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CHAPTER 4
TEMPORAL PATTERNS

Leveraging time to add a fourth dimension to presentations is a recurring theme throughout the book. This chapter shows patterns that take advantage of time to add life to presentations. As a side effect, we also uncover a way to create attractive presentations as both slide shows and handouts.

We discuss one of the unfortunate realities of corporate life in this chapter, the Slideuments antipattern, a presentation that also attempts to be a document. Because many of the patterns in this chapter manipulate time during the presentation, they help solve the common problems presented by Slideuments, with solutions such as Gradual Consistency and Charred Trail.
Mary’s Dilemma

With great opportunities come great problems. Mary the Marketer has both. She’s in charge of putting together and delivering the presentation for the rollout of the new product that everyone is sure will revolutionize the industry. Mary’s debut happens at the big trade show, where everyone concerned will be present . . . almost. For those not present, Mary’s presentation must act as a stand-alone document that’s just as compelling as her live presentation. How can one thing (her presentation) serve two such radically different purposes (live on-stage presentation and brochure)? It turns out she’s being asked to create Slideuments.

Antipattern: Slideuments

Also Known As  A Deck for the Boss to Flip Thru

Definition  Garr Reynolds defines this antipattern in Presentation Zen (see Resources) as a presentation also used as a readable document. We adamantly agree with him that either you can create a presentation to deliver live, or you can use a presentation tool to create a document. You can’t create one artifact that works well in both cases!

Motivation  Slideuments are an attempt to combine two incompatible vehicles for delivering information—a presentation and an Infodeck—under the misapprehension that they are compatible.

Applicability/Consequences  It’s possible to create Slideuments, but the outcome is rarely good. The tool diminishes or corrupts the message you are trying to convey. Slideuments are worse than either of the alternatives (only a presentation or only a document).

Mechanics  You can create a marginally better form of Slideuments by building a presentable presentation and adding comprehensive speaker notes for the prose portion of the document. When you print the slides, print the speaker notes too. Distribute the document as a PDF rather than in its native slide format. That way the recipient doesn’t need to have the presentation tool that you used. (Everyone has a PDF reader.) And you force people to look at more than the slides because each page exists in only one format. Distributing a slide deck in native format with important information in the notes is risky because many viewers won’t even think to look at the notes.

The approach we’ve just described has two major drawbacks. First, it’s mechanically difficult to write prose in the speaker’s notes sections of presentation tools. These tools weren’t designed as word processors, so their
support for creating attractive content is poor. Second, people have a strong
tendency to use the slides as the outline for the items they talk about in the
notes, forcing the outcome toward the Bullet-Riddled Corpse antipattern.

Ideally, either create a presentation without worrying about how it will
look when printed, or use another tool to create a real document. To repeat,
presentation tools make crummy word processors.

Known Uses Slideuments are a pervasive antipattern in most large corporations: All
deliverables that don’t have an inherent format become slide decks. When
Neal was part of a group doing an architectural assessment at a large com-
pany, the group was told that the deliverable must be a PowerPoint slide
deck because “the CEO is really good at flipping through slide decks really
fast!” That wasn’t a big selling point for Neal and his coworkers, and they
refused. Instead, they delivered a written document because the nuanced
messages they needed to include were impossible to force into slides (see
the Cookie Cutter antipattern).

Related Patterns Slideuments are the evil twin of the Infodeck pattern. Frequently, people
think they want Slideuments when what they really want is an Infodeck.
Infodeck captures the best part of the Slideuments antipattern’s intent (por-
table information that isn’t prose) without all the negatives of trying to
make it a presentation too.

The Bullet-Riddled Corpse antipattern shows up in conjunction with
Slideuments; they are both common antipatterns encouraged by presenta-
tion tools.

Now that we’ve ranted against this antipattern, the remainder of this
chapter shows several patterns that make it more palatable, including
Charred Trail, Gradual Consistency, and Soft Transitions. We live in the
real world too, and we realize that sometimes this isn’t a battle that’s worth
fighting (especially if you are concurrently fighting other battles).

Merlin Mann’s Token Transactions
Merlin Mann is a frequent speaker on productivity and Getting Things Done (GTD) tech-
niques. An interesting presentation that he gave a few years ago, Time and Attention,1 noted
that one company handed out wooden tokens for employees to use to purchase meeting
attendance. Yes, purchase. Employees had to use these scarce tokens in increasing quantities
to get other employees to attend their meetings. This created a tangible measurement of the
otherwise hidden cost of widely attended meetings, and it raised awareness of alternative,
asynchronous forms of sharing and reviewing information. More knowledge workers should
consider and take advantage of asynchronous forms of communication to maximize the amount of work they and their collaborating colleagues can accomplish in a workday—for example, an Infodeck!

![Figure 4.1 Merlin Mann giving his Time and Attention talk at Google](image)

**Pattern: Infodeck**

*Contributed By*  Martin Fowler, Chief Scientist, ThoughtWorks

*Also Known As*  Death by PowerPoint, “A Deck”

*Definition*  An Infodeck is a document created with presentation tools that is intended to be distributed—and never presented before an audience—to convey information.

There is an important, subtle distinction in this definition. We’re not talking about a slide show running in kiosk mode, in a continuous loop, although there are similarities. An Infodeck isn’t meant to be displayed as a slide show; rather, it is meant to be consumed by a single person—including at a computer, on a printout, or on an alternate display like a tablet computer—as a series of discrete narrative elements.

An Infodeck delivers information without the aid of a presenter delivering it. Thus an Infodeck is a standalone document, much like a spreadsheet.
Motivation

There are certainly legitimate reasons for creating an Infodeck. Just make sure you are doing it on purpose—not accidentally by creating an anemic presentation.

Martin Fowler, who found this pattern in the wild rather than creating it, lists three advantages to creating Infodecks:

- You can use spatial layout to help with explanation. Frequently, presentation tools have better drawing support than word processors, and slides evoke “canvas” more readily than a blank word-processor screen.
- They discourage long prose that people don’t read. If the bullet points convey all you want, leave it at that rather than write a lot of purple prose around your bullet points.
- It’s easy to include diagrams as primary elements in the communication or let the diagrams, rather than prose, lead the narrative.

Mechanics

None of the rules we’ve laid out in the book change when you create an Infodeck. Those in the Creativity Patterns chapter are especially apt.

