on the page. When I see ads where it’s all written out, it’s all long and complex. Sometimes, that’s very much the case of what you need to do. But when you see awards for copywriting in the annuals, they always give it to a piece of long copy. They never actually give it to a very short piece of copy. If you believe Pascal, who is probably a more profound thinker than most people in advertising, it’s the opposite of what it should be.”

Sinha also questions current industry conventions. “We’re talking to ourselves. We tend to be writing for award juries. After twenty years’ experience of British advertising, anyone who says it isn’t so is a liar. What you see is innovation often happening in fringe media, like compact disc sleeves; then it becomes trendy, then advertising picks it up. The distressed typefaces that punky publications put together with chewing gum and string ten years ago, which were picked up by art directors in trendy agencies five years ago, are now being picked up by art directors in mainstream agencies. It gets so boring. If we stopped being so self-regarding, so inward-looking, and looked at what
the *consumer* is about, we will find new ways. If we set ourselves impossible tasks, if we tried to communicate things we might have thought were impossible to communicate, if we tried to achieve a level of impact we might have always considered to be impossible to achieve, if we made those our goals, we’d find that traditional methods are inadequate to cope with them. Therefore, by definition, we’d have to find some new ways to do it, like water running around an obstacle.”

What, in fact, we are witnessing now is not so much a superficial, stylistic period of change in creative terms, but a revolution against self-imposed conventions and self-inflicted handicaps. Advertising methodology itself is being challenged, not merely its creative manifestation.

At New York’s Kirshenbaum Bond & Partners, Bill Oberlander sums it up: “The Harvard Business School-Procter & Gamble matrix of how to do advertising that sells brands is broken. A lot of people are realising that books like Ogilvy’s, and Leo Burnett’s rules, even Doyle Dane Bernbach’s rules, are obsolete. They’re antiquated. There are sets of new paradigms about how to speak to consumers. You have to look at the entrepreneurs, the brands like Coke. These guys are the SWAT teams, the stealth bombers, of how to speak to consumers.”

There is an ugliness about advertising too, a crassness, which not only consumers reject.

“I’d call our philosophy *environmentalist,*” says Jeff Goodby, chairman of Goodby, Silverstein & Partners, San Francisco. “I believe that advertising, like architecture or urban planning, is an unavoidable part of our environment. Thus, we want to create advertising that’s intelligent, humorous, beautiful and moving. In general, a welcome and respected part of what we all have to walk through each day.” Implicit in that belief is a rejection of the simplistic and banal. “It begins with a determination to find the highest common denominators, rather than the lowest, as most advertising unerringly does. We try to approach people with respect, out of a belief that if we expect a certain intelligence, attention and sense of humour on their part, we’ll get it. There’s a part of the circle we always leave for them to complete, which involves them in the advertising and makes it a more memorable
experience.” Goodby’s philosophy opposes another pillar of formulaic advertising: mind-numbing repetition. “Our approach results in a kind of advertising that works, we think, without lots of repetition or exposure. As the infamous San Francisco copywriter Howard Gossage said, how many times do we have to read a book or see a movie? Once, maybe twice, even in the best cases. Why do we suppose that advertising must be seen over and over again to have an effect?”

Goodby’s point is valid. We cannot divorce ourselves from what we inflict upon society. We should aspire to create and approve advertising that we are not ashamed of.

If we agree, then it is not an option; it becomes a responsibility.

For advertisers, agencies and creatives, the game is indeed changing. Long-held tenets and industry dogma distort our perspective, cobwebbing our view of what might be and what should be. All very well, but what is going to replace them? Anarchy?

In the search for cutting edge wisdom, it seems the new rule book has yet to be written. There is more scope for intuitive thinking, for experimentation, for innovation. The fact that advertisers themselves are very often leading the charge has accelerated the revolution.

As Kirk Souder of Santa Monica agency Ground Zero observes: “If you ask people to create advertising, that’s exactly what they’ll create. If you ask people to do something more, then they’ll do something more.”

The question is, what are we consciously asking ourselves to do and be?

**Why Be Creative?**

Hegarty views creativity as the essence of humanity. “Humanity’s leapt forward because it was creative; it could think, and it could put different thoughts together and come to different conclusions. It’s part of what makes us what we are. It’s always odd when people say to me, ‘Oh, you’re creative’, as though you’re a different species.” In Hegarty’s book, everybody is creative. “You’re creative when you put your clothes on in the morning,
when you comb your hair, when you decide what car you’re going to buy, what drink you’re going to drink. It’s all part of our creative persona.”