Don’t use transitions and animations for these types of slide decks. Rather, spend your time on concise and informative layout of information.

You can create compelling presentations using the Infodeck style. In particular, if you have compelling visuals that accompany your topic, showing them during your presentation aids it without the use of transitions or animations. However, if you’ve used no transitions or animation on any of the slides, you’ve purposefully ignored the time element of the presentation. If you have a word-heavy slide deck with no time manipulation, you risk allowing your Infodeck to tend toward becoming an antipattern.

Applicability/Consequences

As long as you can avoid allowing an Infodeck to become Slideuments, presentation tools are effective ways to craft succinct communication. However, the desktop-publishing features of most word processors do this job better without some of the limitations of a tool used counter to its original purpose.

In many ways, this pattern itself is a litmus test. If you set out to create a presentation and end up with an Infodeck, something went wrong. The subtle advantage that presentations have over other communication media is the control that you as the presenter have over the rate of knowledge exposition. Don’t surrender that control lightly.

Don’t try to present an Infodeck: Because you have put no effort into transitions or animations, you’ll present a series of textually dense slides, utilizing none of the features that make presentation tools effective.

Known Uses

Every corporation that hasn’t explicitly banned the Infodeck uses it.

Related Patterns

Slideuments are usually a failed attempt to create an Infodeck. Decide early if you need a presentation or an Infodeck; don’t try to create both.
The **Cookie Cutter** antipattern applies acutely to the **Infodeck**: Don’t allow the *slide* to become the unit of thought.

Just because you are creating an **Infodeck**, you shouldn’t ignore Creativity Patterns like **Narrative Arc**. Being allowed to avoid transitions is one benefit of this pattern, but don’t throw everything out the window.

---

**Developer Dan’s Density Dilemma**

Developer Dan wanted to become a better presenter, so he attended seminars that focus on speaking style, poise, diction, and the myriad other qualities that make a compelling speaker. But he received some contradictory advice. One seminar told him never to use slides or other presentation tools because slides draw audience attention away from the speaker. Another told him to use slides but never to convey more than one thought per slide. So he tried using the **Takahashi** pattern, but the boss, who printed the presentation to read on the flight, yelled about the high number of pages.

How can Dan reconcile this conflicting advice? He needs slides so that he can show technical artifacts such as code, but he doesn’t want to kill a forest. He needs a way to add information *density* without adding *size*. It turns out that he needs two patterns, **Exuberant Title Top** and **Gradual Consistency**, that add emphasis to elements via time rather than space.

---

**Pattern: Gradual Consistency**

**Definition**

When presenting information, you have an extra dimension that’s unavailable in a written document: *time*. Use time wisely in your presentation, building intelligently toward the final form—which could be **Slideuments**.

**Motivation**

When you produce **Slideuments**, don’t feel compelled to show the “finished” version of the slides right away. With **Gradual Consistency**, the slides will eventually look like the printed version, but it takes some time (and intermediate versions of the slides) to arrive at the final version.

Gradual consistency should be used in most **Slideuments** presentations. Because you are forced to print out your presentation, your slides hold little surprise when you present them. Gradual consistency helps emphasize the fact that time is sometimes very important in interpreting information, and it adds motion back into your presentation.

**Gradual Consistency** enables you to turn the disadvantage of **Slideuments** into an advantage. If forced to print out a copy beforehand, you can now leverage each audience member’s sense of narrative on each
slide, illustrating via time how you reached the conclusion they now see cast in stone before them.

The mechanics for this pattern have more to do with how you construct each slide’s narrative than with a particular set of tool techniques. Instead of showing tools, Neal will deconstruct a complex slide from one of his technical presentations.

In Neal’s Emergent Design presentation, he defines a concept called idiomatic patterns, which is an alternate way of looking at a well-known concept in the software-development community—design patterns. He starts by talking about patterns but as a grand concept: Patterns with a capital P, as shown in Figure 4.2.

For the first animation, he wanted to deflate the concept of design patterns a bit, so the first animation changes the uppercase P to a lowercase one, as shown in Figure 4.3.

In this case, Neal replaced the entire uppercase “Patterns” with another text box with the lowercase “patterns”—partially because the “patterns” text box has a complex further life on this slide. An interesting alternative would be to replace only the first letter, implemented by creating two text boxes: one for the first letter and another for the remainder of the word (“atterns”). That would allow a different animation for just the first letter, which would support the presentation’s goal of making a subtle distinction between the two different types of patterns.

The next animation builds in the word “idiomatic,” further separating Neal’s conception of patterns from the traditional one, as shown in Figure 4.4.

Neal then converted these two words into the slide’s title, thereby implementing the Exuberant Title Top pattern: Make a major point, then use the body of the slide to provide extra examples or nuance. This effect is shown in the next intermediate version of the slide, which appears in Figure 4.5.

The next animation shows the two categories of idiomatic patterns—”technical” and “domain”—as shown in Figure 4.6.
These categories are important, so Neal added some abstract but representative images to highlight the fact that there are two and that they are of roughly equal importance. The next animation starts adding examples under each of the idiomatic-pattern subcategories, as shown in Figure 4.7.

Each of the three examples resides in a separate text box. He used a click animation trigger for the first example and then built the others automatically using the build after previous option. By making the examples appear gradually, he emphasizes the fact that multiple examples exist. But because he had only a couple of sentences’ worth of material for each example, he didn’t want to make the second and third examples’ appearance as formal as it would seem via a click action. The order and manner you use to animate elements either highlights or hides something about that element, which is very effective when used well.

The next animation shows the examples for the other subcategory, as shown in Figure 4.8.

The last animation provides the final definition nuance for this concept, which appears at the bottom of the slide, as shown in Figure 4.9.
This last bit of text appears on an already crowded slide, but Neal wanted to make sure he added that last supporting statement. To make it stand out a bit, he used a bold font (later changed to an Analog Noise font for even more emphasis) and used a Composite Animation rather than his usual dissolve animation.

All the animations on this single slide illustrate patterns and techniques that appear throughout this book (and more than typically come into play at one time). Getting the elements in the right place for Slideuments purposes required a bit of invisible, preappearance moves. For example, Figure 4.10 shows the build inspector in Keynote, with the “pattern” text box highlighted. It does a preappearance move underneath the other “Patterns” text box (the one with the capital P) so that it can replace it when Neal emphasizes their difference. It then moves back up to the top of the slide as an Exuberant Title Top.

This final built version of the slide corresponds to the print version in the Slideuments. If your audience members are following along as you do the presentation, this is what you’re building toward. Gradual Consistency provides a way to add some dynamic interest to your talk. When you start with this slide, your audience can see the common elements, which creates a bit of tension: What’s missing, and what’s going to be added? That tension translates into interest, especially if you also remove some things along the way as Neal did in this example (changing “Patterns” to “patterns”).
This pattern works particularly well with the Slideuments pattern, as you frequently want to slowly build toward the printed version. Exuberant Title Top is a specific implementation of this pattern.

Mary’s Handouts

Mary understands the perils of the Cookie Cutter antipattern, so she wants to make sure each slide in her presentation conveys a single thought. However, she also has to consider what the size of the handout will be. Although it looks fine to flip quickly through 200 slides during a presentation, no one wants to do that with paper.

How can she meet the simultaneous goals of a quality presentation and a concise printed equivalent? Bulleted lists meet the goal of conciseness, but they lead directly to the Bullet-Riddled Corpse antipattern. Single slides with just a few words make presentations more engaging but hinder conveying significant amounts of information in a compact printed space. Mary needs the next few patterns, which allow the presenter to control the exposition rate precisely.

Pattern: Charred Trail

Also Known As  Highlighted Bullet, Single Line of Focus

Definition  When printed, a Charred Trail slide is a complete slide. In presentation mode, items on the projected slide appear one at a time; as each one appears, the previous one grays out.

Figure 4.11 shows a slide in the designer (which is how it will print), and Figure 4.12 shows the same slide during the presentation.
Chapter 4, Temporal Patterns

Motivation

This pattern works nicely for audiences accustomed to presentations featuring many Bullet-Riddled Corpse slides because when printed it appears to be in the same format. However, it also provides the highly desirable presentation quality of highlighting each point as you discuss it.

If you must create Slideuments, this pattern enables you to create a printed page that contains high-level talking points. As you present, only the item you're focusing on shows on the screen with full contrast.

A charred trail provides a good sense of where you are within the slide, making it a version of a Context Keeper, but with the scope of a single slide instead of the entire deck.

This pattern enables you to produce a concise printout that still provides a reasonable presentation format at the expense of a nontrivial amount of additional effort.

This pattern is applicable any time you are forced to create a Slideument and need to control the exposition pace. It is also a useful organizational principle that enhances readability yet presents well.

This pattern works nicely with Exuberant Title Top.

Mechanics

PowerPoint includes this pattern as one of its features, although it has one annoyingly hidden property required to make it work properly. Keynote implements this feature directly, making it easy in both tools to create a template slide featuring this technique.

PowerPoint allows you to implement this pattern by setting animation options for entrance animations such as fade. Once you’ve placed your elements in a text box in the animation pane, select the topmost element, click in the animation pane, and select effect options . . . , as shown in Figure 4.13.

One of the options is what color you would like to set the element after animation; to create the Charred Trail effect, set it to a transparent version of the original color.

You must take one more step to make this implementation palatable when you present the slides. By default, each of the elements in the text box will dim their color after the subsequence animation, which is the behavior you want . . . except for the last element. For our implementation of Charred
Trail, the last element isn’t “charred”—in other words, the next thing that should happen after the last element on the slide isn’t to make the last element transparent but to transition to the next slide. By default, PowerPoint will dim the last element, requiring you to click an extra time to get to the next slide.

To eliminate this annoyance, expand the animation pane to show each individual element, and select the last element you’ll show. For that element, set the effect options . . . to don’t dim, which will make the last element behave correctly.

Keynote implements this pattern directly, as shown in Figure 4.14. Choose any build in animation you like, and then choose the delivery option of by highlighted bullet. Unlike the PowerPoint version, you don’t have to do anything special to avoid “charring” the last element; Keynote acts correctly, allowing the last animation (“charring” the last element, which you don’t need) to perform the slide transition instead.

Related Patterns

This pattern is a form of Context Keeper for an individual slide: It helps the audience focus exactly where you want it to, keeping the current context within each slide.

This pattern works nicely with Exuberant Title Top.
Pattern: Exuberant Title Top

Definition

An Exuberant Title Top is a slide title that starts in the middle of the screen and then migrates to the normal top position before exposing the remainder of the slide elements. An example of the beginning state of the slide during the presentation is shown in Figure 4.15.

The first animation moves the title to the top of the slide, as shown in Figure 4.16.

During the presentation, the title appears first, driving it home as the most important point. Then, upon the first animation, it migrates to the top, making room for all your supporting evidence.

This pattern works especially well when combined with other slow-exposition patterns such as Charred Trail, as shown in Figure 4.17.

Motivation

On a presentation slide, you can emphasize something in two ways: the size of the information and how long it lingers on the screen. Exuberant Title Top enables you to have an element with “normal” information density in printed form but emphasize it during the presentation. By adding time as a dimension, you can emphasize the important points during the presentation yet still generate a familiar slide layout.

Figure 4.15 Exuberant Title Top (beginning position)

Figure 4.16 Exuberant Title Top with body

Figure 4.17 Exuberant Title Top + Charred Trail
This pattern applies strongly to Slideuments because it bridges the gap between attractive printouts and effective presentations but can be a useful technique in any presentation.

A slight negative reaction to this pattern can arise when people in the audience are following along (an antipattern that goes hand-in-hand with Slideuments). Because Exuberant Title Top exposes your full slide content slowly (especially when used in conjunction with patterns like Charred Trail), it sometimes takes a long time for the presented slides to match the printouts. This can create a bit of tension (especially for audience members accustomed to following along) that you might want to mitigate early on with an explanation.

The basic mechanics of this pattern have you play with time in the designer as much as during the presentation. Slideuments should be readable when printed, meaning that the printed version should mirror the slide in the designer. You want the title in its “normal” place at design time, but you want it to start life in the middle of the slide when presented. The key realization is that build in doesn’t need to be the first animation activity by an element on a slide. Exuberant Title Top works by moving the title element to the center of the slide as its first animation. Only then does the build in animation fire, followed by another move of the title back to its home at the top of the slide.