Souder contends the reason for being creative has absolutely nothing to do with creating great advertising. “Being creative is about why we’re here. The primary directive of existence must be growth. The moment that stops, we die. Either physically, intellectually, or spiritually.” Souder draws an analogy with water. “Running water promotes life, stagnant water suffocates it. We can continue to grow by being like running water, through the experience and assimilation of new things. By going where we haven’t gone before. That could be the execution of an ad, finding a new way home from work, or selling everything you have to live with an isolated tribe on a remote tributary of the Amazon for three years. Because the more things we see, the more things we taste, the more things we try, the more accurate our personal model of the universe is, and the closer we get to ultimate truth.”

If Hegarty and Souder are right, and creativity is at our core, why is it that so many creative people seem prepared to accept a lesser standard?

Creativity is subjective. Some believe that writers and art directors are motivated by ego and awards. Others argue that achieving creative breakthroughs is a responsibility to their clients; the awards will follow, as French once said, like end-of-term prizes.

Cohen does not think people are happy to achieve mediocrity. “It’s a very hard industry. You deal with a lot of rejection and therefore your optimism gets sucked out of you. You start second-guessing your clients, second-guessing what’s possible. It grinds you down. I think they give up a little bit; they lose their optimism about why they got into the business in the first place.”

Gary Goldsmith at Lowe & Partners Worldwide, New York, pinpoints unrealistic expectations and pain. “Young people coming in assume that there are great clients and bad clients, and if you happen to get a great one you’ll do great work. They’re really all the same; you just have to make something of it. It’s very hard to do good work. There’s a certain amount of pain involved. You’ve got to force yourself into a discomfort zone of working on something,
day after day, and not having it. We all want to relieve that pain, so
we come up with something and we convince ourselves it’s pretty
good and we move on to the next. You also tend to rationalise; you
tend to look up and down a hallway and say, ‘Well, my work’s
better than the guy’s in the room next to me’, or ‘My work’s better
than some other agency’s work’, or ‘That client will never buy
anything good’. So you take the pressure off yourself and put it on
anything around you, instead of forcing yourself to confront the
fact that if it’s not good, it’s your fault.”

“There is a kind of predisposition towards the acceptable rather
than the remarkable,” considers Salmon. “The emphasis of a lot
of clients is not harnessed to the content of their advertising so
much as to the economy of it. The emphasis is on buying media
economically, on ads that are not going to be controversial, and
on ads that will research well. Very few clients now have the
ability to say, I know a good ad when I see one. Consequently, this
has an effect on creative people who say, well, they’ll never buy
that, and on account people who say the same, without giving the
client a chance to say whether he’ll buy it or not.” One result of
this, Salmon believes, is the stress placed on visual techniques. “If
an ad has a very uninteresting content, they hope it can be
overcome by visual impact.”

A month before starting legendary Australian agency OMON,
Siimon Reynolds said that the two most popular words in his
country’s advertising industry were “That’s nice”. “You show
someone an okay job and you get ‘That’s Nice’. Ten times a week
I hear it, that’s nice, did a nice idea yesterday, that’s nice! Nice,
nice, nice, that’s nice. And in a funny way, ‘That’s Nice’ says
everything about what isn’t nice about our industry. There isn’t
enough ‘Is it Great?’ being said. ‘That’s Nice’ has become the
criteria at which we can stop work, satisfied.”

David Droga, founder of Droga5 New York, was the former
executive creative director, Saatchi & Saatchi London, and then
global creative director of Publicis Worldwide. He warns that
mediocrity is contagious. “It’s easy to get opinions, it’s hard to get
great opinions. You’ve got to surround yourself with people you
respect. If you surround yourself with morons who say everything
you do is brilliant, you’ll end up being just like the morons.”
Roy Grace is a veteran of the Bill Bernbach-Volkswagen era at DDB. His stance is uncompromising. “A lot of creative people are capable only of mediocrity. They take perfect aim at it and hit it right between the eyes. Mediocrity is easy. Mediocrity means being easy on yourself, taking the easy way out, not suffering, not being obsessively and compulsively focused on excellence.” Grace equates cutting edge work with basic talent, drive and intelligence. “I always wanted to be the best. In my mind I said I’ve got to be the best, I need to be the best.”

The choice is clear. Creative people can leave behind landmarks in their industry, or spend a lifetime in bland obscurity. There are no ifs and buts, no shades of grey.

Beyond individual aspirations is a bigger picture. Creativity is the external face of the advertising agency. Creativity is the external manifestation of the agency’s culture. Every piece of creative work builds the agency’s brand as well as the client’s brand. Therefore, it is an inescapable fact that every lesser ad lessens the agency’s brand in the market as well as the client’s brand. The results of agency brand building can be measured in five ways: by the number of clients who stay or leave; by the number of pitches to which the agency is invited; by the calibre of people the agency can attract; by what the agency’s competitors say about it; and by the awards the agency wins.