General Recipe
1. Place the title on the slide where you want it to appear in the printed version of the Slideuments.
2. Create a build in animation for the title.
3. Create the first of two move animations. The first moves the title from its finishing spot to the location where you want it to appear initially. In the animation inspector, change this animation so that it occurs before the build in animation.
4. Create the second move animation, symmetrical to the first, moving the title from the initial location to the final location.

Exuberant Title Top in Keynote
1. The slide shown in Figure 4.17 appears both in the designer and when printed out as Figure 4.18.
   But when you click on the title itself in the designer, you see the real trickery at work here, which is shown in Figure 4.19.
   Most people think of build in as the first possible animation for an item on a slide, but that’s not the case. For the design-time view (and consequently the document you’re going to print) to remain pretty, the title box must be in its final position, at the top. However, for the effect
to work, the title must appear in the middle of the slide and migrate to the top. The complete slide in the Keynote designer along with the inspector appears in Figure 4.20.

2. When the slide transitions in, the title’s first animation moves it to the middle of the screen. Then the title’s build in animation fires. The first move to the middle is set to happen as the slide transition occurs, and the duration is set to the minimum time (0.01 seconds).

3. The build in build makes it appear. The next click performs a second move build to get it back to its original location while the rest of the slide content starts to appear. Generally, the first supporting-evidence item should be set to build after the second move, which gives the appearance that the title is being pushed upward by the supporting facts. If you use the with build, you’ll see some overlap between the migrating title and the first element.
Keynote will fight you a little on setting up this pattern because it assumes that the first thing you’ll want to do to a slide element is make it appear. Consequently, if you add a move build and then add a build in animation, Keynote reorders the builds to make the build in occur first. It’s a simple matter to repair the misguided help by manually moving the move build above the build in build; Keynote won’t bother it again.

1. The slide in Figure 4.21 shows an Exuberant Title Top slide in the designer, along with the animation pane.

   Most people think of entrance as the first possible animation for an item on a slide, but that’s not the case. Because the goal of Slideuments is to create a presentation that looks nice when printed, you must keep the design-time view clean. That means that the title box must be in its final position at the top. However, to get the effect to work, the title must appear in the middle of the slide and migrate to the top.

   When the slide transitions in, the title’s first animation moves it to the middle of the screen. Then the title’s entrance build kicks in. The first move to the middle is set to happen as the slide transition occurs, and the duration is set to the minimum time (0 seconds). Once that happens, you can now allow the title to appear as it normally would.

2. The entrance animation makes the title appear. The next click performs a second move animation to reset the title back to the top of the slide. Generally, the first supporting evidence item’s animation should be set to start after previous, which gives the appearance that the title is being pushed upward by the supporting facts. (If you use the start with previous, you’ll see some overlap between the migrating title and the first element.)

Figure 4.21  Exuberant Title Top in the PowerPoint designer
PowerPoint will fight you a little on setting up this pattern because it assumes that the first thing you'll want to do to a slide element is make it appear. Consequently, if you add a motion path animation and then add an entrance build, PowerPoint will reorder the builds to make the entrance first. It’s a simple matter to repair the misguided help by manually moving the motion path animation above the entrance build; PowerPoint won’t bother it again.

This pattern is frequently used with the Slideuments pattern as you build slowly toward the printed version of the slide. Charred Trail and Exuberant Title Top make an attractive combination because they work well together to provide good information density and controlled exposition.

This pattern is a specialization of the Gradual Consistency pattern; the title eventually goes to the top to match the final version of the slide.

Pattern: Invisibility

Also Known As  Hidden Treasure

Definition  Use invisible elements and surprise animations to restore some mystery and surprise to your presentation. Those invisible elements may be blank slides that you place at strategic points in the presentation to force the audience’s focus back to you, the presenter.

Motivation  Surprise is an excellent technique for creating and maintaining interest. Yet when you are presenting from Slideuments, the audience usually has a copy of your presentation. They know all your surprises, which ruins them. This pattern suggests that you use hidden images, phrases, or other invisible (to the handouts) elements to restore intrigue.

By the same token, you sometimes want some preparatory time to set up the subject of the next slide. Allowing the old slide to remain shows stale content. You can create a slide that uses animations yet starts in a completely blank state. You effectively keep elements invisible until you want to show them.

Applicability/Consequences  This pattern works in any Slideuments setting. Some may think this is too showy for office presentations, but we disagree. Those presentations tend to be among the dullest, and anything that adds interest is welcomed by everyone in the room (presenter and audience alike). Business presentations must frequently implement the Slideuments antipattern; this pattern is a good complement.
One negative consequence of this pattern is less consistency with the printed version of the Slideuments. You must weigh the benefit of using a few surprise elements to spice up the presentation against the erosion of consistency.

Another consequence of this pattern appears at design time for your slides. To make Slideuments attractive, you must pay attention to your slides’ appearance in the designer because that is the view that prints. If you have invisible elements on the slide, it’s easy to forget they are there and accidentally work on the slide. Keynote adds little diamonds to indicate hidden elements with builds, as shown in Figure 4.23. PowerPoint shows the animation order number on top of each element. Neither mechanism is great; it’s easy to not see the invisible element when you have lots of other elements on the slide. Neal uses a little indicator on the speaker’s notes for the slide: If the characters “(-)" appear at the first of the notes (it’s supposed to look like an eye), he knows that there’s something invisible on the slide and to tread carefully when making changes.

A little of this pattern goes a long way. After you’ve sprung a surprise on your audience once, they’ll automatically pay more attention in case you do it again. As long as you plant one early, you can use very few yet benefit from this effect. Conversely, if you use it too much, it loses its surprise factor and becomes annoying.

The Invisibility pattern is simple to implement in both Keynote and PowerPoint, but each utilizes a different tool feature. The short version: In Keynote, you make the image invisible by setting its opacity to zero and then use an action to set the opacity to 100 percent. In PowerPoint, it’s more difficult to set the opacity initially, so you can use a slide-sized white image with no border as a curtain. To make the image appear, you “drop” the curtain. The curtain effect will work in Keynote as well, but our current implementation is easier.

Here is an example of this pattern from one of Neal’s presentations. He’s trying to show some options for a technical solution to a problem, and the first suggestion works but is considered suspect by other developers (for good reason). For completeness, Neal wanted to show the option but also convey that perhaps it isn’t the optimal solution. The slide sequence appears in Figure 4.22.

The designer view is the view you get when you print your Slideuments. When you look at this slide in the designer, the background image doesn’t seem to appear. Figure 4.23 shows the designer view for this slide.
Notice the red diamonds in the designer view, which is Keynote’s indicator for hidden animations. Clicking on the bottom-right diamond shows a ghost view of the image whose opacity you have set to zero, as shown in Figure 4.24.

As you can see in Figure 4.24, the image exists but won’t appear until its appearance animation happens. In this particular example, Neal also moved the text to fit into convenient spots on the resulting slide. He wanted the main point to show up centered on the slide and only make way for the surprise element. You may also notice that part of the image “hangs off” the slide in the designer, which is perfectly OK. Neal needed to get the image aligned with the text and ended up using just the part of the picture that fit nicely with the text.

Alignment with the surrounding text can be tricky. You want the text to look unassuming, which adds more impact to the surprise element. When you place the invisible image on the slide, set its opacity to 10 percent until you get everything the way you want it. Then set it to zero for the final effect (and find a way to remind yourself that invisible things now lurk on your slide the next time you make changes).
1. Choose a suitable image or phrase that you want as your surprise and add it to the slide.

2. Set the image’s *opacity* to 0 using the inspector, as shown in Figure 4.25.

3. After you have all the other elements in place on the slide, add an *opacity* action that restores the image to 100 percent.

4. You can use the reappearance of the image as the *build in* animation if you like. However, if you’re really going for surprise, set the *duration* of the *opacity* action to 0.10 seconds, and add a *build in* animation for the image. When you add the *build in* animation, Keynote will always place the *build in* animation above any existing *actions* you might have in the slide’s build order. You have to change the order manually only once; Keynote will stop fighting you on this subject.

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**Figure 4.25** Inspector with 0 opacity setting

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1. Choose a suitable image or phrase that you want as your surprise and add it to the slide.

2. Insert a borderless shape that covers your surprise element. It can be as small as a box that covers a phrase or big enough to cover the entire background of the slide. (See Figure 4.22 for an example.) You’ll have to play around with the layering order to get it so that it covers your surprise element but doesn’t cover other text that you want to see on your Slideuments.

3. At the point on the slide’s timeline when you’re ready for the surprise, create an *exit* animation for your shape with zero duration. Removing the curtain will make your image appear. If you want more bang for your surprise, add an *entrance* animation immediately after you *exit* the curtain; the zoom entrance works nicely.

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**Related Patterns**

This pattern works well in Slideuments to add a bit of presentation time pizzazz.
Pattern: Context Keeper

Definition: A Context Keeper reveals a presentation’s structure. An organizational technique, it uses a presentation device (such as an animation or transition) to reveal the talk’s structure temporally, by subject matter, or via some other context meaningful to the audience.

Motivation: Context Keeper imposes a visible structure on a presentation that might not be obvious enough from the content.

This pattern applies when the following occur:

- The presentation subject matter naturally consists of discrete chunks
- You have a complex subject and need to identify potentially confusing parts explicitly
- You want to help the audience understand the Narrative Arc of your presentation with some visual guidance

Mechanics: You can implement this pattern in many ways, including Breadcrumbs, but the pattern goes beyond a simple concrete technique. A Context Keeper ties a series of slides together within a larger subject area. Erik Doernenburg, a well-known technical presenter, suggests using a different slide color background for each section—a nice, simple way to implement this pattern.

An excellent mechanism for Context Keeper is the magic move animation/transition in Keynote. With magic move as the slide transition, the elements that appear on both slides smoothly animate from their location on the first slide to their location on the subsequent slide. The elements never leave the screen; they just magically migrate from one position to the other.

An example will illustrate how this Keynote feature can implement Context Keeper. Neal did a talk for the Clojure developer community called Neal’s Master Plan for Clojure Enterprise Mindshare Domination. Neal knew that he couldn’t come up with better ideas than the community itself could; the real purpose of the presentation was to provide scaffolding for the community to categorize its already good ideas. Thus the Narrative Arc of the talk provides categories of approaches, with exposition and examples of each.

To introduce each category, Neal used the anvil build in animation; it falls from the top of the slide and lands by stirring up “dust.” After he introduced the category (using Twitter-style hashtags), he used magic move to keep the hashtag on the screen for the entire duration of that topic. Consider the slides in Figure 4.26.

The #packheat hashtag anvils in from above, and magic move keeps it on the screen while that category is current. When the category is complete, Neal uses the anvil entrance animation for the next hashtag, #befriend.
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Although using a recurring element like the hashtag in this example ties your context together nicely, it can be a distraction if it becomes a Floodmark. A technique Neal uses allows the magic move to be the context keeper and then gradually fades the recurring element away on subsequent slides. When the context shift is new, he enhances the noticeability of the Context Keeper by leaving it at full color and then gradually reducing its opacity on subsequent slides, as shown in Figure 4.27.

As of this writing, PowerPoint doesn’t include this powerful feature. You can mimic the effect with some effort, but the end result isn’t as nice.

To partially emulate magic move as a Context Keeper in PowerPoint, do the following:

1. Entrance animate the first element in whatever way you like.
2. For the exit animation, choose one like fly out or wipe.
3. For the next slide, the first animation after the transition should be the symmetrical entrance animation. For example, if you chose wipe as the exit on the previous slide, choose the effect options to wipe left to right.
4. On the entrance animation on the subsequent slide, choose wipe with the option for right to left.

Using transitions and animations as a Context Keeper creates a visual bridge to the previous slide by using symmetrical animations. This doesn’t look as nice as Keynote’s magic move because you still “lose” the element as the slide transitions. The magic of magic move is that it can display things at times not allowed using standard transitions, such as between slides.

The Breadcrumbs pattern is a specific implementation of this pattern. You need an identifiable Narrative Arc to provide the context this pattern preserves.
## Pattern: Breadcrumbs

** Also Known As  
Agenda, Roadmap  

** Definition  
Place slides at critical junctures within your presentation to give the audience checkpoints that indicate where you are in the overall presentation.  

** Motivation  
When you give a long talk, it's easy for attendees to lose track of the narrative flow, especially if the topic is highly technical or the material is new for the audience. Showing checkpoint slides along the way makes it easier for the attendees to see the overall structure of your material.  