It is no coincidence that those new agencies which registered meteoric growth in the past three decades have all been creatively driven: America’s Chiat/Day, Fallon and Wieden+Kennedy; Britain’s Saatchi & Saatchi, Abbott Mead Vickers and Bartle Bogle Hegarty; France’s BDDP; Australia’s Campaign Palace and Brown Melhuish Fishlock (BMF), and South Africa’s Hunt Lascaris and The Jupiter Drawing Room. They, and dozens more, have cut through the ranks of the establishment with unconventional campaigns for blue chip advertisers.

Their voices will be heard in the next chapter.

Why Buy Creative?

Ed McCabe said: “To produce great advertising, you need three things in an agency. The management that wants it. The creative
people who can produce it. And most important of all, the clients who will buy it.”

What *are* clients buying?

Rather than view creativity as dangerous, many advertisers now deem it mandatory. Apple, Nike, Benetton and Absolut have become household names as a result of breakthrough advertising ideas.

“It’s great clients who make agencies great, *not* the reverse,” points out Ian Batey, founding chairman of Batey Ads, Singapore. “They’ve got to take the risk, *they’ve* got to buy the stuff and run with it. If you look around over the last twenty years, and look behind the great advertising, you’ll find a great company. And behind the great company will be a great man. If you can find those guys early on, you’ve struck gold,” says Batey. “A lot of clients treat advertising as a necessary evil. You could go through life as an advertising agency, having all those grey, boring accounts, but you’ve got to earn a living, so you do a decent job, the stuff works. Sometimes, in fifty or sixty accounts, there might be only ten that are really dancing, but those ten keep you electrified. Those guys knocked on your door as much as you knocked on theirs. You connected with each other, you can relate. They’ve got to have trust in you, and vice versa. The entrepreneur who wants to lift his game also stimulates you. It *can’t* be a one-way thing.”

“At a lot of agencies,” Goodby muses, “the clients are invariably treated as Neanderthal adversaries. Not only is life too short for that, but I’ve found that clients often have very good ideas that you can listen to, appropriate, and ultimately get credit for.”

Abbott believes agencies *cannot expect* their clients to be courageous. “You must interest them in being effective, and educate them with evidence by the way you work with them. They are not in business to be brave.”

Abbott sees a duality of interests in the agency-client relationship. “The clients you get in the early days are clients who come to you because you’re small and you’ve got a reputation. They know that they need great work to compete, to make their pound or their dollar go further. I think the hard phase is when
clients come to you who have got enough money to blast their way to recognition. Nevertheless, you want to use that budget, because you’re the agency you are, to further your own creative reputation. You still believe that if you can make forty million look like eighty million, it’s just as good as making two million look like four million.”

Persuading a client to run cutting edge advertising, in Abbott’s view, centres on trust. “It’s about winning their confidence; it’s about maybe proving yourself on some small things; it’s about trying to think in terms of campaigns and not just ads, so that they understand this isn’t just a one-shot piece of brilliance. It’s also being careful about what clients you take; it’s being honest about what you’re good at, and what you’re not good at. I always try and view new business in that light. ‘Could we do a good job on it?’ is one of the questions I think you should ask yourself, and you should be honest enough, if you say it’s not really your bag, not to go for it.”

The Cutting Edge. Sometimes, It Can Hurt.

Life at the cutting edge is a heady mix of sacrilege and sacrifice.

The sacrilege first. Creativity is a destructive process, tearing down what has gone before and rebuilding afresh. We have to shift gears from logic to intuition, and adjust perspectives in line with new realities. The fundamentals of human behaviour have not changed; simply the environment in which we find them, and the creative means by which we access them. To quote Delaney, it is what is appropriate at the time.

And so to the sacrifice. To create cutting edge work, to make a difference, you must first make a difference within yourself. You will need a strong, intense base for your advertising ideology. That follows in the next chapters. But do not expect an easy ride.

Sinha’s advice says it all: “If you really, really, really are determined to get into advertising as a writer or an art director, then you’ll find that you are entering a world where there are all sorts of conventions and rules already set. You can either play by those conventions and rules and try to win yourself fame and
fortune that way, in which case you may not be stretching yourself. But if you’re someone with protean creative urges inside you, someone who really wants to break the mould, and you want to do something that no one’s ever seen before, then you’ve got to be prepared that the industry will not help you, because it’s full of extremely conservative people who know the way it’s been done since the year dot. Creative directors who have seen awards won on things for many years by doing it their way; clients who see that results are produced by doing it their way. And if you come in and say, I want to do it some new way that comes out of your spirit or some intuition of yours, there’ll be a hell of a lot of resistance.