** Applicability/Consequences  
This pattern works best in situations in which you are  
- giving a lengthy presentation;  
- covering complex technical subjects; and  
- presenting a very abstract, “hand-waving” kind of talk.  

On the downside, you must sacrifice some of your presentation time to a metapresentation concern—namely, elucidating the talk's structure. If you find yourself always using this pattern and your subject area isn't overly technical, perhaps you should rethink your presentation's organization. If the attendees can't figure out the organization, perhaps you should revise the organization to make it clearer. You don't want the audience to miss your important points because they can't readily figure out what context a point belongs in. Getting the organization right is sometimes tricky but always improves the clarity of your presentation.  

We've seen some evil VBA (scripting code for Windows-based applications) code on the Internet that enables you to embed a “live” progress bar in your presentation, showing precisely what percentage you’ve completed. We dislike real-time progress indicators because they distract from your message by introducing too much metapresentation information (see the Going Meta antipattern). You want the audience to proceed within a context of ideas, not just elapsed time. Your audience will start noticing the progress and, just like a user waiting for a document to save, start hoping for a merciful end.  

** Mechanics  
This pattern has many different implementations; a common one is to replicate the agenda slide throughout the presentation. You can use presentation-tool tricks like highlighting the upcoming section or dimming the completed ones à la the Charred Trail pattern.  

You don’t have to use bulleted agendas to implement this pattern; it’s difficult to get many levels of indentation unless you resort to Ant Fonts.
Neal sometimes uses a mind map to show the overall structure in a single image, as shown in Figure 4.28.

Showing an entire mind map might not be the best way of automatically notifying your attendees where you are within the presentation. You can always improve the static view of the mind map with a little bit of highlighting, as shown in Figure 4.29.

During the presentation, Neal has a dissolve entrance animation on the highlight box so that the audience sees the overall agenda for a moment; the next topic of conversation then slowly highlights. An alternative approach he has also used is to reduce the opacity on the elements that aren’t the current topic.

This pattern is a specific implementation of the Context Keeper pattern.

You can combine Breadcrumbs with Bookends, placing your agenda elements within the other content.

Breadcrumbs serve to illuminate the structure of your talk, but be careful to avoid Going Meta by telling your audience too much about the structure and other things you find fascinating but are decidedly peripheral to the subject of the presentation.
Pattern: Bookends

Also Known As
Opening and Closing Curtain, Previews and Trailers

Definition
Place similar or identical slides at the start and end of your presentation deck, often for the purpose of advertising yourself or your presentation.

Motivation
The following are various motives for using Bookends:

At the Beginning
The front bookend slide reassures audience members that they are in the correct room with the correct presenter. It is also a form of guilt-free advertising for the presenter that entertains the waiting audience and consumes none of the allocated presentation time.

Additional attendees, including some who may be highly interested in your topic but unaware of your talk, might be enticed into the room by the first advertising slide. Persons wandering by the open door of the room who see the slide might think, “That’s catchy. I think I’ll sit in on this.” Just as usefully, the front bookend slide might turn away attendees who are already in their chairs. Perhaps they now realize they’re in the wrong talk or that they’d misunderstood the single-sentence abstract that had led them to attend. The net result is that your audience is now a set of more interested attendees. The energy of the room, the volume of questions, the intensity of interaction, and the feedback scores will all be heightened by this process of natural but aided audience selection.

At the End
The concluding bookend slide is often identical to the opening one. It offers one more opportunity for audience members to jot down your phone number, website, e-mail address, or other contact information. It can also serve as a reminder to the audience to tweet a positive (or occasionally critical) comment about your talk while mentioning your Twitter handle.

A final bookend slide serves one more important purpose: It lets the audience know that your presentation has concluded. This may seem like a trivial benefit, but think back to presentations you’ve attended in which you were uncomfortably unsure if it was polite to leave. Is she done? Is there more? This should be crisply clear—not be a matter for conjecture. A bookend slide politely says, “We’re done, and you are free to leave or ask questions.”

Applicability/Consequences
Every presentation that allots time for the audience to get settled and doesn’t immediately transition to another presenter at its end should apply this pattern. This includes corporate, boardroom, internal, informal, and special interest group presentations. No matter how
familiar the group, almost certainly someone in the audience will
know how to reach you only from the contact information on your
talk’s bookend slides.

If stylistically permissible, this pattern should be applied even to unique
formats such as Ignite and Pecha Kucha, which are popular styles that
implement the Lightning Talk pattern.

Making your contact information clear increases the chance of contact
for future interest, which might be good for business if you’re a professional
speaker (but a curse if you get too much useless contact).

Feedback will be more transparent about your performance. If your
social media links, such as a Twitter handle, are posted as part of the book-
end slides, you can expect more candid feedback—some complimentary,
some constructive, some passive, and some downright mean-spirited. Social
media books such as *The Backchannel* offer insights into how to harness
and shape this new avenue of instant commentary.

If you’re speaking with an opportunity for feedback via evaluation
forms, be sure to remind your audience on your final bookend slide to
fill them out. Receiving useful, actionable comments on your presenta-
tion is both rare and valuable, and it’s essential to applying the Crucible
pattern correctly.

*Mechanics*

**At the Beginning**
The bookend slide can contain as much or as little information about the
presenter as desired. The following are frequently used items:

1. Speaker’s full name
2. Speaker’s business title or position
3. E-mail address
4. Twitter handle
5. Blog URL
6. Company name
7. Company website URL
8. Copyright information (or perhaps Creative Commons License)

**At the End**
The concluding bookend slide might differ from the opening one by
including “Questions?” in a large font. This signals not only that the pre-
sentation has ended but also that questions are now welcome.

The final slide might also differ by including a link to where your slides
can be downloaded. In the age of digital distribution, it is increasingly com-
mon to deliver a supplement or the slides themselves digitally, eschewing
the printed handouts model of yore.

The concluding bookend slide often contains the following:
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1. Slides download URL
2. Talk and presenter feedback URL, such as a link to SpeakerRate.¹
3. A repeat of many or all the items on the opening bookend slide

Related Patterns

An advanced implementation of this pattern is embodied in Preroll—an animated, embedded movie that loops through several slides.

A similar mechanism to Bookends is the Intermezzi slides, which serve as transitional buffers between subject matter shifts. Generally, we are more likely to allow Floodmarks and other distractions on Bookends than Intermezzi.