“But, by the same token, the people who do follow their own instincts, and fight for them, and prevail, they’re the people who break new ground and end up setting the new standards and showing the new way forward. Like Graham Fink, they’ll be the figureheads for the future.”

Print creativity defies all rules. Words can be words, words can be visuals. There are no limits, as Henderson Advertising, Greenville, South Carolina, proves.
AAA School of Advertising 150–151
Abbott, Garry 39, 58, 248, 251, 260
Abbott Mead Vickers BBDO 3, 17, 114, 130, 135, 139, 207, 208, 243, 321, 331, 337
Absolut 18
Acres 209
Actal 164–166
Adelar 202–203
Adidas 88, 244, 386–387
Advertising Age 407, 412
Advertising Age Creativity 2
Alcuri, Norman 203–205, 268, 274, 290, 409
Alka-Seltzer 394
Ally, Carl 322
AlmapBBDO Brazil 5, 45, 84, 417, 421, 435
Altoids 7, 214
American Tourister 394
Amnesty International 1, 356–357, 383, 410
Andersen, Ron 46
Animal Planet 237
ANZ Bank 171, 287
Apple 18, 99
Archive 189
Arden, Paul 257
Ariel 281
Ariston 126
Arnold Communications 143
Asia Watch 290, 291
Asian Pals of the Planet (Save Water Campaign) 355
Audi 153
Australian Lamb 152, 212
Australian Meat & Livestock Corporation (Australian Beef) 273
Automobile Association (AA) 51, 102–103
Avis 8–9, 11, 35, 66, 400
Avon Products, Inc. 375
AWARE 238
Baker, Chet 267
Ball, Michael 393
Ball Partnership, The
see Euro RSCG Partnership (The Ball Partnership)
Bamboo Lingerie 45
Bank of China 91
Bankers Trust 338, 358–359, 360
Bantay Usok (Pollution Watch) Group 391
Bartle Bogle Hegarty (BBH) 6, 17, 34, 38, 49, 75, 87, 91, 140, 249, 302
Bates  50, 168, 169, 170
Bates Dorland  258, 306
Batey Ads  18, 78, 145, 298, 299, 301, 355
Baxters Soups  50
Baygon  387
BBDO  68–69, 118–119, 123, 242
BBDO/Guerrero Ortega  385, 387, 391
BDDP  17, 99
Beatles  5
Bell, Andrew  379
Bell, Nick  235, 255, 280
Benetton  18
Benson & Hedges  77, 153–154, 368
Benton & Bowles  395
Bernbach, Bill  11, 17, 35, 79–82, 90–91, 251, 275, 395–396, 397
Bevins, John  190, 327, 328, 338, 344, 360, 363, 367, 393
see also John Bevins Advertising
Beyond Disruption  100
Bildsten, Bruce  52, 70, 72, 77, 79, 186, 194, 329, 345, 352, 360, 409–410
BMP DDB  236
BMW  70, 76, 79, 99, 224, 252–253, 282
Boddingtons  87, 139–141, 231
Boles, Mike  339, 340
Bond, Jonathan  45, 99
Booker’s Bourbon  220, 221
Borders  120–121
Borges, Jorge Luis  324
Brignull, Tony  123, 191, 327, 338
British Airways  82, 374
British Army  282
British Council  58, 59
Brown, Ron  399
Brown, Tim  226
Brown, Warren  70, 86, 212, 280, 284
Browning, Steve  62
Brown Melhuish Fishlock (BMF)  17, 70, 152, 212
Bruck, Andrew  290
Buckhorn, Dean  127
Budweiser  70
Burger King  200–202
Burnett, Leo  13
Butterfield Day Devito Hockney  180, 181
Calvin Klein  94
Campaign Brief, Australia  413
Campaign Palace, The  17, 27, 30, 51, 225, 234, 272, 413
Cannes International Advertising Festival, The  4, 5, 45, 200, 201, 255, 262, 376, 84, 385, 406, 413
Carlin, Steve  226
Castlemaine XXXX Beer  126, 131
Castrol  226
Chan, Theseus  312
Chandler, Raymond  332
Chanen, Rowan  141
Chaos Communication  356
Charter Regional Medical Center  21, 247–248
Cheeseman, Len 255, 295, 316
Chemistry, Dublin 425
Chen, Shao Tuan 379
Cheong, Eugene 343
Chiat/Day
see TBWA Chiat/Day
Chipper, Kim 62
Chippers Funerals 60–61, 62
Chivas Regal 79, 195
Choe, Edmund 262
Chrysler 49
City Gallery 254–255
Clancy, Fiona 100–101
Clang, John 206
Clarke, Andrew 200–202, 269, 274, 280, 281, 284, 285, 365
Class 95 FM 259
Clemenger BBDO 180
Clinton, President Bill 127
Clio Awards 4, 267
Clow, Lee 101
Coca-Cola 13, 27, 41, 49, 55, 72, 319
Cohen, Nick 6–7, 15, 27–31, 33, 90, 105–107, 193, 195, 289, 408
Cole, Peter 281
Collett Dickenson Pearce 10, 58, 153, 334, 366, 400
Communication Arts (CA) 318
Conservative Party 227
Continental Bank 320, 321
Cooper, Steve 316
Cow & Gate 126, 130
Craigcn, Jeremy 417
Cramer Saatchi 19
Creative Circle Awards, Singapore 353, 412
Crisan 178–180, 184
D&AD 4, 41, 139, 201, 248, 275, 318, 326, 366, 406, 410
Daily Sun, The 384
D Corner 312
Department of Health/COI 263
De Vries, Eric 295
DHL 126
Dickens, Charles 340
Disruption Theory, The 99–101
DMB&B 206, 291
Double A Paper 390
Double, Ken 316
Dove 346–347
Doyle Dane Bernbach (DDB) 7, 8–9, 13, 17, 35, 54, 77, 202, 207, 268, 275, 307, 313, 321, 394–397, 398, 399, 400, 417, 427
Droga, David 16, 92, 407–408, 413
Droga5 16, 407, 408
Dru, Jean-Marie 99, 100
Du Maurier, Daphne 340
Dublin, Rick 200
Duffy, Malcolm 334
Dukes of Urbino.Com, The 42
Dunlop 272
Dunn, Steve 187, 217, 313, 342
Dunne & Company 191–192, 338
Duracell 73
Durex 64–65

Economist, The 1,
134–136, 166, 198, 231, 243, 321
Ehrenberg, Andrew 23–24
Electronic Arts 381
Elrick, Steve 164–166, 168
East Timor (Touch Community Services)
428–431
Endangered Wildlife Fund 182–183
English Heritage 232
Epilady 170
Euro RSCG Partnership (The Ball Partnership) 155,
174, 177, 178, 179, 184, 203, 204, 270, 276–277, 278, 380, 393
Everlast 76, 184–185, 188
Exxon 33

42 Below Vodka 308–309
Fackrell, Andy 145
Fallon 17, 49, 52, 53, 72,
126, 128, 138, 141, 166,
167, 190, 197, 198, 199,
207, 215, 216, 220, 221,
240, 245, 258, 270, 313,
314, 320, 407, 410
Federal Express 242
Festinger, Leon 23, 24
Fiat 41
Fink, Graham 21, 290
Fishlock, Paul 70, 85, 216,
326, 345
Fong, Mark 224, 259
Footrest Shoes 27
Forsman & Bodenfors 382
Fortune 1

Foster, Richard 331, 354
Four Corners 241
Fowler, David 289
Freeman, Cliff 413
French, Neil 4, 15, 50–51,
55, 58, 66, 71, 72, 76, 79,
85, 87, 88, 88–89, 91, 93,
94, 107–112, 121,
172–177, 189–190, 193,
195–196, 197–198, 216,
221, 231, 257, 267, 270,
274, 276–277, 278–279,
282, 283, 285, 297, 313,
322, 325, 330, 341, 347,
349–352, 353, 354,
360–362, 365, 367,
375–376, 377, 393,
402–403, 417
Friends of Animals 293
Friends of Public Education 215