Pattern: Soft Transitions

Also Known As

Slow Fade, Fade to Black, Crossfade

Definition

Use subtle slide transitions (such as dissolve) to avoid always being forced to show exactly one slide’s material at a time.

Motivation

As we discuss in the Cookie Cutter antipattern, using the slide to define the unit of size for your thoughts is a bad idea. Some thoughts require more than one slide to explore them fully. Don’t fall into the trap of allowing the presentation tool to define the scope of information flow. Instead, use the tool to its advantage, controlling the information flow via slide transitions and animations.

Transitions, defined as moving from one slide to the next, implement your narrative flow. If you use no transitions (in other words, are presenting an Infodeck), all information arrives in slide-sized chunks. Using consistent, subtle transitions is one way to unify your topic visually across multiple slides.
Liberating yourself from the choppy nature of the Bullet-Riddled Corpse antipattern helps you to relax and focus on telling a compelling story alongside the information you must convey. This is illustrated in Figure 4.32.

When you use transitions effectively, they enable you to control the information flow rather than rely on the arbitrary amount of information you can cram onto a single slide.

The key to effective transition use is consistency and subtlety. Use a consistent transition while you are exploring a particular topic and then use a strikingly different one to signal movement to a new topic or digression. For example, Neal is a big fan of using the **dissolve** transition in Keynote (**fade** in PowerPoint) as a subtle way to move between topical slides and then using **cube** (perhaps **push** in PowerPoint) to signal movement in the agenda.

As a general rule of thumb, you should choose complementary transitions and animations. For example, Neal uses both the **dissolve** transition and animation in many of his talks. Because he builds up content slowly using the **dissolve** animation and he transitions slides using the same effect, the presentation has an overall consistency. In another of his presentations, he uses Keynote’s **move in** transition, with the **left to right** option, which makes elements appear moving from right to left. He then used the same animation with the same option for each slide element. The overall effect was that everything (both slides and individual parts of slides) rushed in from the right, creating a forward motion effect throughout the presentation. Using similar transitions and animations allows you to hide the difference between them, further blurring the line between slides.

When you use this technique in conjunction with **Intermezzi** slides, no one will doubt that the subject has changed.

This pattern ties in well with the **Emergence** pattern when you are building a multislide narrative.
This pattern also facilitates multislide implementations of the Gradual Consistency pattern.

Use the Soft Transitions pattern to help avoid the Cookie Cutter antipattern.

**Pattern: Intermezzi**

**Also Known As**

Digital Entr’acte

**Definition**

Use a color change, thematic shift, or outline introduction to clearly signal the beginning or end of each logical part of your presentation’s narrative structure.

**Motivation**

Presentations should be composed of logical parts in the form of a Triad or Narrative Arc. Intermezzi, like Breadcrumbs, are a form of Context Keeper that helps you to set your presentation’s organizational context.

When audience members are sitting through a lengthy presentation, they need hooks to reset their understanding of where you are taking them in the overall story. Small, graphically creative cues—sometimes supplemented by a list of points or words describing the next big idea—can help align audience minds with your presentation direction.

This pattern is useful for long expositions, deep topics with many tentacles, and tutorial-style talks. Any presentation over 15 minutes in length can benefit from it. It is especially recommended for talks in the 50- to 90-minute range because they can cover so much ground that the audience needs to be gently kept in mental lockstep with the presenter.

If done poorly, these demarcation slides can cause a slight visual interruption of the narrative. But if you are careful to keep them within the Unifying Visual Theme, they can reinforce your overall message rather than detract from it.

**Mechanics**

You can use many techniques to implement this pattern, such as the following:

- Color change from main presentation
- List of items to be covered (opening)
- List of items just covered, inviting questions (closing)
- A visual element or picture that represents the next group of ideas
- A loaded question that raises or renews interest in the next section

Another common way to delineate section changes is to use obvious graphical slides, generally tied to the Unifying Visual Theme. Neal uses this
technique often, as illustrated by the red boxes in his *Emergent Design* presentation in Figure 4.33.

In Figure 4.33, the subject of the presentation is the agile software development engineering practice of *emergent design*, and the **Unifying Visual Theme** is a series of struggling sprout pictures Neal found on a stock-photo site. The talk naturally segregates into sections, and the obvious sprout slides make it clear to the audience that Neal is changing topics.

**Known Uses** Matthew applies this pattern to his GitHub Git Workshop, which consists of seven hours of daily classroom time. **Intermezzi** provide context to the delivery of a segment of the materials—in essence, a preview of the grouping of subtopics. It silently cues students as to the most appropriate times to ask questions. This smooths Matthew’s delivery and better interleaves the questions and resulting discussion with their associated materials.

**Related Patterns** **Bookends** is a specialized version of **Intermezzi**, generally with more Floodmarks-like content. 

**Intermezzi** are a specific implementation of the **Context Keeper** pattern.

![Figure 4.33 Using sprout pictures to separate major sections and create a Unifying Visual Theme](image-url)
Pattern: Backtracking

Contributed By
Martin Fowler, Chief Scientist, ThoughtWorks

Definition
Backtracking is a Context Keeper technique that enables you to reestablish a narrative context by purposefully repeating slides.

Motivation
Many talks naturally feature a primary narrative stream with necessary digressions along the way. Backtracking helps you safely venture off on a tangent and then immediately reestablish the previous context. The duplicated slides remind the audience where you left off and also establish a new context for the next few slides.

This pattern provides benefits beyond structural convenience. Returning to a familiar spot is a familiar narrative pattern. Comedians call this a call-back: returning to a punch line delivered earlier in the show to elicit a new (sometimes even bigger) laugh. People are accustomed to navigation clues in stories and movies; you can leverage that innate knowledge for your presentation.

Applicability/Consequences
This pattern applies to presentations that feature digressions.

Be careful when implementing this pattern because it forces you to violate the DRY (Don’t Repeat Yourself) principle: If you change any of the slides you’re using as backtrackers, you must remember to change all copies of them.

Mechanics
No special tool support is required to implement this pattern. When you identify a trail off your main narrative, copy the slide that you show just before you start your digression and paste it at the end of the digression.

Use a distinctive slide transition to indicate you are venturing into a digression. Neal loves the cube transition in Keynote, flipping to the right to start the digression and left to return.