Gallacher, Bill 188, 268,
269, 292–293, 319
GE 408
General Nutrition Centre 157
Gibraltar, Robert 375
Godfrey, Leila 275
Godfrey, Neil 3, 5–6, 7–8,
77, 123, 153–154, 191,
193, 274–278, 297, 313,
321, 365, 366, 398,
400–402
Goebbels, Dr. Josef 51
Goldsmith, Gary 15–16, 57,
71, 76, 90, 184–185,
187–188, 193, 267, 269,
272–274, 403–405
Goldsmith/Jeffrey 184
Goldwyn, Samuel 344
Golite Tents 160–161
Goodby, Jeff 13–14, 18, 413
Goodby, Silverstein & Partners 13, 29, 44, 56, 57
Good Listener, The 25
Gordon, David 136
Gossage, Howard 14
Grace & Rothschild 173, 251, 266, 394
Grace, Roy 1, 17, 46–47, 66, 77, 79–82, 91, 251, 257, 280, 283, 284, 394–397, 398, 400
Greenpeace 239
Grey Advertising 395
Grey Worldwide 51
Ground Zero 14, 43–44
Guangzhou Jiamei Advertising 379
Guerrero, David 385–388
Guide Dogs for the Blind Association, The 361
Guinness 140
Guinness, Sir Alec 393
Gun Control Network 290–293
Gunn, Donald 88–89
Gunn Report 5
Hakuhodo 229
Hall, Oakley 324, 329
Hanson, Dean 166–168, 188–189, 267, 318–319, 393
Harley-Davidson 99
Harrods 115, 217, 335
Hathaway Shirts 86
Havaianas 420–423, 434–435
Health Education Council, UK 19
Heffels, Guido 42–43, 77, 87, 89, 194, 246–247, 376
Heighway-Bury, Robin 306
Heinz 306
Heisholt, Erik 382
Hemingway, Ernest 324, 330, 333, 367
Henderson Advertising 21, 247
Henry, Steve 19, 40–41
Hersey, John 329
Higgins, Danny 178
Hitler, Adolf 51, 57
Hopkins, Anthony 5
Houston Herstek Favat 246
Howell Henry Chaldecott Lury & Partners 3, 36–38, 40–41, 101, 102
Hunt, Ben 205–206, 338, 345, 367, 368
Hunt Lascaris 17
Hunt, Lionel 2, 5, 27, 35, 50, 88, 103, 217, 230, 234, 284, 413
Hush Puppies 72, 197, 198–200, 316
IBM 58, 99, 188
IKEA 244
Independent, The 126
Institute of Mental Health, Singapore 205–206
Institute of Practitioners in Advertising (IPA) 89
Isherwood, Bob 38–39, 137–139, 192, 256, 376, 406–407
J&B Scotch Whisky 251
Jackson, Michael 27
Jacobs, Harry 46
Jetstar Asia 122
Jim Beam Whiskey 221, 313–316
Jinling Washing Machine 378–379
John Bevins Advertising 190, 359, 360
John, The Book of 340
John Player Special 62
John West 149
Jones Lang Wootton (JLW) 246, 247
Jordan, Michael 93
Jubilaeum 258
Jung, Carl 57
Jupiter Drawing Room, The 2, 17, 41–42, 64–65, 74, 76, 151, 159, 163, 182, 211, 213, 228, 265, 311, 385, 417
J. Walter Thompson 304, 390
Kaminomoto 79, 172–177, 195, 196, 231
Kelly Awards 7
Kenneth Cole Shoes 79
Kerouac, Jack 333
Ketchum Advertising 250, 260, 389
KFC 68–69
King James Bible 2, 324
Kipling, Rudyard 332
Kirshenbaum Bond & Partners 13, 45–46
Kirshenbaum, Richard 45–46, 99
Knob Creek Whiskey 138
Krone, Helmut 11, 257, 313, 364, 396, 400
Krugman, Dr. Herbert 23, 24
LB Works 7
Leagas Delaney 3, 78, 114, 115, 197, 216, 219, 221, 232, 233, 241, 244
Lee Dungarees 141
Legal & General 30
Lego 83
Leibovitz, Annie 254, 255
Leo Burnett 4, 88, 133, 149, 163, 214, 235, 255, 370, 374, 382, 383, 417, 426
Leo Burnett Connaghan & May 303
Leong, Linda 253
Lescarbeau, Mike 190, 193, 216, 221, 362
Levenson, Bob 411
Levi’s 55, 75, 76, 77, 88, 248, 249, 370, 372, 374
Lexus 66–67, 222–224
Lichtenheld, Tom 270–271, 282–283, 284, 285, 297, 318, 408–409
Lim, Daniel 260, 381–382
Lim, Sau Hoong 381
Little Caesar 376
Locke, Linda 370, 374–375
Loeffler Ketchum Mountjoy 46, 103, 104
Lois, George 200, 275, 364
Lolita 2, 341
Lomax, Eric 332
London International Advertising Awards 376
Low, Patrick 224, 259
Lowe, Frank 153
Lowe & Partners Worldwide 15, 286, 404
Lowe Brindfors, Stockholm 382
Lowe Hunt & Partners, Australia 2
Lufthansa 10
Lui, Michael 299
Lynch, Michael 413