This pattern is different from using the slide tool to revisit an earlier slide as a reminder. The Backtracking pattern purposefully duplicates slides to act as visual placeholders. As in the Invisibility pattern, Neal always places a special character in the speaker’s notes (in this case, it’s “#_#”) to remind him that this is a duplicated Backtracking slide and to be careful to only change the original.

Related Patterns
This pattern is a specific implementation of the Context Keeper pattern.

Intermezzi make a great backtracking destination; they exist in the presentation to provide an anchoring point, which is generally where you want to return after digressions.
Pattern: Preroll

Definition
Preroll is an advanced animated implementation of Bookends that automatically loops through two or three slides while the audience is still filtering into the room and getting situated.

Motivation
If your opening bookend slide is crowded with too much information—an antipattern of the highest order—you can gain more canvas and decrease information density by splitting it into two or three slides and implementing Preroll.

When other presenters in your circle have adopted the static Bookends technique and you want to raise the bar again, this animated variation gains attention and comments.

This technique applies to any presentation that needs more advertising space for the presenter’s contact information or a list of points describing who will enjoy this talk.

Preroll requires you to maintain additional files and use additional tools. Implementing it is much more time-intensive than traditional static Bookends.

Mechanics
You typically apply this pattern only to the opening bookend slide. Animation at closing is less effective than a static slide in communicating that your presentation is finished.

Preroll is not built into the Keynote or PowerPoint applications. You can implement it in one of two ways. One is more flexible but creates a second file. The other is embedded in the master presentation but requires a second tool.

The two-file approach: Simply create a second Keynote or PowerPoint file, store it in the same directory as your core presentation, and set several settings uniquely on this preroll file:

1. Include an interesting, attention-grabbing transition such as cube or fall.
2. Automatically advance the slides on a timed basis.
3. Loop the slides continuously when the last slide is reached.

The embedded-movie approach: This implementation requires both a slide-presentation tool and video-recording software. It requires all the preparatory work of the two-file approach but embeds the result into your core presentation. After creating the second Keynote or PowerPoint file using the two-file approach, you must do the following:

1. Play the preroll presentation you just created.
2. Record a screen-capture video of the full sequence of preroll slides.
3. Trim the recorded video to start with the first slide and end with the last (because you might have captured a bit too much with the screen-recording tool).
4. Set your movie export preferences to your presentation-delivery resolution.  
5. Export to a native format that your presentation application can embed natively. Keynote understands MOV and M4V. PowerPoint understands AVI and WMV.  
6. Embed the finished (exported) movie file in the first slide of your presentation.  
7. Set the properties of the embedded movie to loop until the slide is advanced.  

Related Patterns  
Preroll is a specific implementation of the Bookends pattern.  

Pattern: Crawling Credits  

Also Known As  
Star Wars Credits Crawl, Closing Credits  

Contributed By  
Nancy Duarte, CEO, Duarte Design Inc.  

Definition  
As in Crawling Code, text continuously and slowly scrolls upward, fading the oldest text into the distance. But this nuanced variation applies solely to the closing credits of a presentation.  

Motivation  
As presentations become more elaborate, more contributors—be it to the stock photos, prose, research, quotes, illustrations, or sample code—tend to be involved. You can list contributors (and, optionally, your contact information) in a fun and animated style through a slow automatic crawl of text on the presentation’s closing slide.  

Credits should be large enough for all to see and visible for long enough so that audience members can record any of interest. Crawling Credits enables you to meet both criteria when your credits won’t fit on a single slide. It’s often easier to have a single, static bookend slide to signal the end of your presentation, but if you must expand to more than one, mimicking the visual style of movie credits lets you pack in more information while still conveying a clear sense of ending.  

An animated closing can be a strong visual differentiator from less polished presentations. If construed as unnecessary eye candy, it can be a negative differentiator. The stodgiest of audience members might think an animated closing is pretentious. Perhaps it is. But if they remember it, and it’s done tastefully, it is yet one more way to make your presentation memorable.
If you use an embedded-movie approach to craft the **Crawling Credits**, editing the text is complicated for even the smallest of updates. Plain text in a slide takes just a click and edit to revise.

Audience members who write or type slowly or are not focused on the screen when the credits begin scrolling can miss all or part of an item of importance to them. You can mitigate this potential problem by creating a static bookend slide that includes the most-critical URLs and displaying it after the scrolling credits have concluded.

### Mechanics

The easiest way to implement this pattern uses a single static image that is much too *tall* for the slide. In other words, the content hangs significantly off the top if you place the bottom of the image aligned with the bottom of the slide. Then use an animation such as *move in* and set the direction option to *bottom to top* and the duration to a long interval. As the image animates on the slide, it will slowly move “up” the slide, like movie credits. **Crawling Credits** can also be implemented as a mashup with the techniques described in the **Preroll** pattern.

### Related Patterns

This pattern has similar implementation to but different uses from the **Crawling Code** pattern.

**Crawling Credits** generally appear on or just before a final bookend slide.

In many ways, **Crawling Credits** is the symmetrically opposite effect of the **Preroll** pattern.

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**Mary’s Presentation**

In Mary the Marketer’s case, the primary deliverable is the big product launch at the trade show. She double-checked with the organizers, and it turns out that only 60 percent of the target audience will be there, the rest receiving the news via a PDF of the **Slideuments**.

Having a “printed” version suggests a higher information density so that you don’t waste paper for someone who might print it out. Mary decided to start the presentation using the **Cave Painting** pattern to illustrate the trials and tribulations of getting the product to market. She then created a tight series of **Slideuments**, using **Exuberant Title Top** and **Charred Trail** to maintain audience interest in the live presentation but keep information density high.

Because of the large number of people who will consume her deliverable in nonpresented form, Mary considered creating an **Infodeck**, but they work poorly for live presentations, and she wanted to make sure that both experiences worked as well as possible.

This is a good example of using our patterns as *nomenclature* about presentations. Notice how much knowledge about Mary’s presentation we managed to cram into the preceding paragraphs because we can now communicate via a pattern shorthand.
Note: Blue and red entries refer to patterns and antipatterns, respectively. Bold numbers indicate a pattern’s (or an antipattern’s) main entry, while other numbers indicate where the pattern or antipattern may have been mentioned or cross-referenced. The letter f indicates that the entry refers to a figure.

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