M & C Saatchi 82, 132, 171, 252, 253, 287
Mad Dogs & Englishmen 6, 28, 105, 106, 288, 293
Madeira, José Luiz 45
Magg 208
Mainwaring, Simon 202–203
Marceau, Marcel 2
Marchington, Phil 168
Marcos, Imelda 79
Marmite Squeezy 427
Martell 297
Mary Potter Hospice 295
Massachusetts Department of Public Health 246
Mates Condoms 246
Mather & Crowther 398
Mather, Ron 51, 90, 186–187, 269
Max Factor 163
McCabe, Ed 17–18, 411
McCann-Erickson 146, 147, 157, 436
McDonald’s 133
McDonough, William 408
McElligott, Tom 46
McKee, Robert 255
McKenzie, Ken 413–414
Meat & Livestock Australia Ltd (Australian Lamb) 152, 212

Index

Media & Marketing 413
Melhuish, Julian 226
Mercedes-Benz 29, 43, 49, 62, 67, 78, 98, 99, 156, 222, 224, 235, 253, 373, 374, 383, 426
Messum, John 188, 257, 279
Metropolitan Police 365, 366, 410
Microsoft 344
Mighty Dog 286
Miller Lite Beer 58, 88, 190, 270
Milligan, Spike 323
Mina, Basil 382–384, 411
Mitsubishi 154–155, 177, 179, 180
Mones, Jaume 121
Moo, Heintje 251, 260
Mortenson, Dean 202, 203
Mountjoy, Jim 46, 103–105
Murphy’s 302
Museum of Communism 383
Museum of Modern Art 394
Musica 42
Myles, Allan 303

National Council on Problem Gambling, Singapore 436
National Newspapers of Ireland 424–425
National Society for the Deaf, South Africa 41–42
National Wine Cellars 229
Nature’s Course Dog Food 166–168
Nedbank 264–265
New York Festivals 376
Index

New York Lotto  66
New Zealand Red Cross  316–317
New Zealand Tourism  132
Newspaper Advertising Bureau of Australia  225
Newsweek  1
Nicholson, Jack  92
Nickelodeon  28
Nike  18, 41, 87, 88, 93, 99, 162–163, 210–211, 228, 294, 304, 312, 367, 381, 383, 385
Nissan Pathfinder  360
Nissin Cup Noodles  376
Noe, Booker  221
Normanton, Alex  281
Norwegian Cruise Line  29, 56, 57
NSPCC  339, 340
Nugget  158–159

Ogilvy, David  13, 86
Ogilvy & Mather  58, 59, 73, 120–121, 122, 149, 164, 208, 237, 305, 343, 347, 417, 429
Olsen, Jarl  199
Olympus  334
OMON  16, 246, 247, 407, 408, 413
One Flew Over the Cuckoo’s Nest  92
One Show, The  5, 41, 64, 147, 201, 221, 224, 376
Opportunity Consultants  381
Ordnance Survey Maps  221, 233
Outward Bound  103–105
Panadol  305
Papert Koenig & Lois  275
Parker, Dorothy  125
Parker Knoll  114
Parker Pens  137–139, 327
Pascal, Blaise  12
Penguin Books  296
Pepsi-Cola  27, 49, 55, 101, 377
Perry Ellis  184
Pizza Hut  118–119, 123
Playboy  55
Pond-Jones, Jay  258
Porsche  52, 53, 78, 240, 335, 344
Postaer, Steffan  7
Pound, Ezra  97
Prada  94
Preparation H  168–169
Procter & Gamble  13, 281
Prodec Paints  310–311
Pryce, Malcolm  146, 147–148, 299
Publicis Mojo  63
Publicis Worldwide  16, 407, 408
Purdie, Evan  316
Raffles Hotel  144–145
Ralph Lauren  184
Ramakrishnan, Jagdish  262, 348
Range Rover  173, 266
Ray-Ban  237
Reader’s Digest  2
Reeves, Rosser  50, 57
Results Advertising  149, 237
Index

Reynolds, Siimon 16
Rezel, Gerry 116
Richards, Stan 46
Ritts, Herb 90
Rockwell, Norman 168
Rolling Stone 207
Royal Peacock Hotel, The 141, 142
Royer, Ted 141
RSPCA 331, 336–337
Russell, Bertrand 55
Ruta, Paul 253

Saint Augustine 52
Sarawak Tourism Authority 298–299
Schattner, Marc 147, 148
Schweppes Ginger Beer 63
Seah, Chee Kiat 379
Self, Will 98–99, 414
Serpa, Marcello 5, 45, 90, 377–379, 405–406, 417
Shackleton, Ernest 323
Shakespeare, William 47, 344
Sheinberg, Scott 247–248
Sherwood, Simon 38, 55, 70, 72, 77, 87, 88, 89, 96–97, 370, 372–374
Shots 189, 413
Silk Cut 126, 137, 231

Simmons Bed Company 146, 147–148
Sinatra, Frank 352
Sinclair, Jeremy 19
Singapore Airlines 55–57, 370
Singapore Armed Forces 380
Singapore Hospice Council 343
Singapore Ministry of Health 248–251, 260, 388, 389
Singapore Press Holdings 107, 110–111
Singapore Tourism Board 297, 300–301
Smith, Ali 392
Society for the Prevention of Cruelty to Animals (SPCA) 261–262, 348
Soh, Peter 180
Sony 100, 156, 404, 437
Sorbent 180
Soroptimist (Women Against Violence) 432–433
Souder, Kirk 14, 15, 43–44
Souter, Peter 336–337
South African Paralympics 210–211
South African Wheelchair Marathon 211
Springer & Jacoby 29, 42–43, 62, 156, 373
Sree, Kash 145, 294

449
Stamp, Gerard 4, 86, 194, 235, 274, 411
Starbucks 381
Starck, Philippe 408
Stella Artois 52
Stolichnaya Vodka 303
Stow, Mary 3–4, 25, 27, 36–38, 51, 55, 95, 98, 101–103
Strasberg, Lee 414
Stuffit Deluxe 418–419
3M Post-it Notes 159
Tag Heuer 67–70
Talamino, Francesc 121
Tan, Francis 206
Tan, Gordon 251
Tan, Norman 390
Tango 37, 55, 98
Tangs 116
Tangs Studio 117
TBWA 97, 99, 100, 101, 391, 437
TBWA Chiat/Day 17, 42, 360
10AM Communications 381
Texas Homecare 114
Tham, Khai Meng 121, 299, 417
Theory of Cognitive Dissonance, A 23
Thomas, Dylan 332–333
Thomson, Gee 413
Thorp, Kim 316
Timberland 197, 216–221, 231, 335, 383
Time 1, 72, 126–129, 271, 316
Toh, Han Ming 259
Tommy Hilfiger 94
Toshiba 149
Touch Community Services 428–431
Townsend, Bob 35
Toyota 224
Trembath, Gordon 27
TRW 71
Tutssel, Mark 4, 86, 194, 214, 235, 411–412, 417
Type Directors Club 251
Unilever 346–347
Unilever Bestfoods 427
“Unthought Known”, The 101–103
USA Today 200
UTA French Airlines 203–205
Uvistat 180–184
Vagnoni, Anthony 412–413
Vaughan, Jack 30, 225
Village Voice, The 105–107, 231, 288, 289
Vinten Browning 60–61, 62
Volkswagen 11, 17, 52, 54, 66, 70, 79–81, 84, 87, 90, 91, 143, 207, 236, 251, 307, 313, 362, 394, 396, 397, 398, 400
Volvo 98, 139, 148, 207, 208
Wald, Judy 393
Watson, Graham 302
Wee, Alfred 121
Wells, Mary 397
WFLD-TV, Chicago 245
Whybin Lawrence TBWA 156
Wieden, Dan 46
<table>
<thead>
<tr>
<th>Name</th>
<th>Page Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wieden+Kennedy</td>
<td>17, 294, 381</td>
</tr>
<tr>
<td>Wight, Robin</td>
<td>137, 147</td>
</tr>
<tr>
<td>Wilde, Oscar</td>
<td>38</td>
</tr>
<tr>
<td>Windolene</td>
<td>213</td>
</tr>
<tr>
<td>Woman's Day</td>
<td>234</td>
</tr>
<tr>
<td>Wong, Eddie</td>
<td>391</td>
</tr>
<tr>
<td>Woolley, Janet</td>
<td>302</td>
</tr>
<tr>
<td>Wordsworth, William</td>
<td>330</td>
</tr>
<tr>
<td>WORK Singapore</td>
<td>116–117, 312</td>
</tr>
<tr>
<td>World Press Awards</td>
<td>415–437</td>
</tr>
<tr>
<td>World Wildlife Fund</td>
<td>391</td>
</tr>
<tr>
<td>WPP Group</td>
<td>4</td>
</tr>
<tr>
<td>Wright, Rod</td>
<td>97, 98, 99–100, 101</td>
</tr>
<tr>
<td>Young &amp; Rubicam</td>
<td>209, 222, 224, 244, 259, 296, 399, 406, 432</td>
</tr>
<tr>
<td>Yue, Chee Guan</td>
<td>253</td>
</tr>
</tbody>
</table>